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World News Business Summary

Tehran frees Briton held five years on spy charge

Businessman Roger Cooper returned to Britain after more than five years in an Iranian prison on charges of alleged spying.

IRA verdict

A Dutch court jailed Irishman Gerard Harte for 18 years for the 1990 murder of two Australian tourists during a wave of Irish Republican Army attacks in Europe. Three other Irish nationals were acquitted.

No threat to Yeltsin

Efforts by Communist hardliners to remove Boris Yeltsin, the Russian leader, from power failed on the sixth day of the special congress of the Russian parliament. Page 2

France in UN appeal

France said it planned to take the case of Kuwait and southern Iraq's Shiites before the United Nations Security Council and reports that more than 200,000 people fleeing Iraq were in danger of death. Page 18

Chinese punishment

China reportedly confiscated the licences of two lawyers who defended dissidents active in the 1989 democracy campaigns. A third lawyer is to be denied state housing.

Yugoslav ultimatum

Yugoslavia's federal army ordered Croatia's police to leave the troubled area of Pitivice by yesterday evening or face being driven out.

'Save whales' plea

Thirty-three environmental groups from around the world sent a letter to prime minister Toshiki Kaifu demanding that Japan stop hunting species of porpoise and dolphin. Earth summit charter, Page 6

Hurd in Hong Kong

Douglas Hurd, UK foreign secretary, arrived in Hong Kong yesterday to tackle slow progress on arrangements for the colony's return to Chinese sovereignty in 1997. Page 4

Thaw in relations

An official delegation from Israeli prime minister Yitzhak Shamir's hardline Likud party is to visit Egypt, the first time since the countries signed Camp David peace accords in 1979. Page 4

Right-winger slain

Jaime Guzman, a right-wing supporter of Chile's former military government, was shot and killed by a leftist militant yesterday in the country's fledgling democracy. Page 3

Tokyo pays US

Japan paid the US \$285bn (\$1.05bn) in Gulf war aid, bringing Tokyo's contribution to \$600m, an equivalent of \$150m pledged to all coalition forces. Meanwhile, President Turgut Ozal said the US had agreed to give Turkey \$1bn in aid.

US to identify dozens more companies as Iraqi fronts

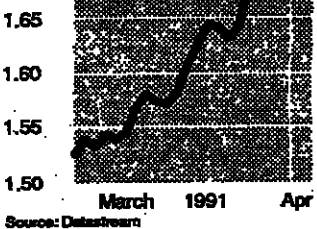
The US plans to identify several dozen more companies as fronts and agents of the Iraqi government over the next three weeks, senior US Treasury officials said.

WPP, troubled marketing services group in the final stages of negotiating a \$1bn financial restructuring package, is under pressure from its banks to make senior management changes. Page 19

ADT, Bermuda-based security and car auction group, saw the struggle for boardroom control intensify when the company accused its largest shareholder, Laidlaw of Canada, of seeking control. Page 18; Lex, Page 18

DOLLAR

Against the D-Mark (DM per \$)



It opened in London at DM1.6510 against New York close of DM1.6795 and previous London close of DM1.7055. Currents, Page 38

ALCATEL, French telecommunications company, saw net profit surge by nearly one quarter in 1990, helped by the performance of its main business - telephone switching equipment. Page 19

US OUTPUT may have been reduced by between 5 and 7 per cent as a result of the fall in the nation's savings rate during the 1980s, according to a Federal Reserve Bank of New York study. Page 3

AVON Products, cosmetics maker, settled looming proxy battle with Chantwell Associates, partnership which includes the Getty and Fisher families, before serious blows were dealt. Page 21

RUPERT Murdoch, chief executive of News Corporation, said he hoped to announce "a significant asset sale in Australia" within 60 days. Page 22

OLYMPIC AIRWAYS, Greece's national airline, abandoned plans to lay off up to 8,000 ground staff, only a few hours after the cost-cutting measure went into effect. Page 2

UK BONDS: Treasury prices edged in a narrow range amid thin trading with dealers and investors unwilling to take positions ahead of Friday's key employment data. Capital Markets, Page 23

VARIO, Brazilian airline, reported net loss of Cr2.74bn (\$103m at official rate). It blamed hyperinflation, recession, the Gulf war and an overvalued cruzeiro. Page 21

RANK Mischel, Israel's fourth-largest and up for sale, suffered a 1990 profit cut of 42 per cent to Shk6.1m (\$8m) from Shk10.5m in 1989. Page 23

INCHCAPE, international services and marketing group, blamed the strong pound for flat pre-tax profits last year of £174m, (\$605.7m). Page 20; Lex, Page 18

Assassination of Treuhand chief highlights German crisis

By David Goodhart and David Marsh in Bonn and Leslie Collett in Berlin

GERMANS expressed shock and anger yesterday over the murder on Monday night of Mr Detlev Rohwedder, head of the controversial Treuhand agency privatising east German industry. The killing intensified the spotlight on the deepening crisis over the economic plight of the east of the country and the criticism of the Treuhand for its ruthlessness in pruning uneconomic companies.



Detlev Rohwedder who was murdered on Monday

Mr Theo Weigel, the Bonn finance minister, is to attend an emergency meeting today of the Treuhand executive amid indications that the government would extend its interventionist stance on rebuilding the east German economy.

Responsibility for the assassination of Mr Rohwedder - the latest in a stream of attacks on public German figures in the last 15 years - was claimed by the Red Army Faction urban guerrilla group in a letter left near the scene of the crime.

Ministers meanwhile pleaded for a cooling of tempers after recent bitter demonstrations against east German unemployment, which some fear may reach between 10 and 50 per cent by the end of the year. The powerful IG Metall metalworkers union said it was suspending for the time being protest marches in east Germany to allow "time for reflection" after the murder.

Soviets face empty shelves in shops as well as price increases

By Leyla Boulton and John Lloyd in Moscow

"MY daughter is getting married and I don't know what I'm going to give her," Mrs Nina Moiseeva, a 61-year-old Moscow pensioner, complained. "They've put the prices up and there's still nothing in the stores."

The overwhelming verdict among Moscovites was that the dreary price increases which came into effect yesterday would have been tolerable had they been accompanied by the arrival of more goods in the shops.

One aim of the first big overhaul in state prices in 30 years is to end waste and hoarding. While people may think twice about throwing away bread or feeding it to animals, the hoarding culture is unlikely to disappear overnight.

The reform, debated for three years, had until now been put off for fear of a social explosion, particularly in the big cities where supplies are low.

In Leningrad, the Soviet Union's second city, shoppers rushed to the stores in the hope that basic commodities would reappear on the shelves.

"I had hoped that with the price rises I could have at least bought a coat for my baby," said Ms Viktoriya Koldkova, a 22-year-old worker at the October clothing factory. "But there still isn't any."

Food has been rationed in Leningrad for four months but even this has failed to stabilise supplies.

Many stores in the capital were either closed while employees prepared new price tags or - business as usual - shelves were bare of items anybody wanted.

The Soviet government says the long-delayed reform, which troubled fixed prices for bread and meat, is a necessary step to balance demand and supply and create a market economy.

Price increases for a range of foodstuffs, consumer goods and transport, amounting to a 60 per cent increase in the retail price index, are being partly offset by monthly compensation payments of about Rhs60 for wage-earners, pensioners and students alike.

The average Soviet wage is Rhs280 a month and the minimum pension is about Rhs60.

Food has been rationed in Leningrad for four months but even this has failed to stabilise supplies.

United wins schedules battle to begin flights into Heathrow

By Paul Betts, Aerospace Correspondent, in London

UNITED AIRLINES will start flying into Heathrow airport as planned today following a last-minute compromise on the United-Pan Am slot transfer and threatened legal action.

A compromise was reached after fraught negotiations over the weekend, with the scheduling committee finally agreeing to transfer the Pan Am slots to United to enable the US carrier to start its new Heathrow operations on time.

Branson said. But he warned that Virgin would fight any attempt to treat the United, case as a precedent.

"We have all the slots we wanted to operate our schedule into Heathrow," an official of the US airline official confirmed yesterday.

United recently acquired for \$290m the transatlantic route rights into Heathrow of Pan Am's United Airlines.

Mr Richard Branson, Virgin's chairman, said yesterday he had told the scheduling committee that Virgin would withdraw its objection to the Pan Am slot transfer and would not take legal action to stop the new United flights.

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Violence sweeps Albania as police fire on protestors

By Laura Silber in Tirana

POLITICAL violence swept Albania yesterday as three demonstrators were killed in clashes in the northern city of Shkoder and riot police opened fire indiscriminately on a crowd of demonstrators in the capital, Tirana.

about 700 young people chanting pro-democracy slogans near the Democratic party headquarters.

The outbreak of violence intensifies uncertainty about the country's ability to move peacefully towards a parliamentary democracy.

Official results yesterday showed the ruling Albanian (communist) Party of Labour winning 162 of the 250 seats in parliament, with 65 seats going to the Democratic party and the rest to smaller parties.

The unrest began in Shkoder, 12 miles from the Yugoslav border, after crowds gathered in front of the Communist party headquarters demonstrating against alleged election irregularities.

Some reports said the shot was fired from inside the Communist party headquarters, although this could not be confirmed. Earlier in the day, angry crowds had stormed the headquarters and seized arms.

Last night the bloodshed spread to Tirana when 50 heavily armed riot police opened fire on a crowd of

Nine truckloads of riot police were sent to Shkoder from Tirana and tanks were deployed in the city centre to quash the demonstrations.

Meanwhile, workers went on unofficial strike in the cities of Elbasan, Kavaje and Durres to protest against the Communist victory.

In spite of allegations of election rigging, opposition leaders have decided to accept the election results.



Shoppers queue for milk at a state-owned food shop in Moscow yesterday

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Removing the spectre of corruption from Argentina

President Carlos Menem has fired three cabinet ministers and dozens of senior aides suspected of corruption so far this year. But convincing a sceptical public of the government's intentions is proving difficult. Page 3

MARKETS

STERLING	New York lunchtime: \$1.7705	DOLLAR	New York lunchtime: DM1.6785	STOCK INDICES	FT-SE 100: 2,488.3 (+31.8)
London:	\$1.768 (1.739)	London:	SP1.4245	FT Ordinary:	1,955.9 (+32.0)
DM1.27 (2.965)		Y138.3		FT-A All-Share:	1,205.28 (+1.04)
FF10.065 (10.055)		London:	DM1.6805 (1.7055)	New York lunchtime:	DJ Ind. Av. 2,902.23 (+21.04)
SP1.2225 (2.53)		FF10.065 (10.055)		S&P Comp:	374.31 (+3.01)
Y244.75 (245.5)		\$ Index: 85.9 (85.3)		Tokyo Nikkei:	26,282.0 (+244.8)
\$ Index: 82.7 (82.4)		Tokyo close: Y138.13		LONDON MONEY	3-month interbank: closing 12 3/4% (same)
GOLD	New York: Comex Jun \$360.6 (362.4)	US lunchtime rates		Little long gilt future:	Jun 92 1/2 (82 3/4)
London:	\$377.75 (355.85)	Fed Funds 6 1/4%			
14 S&A OIL (Argus)		3-mo Treasury Bill:			
\$18.025 (18.125)		yield: 5.933%			
Chief price changes yesterday: Page 19		Long Bond:			
		95			
		yield: 8.23			



Tr **Official** lays part of the blame at the door of 'some politicians and trade unions' for stirring up passions

**THE FT** **East Germans stunned by murder of Rohwedder**

A TREUHAND official yesterday blamed "some politicians and trade unions" in Germany for stirring up passions to the point where Monday night's assassination of Mr. Detlev Rohwedder, head of the privatisation agency, was possible.

"They portrayed him as the Treuhenker (hangman)," he said, in a play on words, while acknowledging that there was no direct link between the heated atmosphere and the terrorists' action.

Although many east Germans blame the Treuhand for the collapse of still-viable com-

panies and for soaring unemployment, they were stunned by Mr Rohwedder's killing.

Outside the headquarters on east Berlin's Alexanderplatz, a middle-aged woman said she had lost her job with the bankrupt Stern Radio company "with Treuhander's help." But this was no reason for Mr Rohwedder to "pay with his life."

An official of Interflug, the now defunct east German airline, said that the Treuhander had played a role in the company's demise. "But Mr Rohwedder probably only carried out orders from Bonn," he said.

The ailing airline went of business last month after failing to find a buyer.

Mr. Rohwedder said a statement issued by the Treuhänder yesterday said Mr. Rohwedder had used his authority and experience to achieve "socially-compatible and just solutions" in negotiating an agreement with the German Trade Union Federation (DGB) and one of its member unions, the Union of Employees (DAG).

Mr. Rohwedder sent a memorandum to all Treuhänder employees on his "thoughts for the forthcoming Easter holidays" just before leaving Ber-

lin. This was now being referred to by Treuhard officials as his "last will and testament."

In it, he commented that the Treuhard's mission remained the same - "eliminating the state economy as swiftly as possible and finding new entrepreneurial owners."

But, in accordance with the government's new Recovery East Programme, the pace would be moderated as the social, economic and financial consequences taken into consideration.

Mr Wolf Schöde, the Treuhard's chief spokesman, said

There were enough "brave people" in the Federal Republic who would be willing to take his job and the know-how of none with his unique qualifications.

Mr Rohwedder was "discreetly" protected by security officials while at work in east Germany, but Treuhand officials would not say what security provisions were made for him when he returned home to west Germany.

Mr Detlev Rohwedder pictured with his wife Hergard at the Bonn press ball last November

**THE YUGOSLAV** republic of Croatia yesterday withdrew police contingents from the Plitvice national park, in which two people were killed in clashes between police and ethnic Serbs, Kustar reports.

They were replaced by 80 federal policemen who would establish a permanent presence there, the Tanjug news agency said.

A Croatian policeman and a Serb were killed on Sunday at a raid on the park to oust ethnic Serbs who had occupied it on Thursday night. Ethnic Serbs, which make up 11 per cent of the republic's 4.5m population, have fled Croatia and support unity with neighbouring Serbia.

The army has taken no action so far except staging a show of strength. Earlier in the day, Mr Borislav Jovic, the Yugoslav President, had called a meeting of the collective state presidency, the supreme commander of the armed forces, authorise the army to act if Croatian police were not withdrawn from the park.

## Olympic Airways drops staff lay-offs

Olympic Airways, Greece's national airline, yesterday abandoned plans to lay off temporarily up to 8,000 ground staff, writes Kerin Hope in Athens.

The lay-off policy, which executives had earlier called "crucial" to the company's survival, was dropped after union leaders agreed to a two-year wage freeze and promised there would be no strikes this year. Ground staff will also work several days of unpaid overtime during the summer tourist season and accept additional restrictions on fare discounts for their families.

Olympic hoped to save Dröhm (€15m) this year by laying off most ground staff on half pay for up to three months. After losing an estimated Dröhm because of the Gulf war, the airline appears to have little chance of covering last year's Dröhm deficit. Bookings are down by more than 30 per cent.

## Poor February for European airlines

International passenger traffic on European airlines fell 24.1 per cent in February compared with the same month of last year, according to a report by the Association of European Airlines (AEA) confirming the ferocity of the Gulf war's impact on air transport, writes David Gardner in Brussels.

The AEA's figures, last week's announcement by the International Air Transport Association of a \$2bn loss by scheduled carriers in the first two months of this year, with European carriers being the worst hit in the world.

The AEA, which groups 22 European airlines, said traffic inside Europe was down 23.4 per cent in February. Flights to and from the Middle East were down by 70.2 per cent, those to and from Africa by 60.2 per cent and those on North Atlantic routes by 18.2 per cent.

## Polish plea on debt to Soviet Union

Poland will ask the Soviet Union this week to follow the lead of western government creditors who recently agreed to reduce Warsaw's debt burden by half, writes Christopher Bobinski in Warsaw. Poland owes the Soviet Union \$1.7bn with capital repayments due by 2003.

Mr Jan Krzysztof Bielski, the Polish premier, who starts a two-day visit to Moscow today, will ask Mr Valentin Pavlov, his Soviet counterpart, to consider a reduction.

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**MR DETLEV ROWEDDER** represented much of what is best in German business life. He was typically modest, unassuming, but with a sharp analytical, business mind and an ability to take hard and unpopular decisions. This he showed both in the restructuring of the Hoechst steel company and more recently as head of the Treuhand agency.

He was also thoroughly cosmopolitan, speaking fluent English and French, and a well-known ambassador for his country on the international conference circuit.

His rather transatlantic manner, acquired during a year studying at Berkeley in California in 1960, did not, however, detract from his sense of direction, as he demonstrated by taking on the most thankless task that German industry had to offer in August last year in response to Chancellor Helmut Kohl's appeal.

He was due to have given up the job at the end of last year, having established the Treuhand's structure and framework, but he was persuaded to stay on by a bank-seller born in Göttingen in east Germany.

allowed himself to be persuaded to carry on.

In two respects he was perhaps not typical of his fellows. First he possessed a charmingly dry sense of humour and second he was a German rarity in combining business and politics, something which increased his suitability for the Freehand hot-seat.

After qualifying as a lawyer he rose to take the legal department of a large accountancy firm in Düsseldorf from where he was plucked in 1968 by Mr Karl Schiller, then the Social Democrat (SPD) economics minister, to become a state secretary in the Economics Ministry. He stayed there for 10 years before taking over the ministry.

Although somewhat distanced from the SPD, he remained a pro-market social democrat, like his mentor Karl Schiller, and had a low opinion of the centre-right coalition's handling of the early stages of economic union, a view he did not hide.

His willingness to express his opinions forthrightly, and his lack of the conventionalised of his appearance, as well as

friends. Partly for that reason he became the focus for many of the recent attacks on the Threshold.

He remained convinced that German economic unity must not be an all-German affair and must not abandon a commitment to competition.

While only too aware that political and economic rationality do not always coincide, he would have almost certainly fought a rearguard action against excessive abuse of market principles in the coalition's current attempts to turn the Threshold into a "super-ministry" with priority given to industrial policy rather than privatisation.

Mr Rohwedder, 58, was known and respected by many British businessmen and was a long-standing and active member of the German-English Society. He leaves behind a widow, Hergard, a lawyer, and two children, Phillip and Giselle, both studying in the US.

**David Goodhart**

**By Andrew Fisher in Frankfurt**

**THE PRICE** that Germans have to pay for prominence in public life — especially in politics, business or banking — has been viciously borne out by the murder of Mr Detlev Rohwedder.

Although his attackers managed to find a spot near his house in a wealthy Düsseldorf suburb from where they could fire through a window, the security measures attending most Germans in need of protection have been tightened up considerably in recent years.

Not surprisingly, security is a topic on which companies and individuals have been

are obvious enough: guards and security staff, alarms, bullet-proof glass, and special barriers screening off directors' offices.

At some companies, outsiders must hand in their identity cards or passports in exchange for visitors' tags. To get these back, visitors have to return the tags; this is so that they are not taken outside the building where they could fall into the wrong hands.

It would be almost impossible for a terrorist to penetrate the headquarters of a company such as the American-Heinz, Siemens, Siemens-Heldelberg, Vötsch and Lufthansa, Volkswagen and

both find and enter the directors' offices. The big commercial banks in Frankfurt have especially vigilant security, as does the Bundesbank, the central bank.

Extending security beyond the office is a very different matter. Some companies insist that their executives arrive at the office by a different route each day, also varying the time.

At concerns like Daimler, Siemens, Deutsche Bank and Dresdner Bank, all of whom have lost top managers to terrorists, security has been a life-long, never-ending

For people already working long hours, travelling extensively, and seeing little of their families, the elaborate security is obviously an extra burden, both physical and psychological. Many more people who may be on the terrorist target list are installing bullet-proof glass in their houses and following the advice of security experts.

Mr Rohwedder, however, chose to do without the full panoply of safety measures. His address was even in the Düsseldorf telephone book, a not in this year's edition.

Such distaste for heavy security points up a dilemma for Germans in top positions. "We are incredibly security conscious," said a spokeswoman for Daimler. "But we know there is no such thing as absolute protection. Then, people would have no private life at all."

The last terrorist murder, for whom no-one has yet been caught, was that of Mr Alfred Herrhausen, the chief executive of Deutsche Bank, late in 1989. His Mercedes limousine had armour-plate and bullet-proof glass - but that was not enough to protect him from the

assassins' bomb. Mr Hilmar Kopper, his lower-profile successor, says he tries not to let the array of security measures prevent him from leading a normal life.

In the pretty hillside village outside Frankfurt, police cars patrol areas where bankers live. Plain-clothes guards in unmarked cars also watch over houses of potential targets.

One leading Frankfurt businessman used to walk to work from his house in the city center until since Mr Garbes was murdered this brief morning exercise has had to be dropped.

**By John Lloyd in Moscow**

EFFORTS by communist hardliners to remove Mr Boris Yeltsin, the Russian leader, from power failed out on the day of the annual congress of the Russian parliament yesterday.

The collapse of the attack came as miners' leaders gathered in the Kremlin for talks with the Soviet President and Prime Minister on a strike which, though partial, is threatening the heavy industrial sector.

The communists' hopes were extinguished in an overwhelming vote against a proposal to ask Yeltsin, who is officially the Russian President, to resign immediately afterwards, Mr Ivan Polozkov, head of the Russian Communist party, publicly threw in the towel by admitting: "I think that now is not the time for a change in the leadership of the party. We are alone the communists. They are doing constructive work."

Although Mr Yeltsin has been prevented from carrying through the referendum vote in favour of creating a popularly elected president in Russia, he has clearly strengthened his position. At the same time, a growing sentiment has emerged favouring consensus

**By Andrew Hill in Brussels**

**THE GERMANS** are in trouble with the European Commission for allegedly discriminating against other countries' frozen chicken.

Brussels yesterday accused them of illegally supporting sales of domestic "spray-cooled" chickens. This is a method of cooling also used by other European Community countries exporting poultry to Germany. Such chickens carry a blue triangle in Germany and the words "Guaranteed - special individual cooling".

The Commission accuses the Germans of discriminating against foreign spray-chilled poultry by imposing technical conditions which mean, in effect, that only German chickens can win the blue triangle.

Opening an investigation into potentially illegal state aid, the Commission alleges that the German authorities have compounded the offence by mounting an advertising campaign for blue-triangle chickens, leaving the imported variety out in the cold.

The Commission is also worried that German frozen chicken producers may be partly financed by taxes on produce from other member states in further breaches of the Treaty of Rome.

## Haig Simonian on who wants what in new coalition negotiations

**N**O-ONE is better placed than Mr Bettino Craxi, the leader of Italy's Socialist Party, which last week forced the collapse of the country's 48th postwar government, say whether the new coalition will be more than a carbon-copy of its predecessor.

With talks between the parties due to start today and to be concluded by Friday, much will depend on Mr Craxi's willingness to go along with a new government headed by Mr Oscar Luigi Scalfaro, the outgoing premier, or force early elections.

The Socialists have been playing their cards close to their chest. What they do want — a measure of institutional reform, the most important part of which is a referendum on an elected presidency — is not in doubt.

Thus the Socialists, and Mr Craxi in particular, have been among the most clamorous supporters of the efforts by Mr Francesco Cossiga, the president, to break the political deadlock in everyday politics rather than being the figurehead the presidency has become.

Socialist leaders have been praising the president's highly unusual intervention in party-political affairs, and strongly backing his calls for a stronger presidency to force the political parties into show-

ing greater discipline to tackle pressing issues.

To what extent Italy's increasingly volatile president is deliberately being allowed by the party leaders to dig his own grave is one of the key background issues in the crisis — not least given the fact that both Mr Craxi and Mr Andreotti would like to inherit his job.

How far the Socialists will accommodate themselves to the efforts this week to assem-

**While the other four put at pains to avoid an early election, the Socialists may see themselves as the best hope of forming a new coalition is the other.**

For while the other four parties forming Mr Andreotti's 50-month-old government, which fell last week, are at pains to avoid elections before the current legislative period expires in June 1992, the Socialists may see themselves as the best hope of forming a new coalition by early elections.

All of the country's established parties have become anxious about rising support in northern Italy for region-based leagues or political parties seeking regional autonomy.

In regional elections last May, the Lega Lombarda, the biggest of the northern

leagues, headed by Mr Umberto Bossi, gained about 19 per cent of the vote in Lombardy, Italy's richest region. One newspaper opinion poll this week showed 9 per cent of the votes going to the leagues at national level, giving them about 60 seats, in the event of early elections.

While a loss of votes to the leagues is as much a risk for the Socialists as for the other coalition partners, Mr Craxi may be betting that a shift in parties in the coalition ahead of election, the Socialists are the biggest beneficiaries from disgruntled supporters of the Democratic Party of the Left. The Communists will more than make up for any losses to the leagues.

Hence the same opinion poll had the Socialists and the former Communists with 16 per cent of the vote each. That was the proportion further increase for the Socialists who gained 14.2 per cent of the poll in the general elections in 1987 and 15.3 per cent in the 1990 regional polls.

Armed with such ammunition, Mr Craxi is expected to hold out for substantial concessions in the horse trading that will take place on forming a

new government in the next three days.

As matters stand, the parties are fairly wide apart. While there is general agreement on the need to tackle pressing issues such as the budget deficit, organized crime and growing social problems such as pensions and housing, differences are inevitable over substance and timing.

Even more divisive are the parties' views on institutional reform, an umbrella concept that involves a range of constitutional changes including a Socialist desire for a directly-elected presidency, which has so far been opposed by the Christian Democrats.

Meanwhile, the Christian Democrats' own call for modifications to Italy's extreme form of proportional representation are shared throughout the coalition. And there is a substantial difference of opinion on other issues such as a reform of the country's semi-cameral parliament to make the Senate, the upper chamber, a more effective voice for regional interests.

The fact that Mr Andreotti and Mr Craxi may both want to be Italy's next president, means that reform could prove the sticking point. With the two men's political careers at present, their willingness to climb down may be in doubt.

**By Judy Dempsey, East Europe Correspondent**

**YESTERDAY'S** violence in Albania represents an ominous break with eastern Europe's generally peaceful transition from communist to democratic rule by the ballot box.

It also highlights the difficult task now facing the communist Albanian Party of Labour (APL) as it attempts to turn electoral victory to advantage.

As the electoral success of Bulgaria's Socialist (former Communist) Party showed last year, the APL's victory may backfire. In Bulgaria, the ruling Socialist Party (BSP) tried to form a coalition after its vic-

national consensus in order to tackle the economic crisis.

But just as is happening now in Albania, Bulgaria's opposition Union of Democratic Forces ruled out any coalition on the grounds that it did not want to be tainted with sharing responsibility for acute economic and social problems caused by decades of communist mismanagement.

The suggestion for the opposition of joining a coalition in Albania and angling for key ministerial posts would have been enhanced if the Communists had won a smaller majority. But Albania's ruling party has the same fate as their

**Bulgarian counterparts: the margin of victory was too wide.**

M.L.F. hardline activists (who will dominate the new government) can argue that its mandate is large enough for it to rule alone. But the Bulgarian example, which showed that the ruling Communists were incapable of pushing through the necessary reforms, or of obtaining popular support for their measures, would tend to disprove this.

The street demonstrations which finally forced the BSP to resign last December confirmed the tyrannical character of the Bulgarian party hierarchy. Today Bulgaria has a

coalition government headed by a politically independent prime minister.

Despite this precedent, the APL may decide to govern alone. But any new government in Albania can ill afford to ignore the split between town and countryside.

As in Bulgaria, Albania's conservative peasantry, incultured and without political demands, voted for the communists, while the large towns and cities swung behind the opposition. The mistake Bulgaria's Socialists made was to conclude that swathe of opposition support implied political apathy. If Albania's Communist

nists make the same mistake, they are likely to face even stronger opposition from young people and manual workers in the cities.

The young will try to emigrate, or else remain in Albania in the belief that they can influence change through protests. Such change would include breaking down the barriers between the communist-appointed officials and the APL's influence in all work places.

The workers, for their part, will measure change by the availability of food and consumer goods. They will measure reform rests with the rural

social groups. But reform will require stability and western financial assistance.

Bulgaria's Socialists received no more than a lukewarm welcome because they failed to introduce radical economic reforms aimed at paving the way for a market economy. The longer they procrastinated, the greater the speed with which central authority broke down and instability increased.

A similar situation is likely to take place in Albania. Central authority has already broken down; the distribution system no longer functions. Without reforms aimed at

to modernise a delapidated infrastructure, labour unrest is likely.

Any attempts to suppress these protests could lead to further violence. The choices facing the AFL are therefore limited.

Mr Alia, who will remain as president and AFL leader even though he and other moderates lost their seats, is expected to try to steer the party along the reform path upon which he embarked last December.

But as yesterday's events showed, without including the opposition in any agenda, that path to democracy will remain







## INTERNATIONAL NEWS

## Roger Cooper leaves the country he loves

By Robert Graham

RARELY has the label of businessman been so inappropriately applied as in the case of Roger Cooper. Yet throughout his five-and-a-half-year captivity in Iran, this is how he has been described to the outside world.

Mr Cooper, aged 55, is a complicated mixture of scholar and the polymath adventurer from a colourful family of distinguished intellectuals and scientists. (His uncle was the poet and writer, Robert Graves).

A convert to Islam on his first marriage to an Iranian, he is one of a handful of Europeans with a profound understanding of the Persian language and the complex nature of Iranian society.

He had lived in Iran for much of the 1960s and 1970s, surviving on a combination of journalism, translation, and consultancy. Until the 1979 Revolution, his house in downtown Tehran, close to the Prime Minister's office, was one of the city's more exotic venues. Here amid a profusion of worn carpets and dogs, Roger would cook for a polyglot group of invitees and auto-investors, who on any day could include one or two western ambassadors, a visiting Persian scholar, Iranian lawyers and writers and a group of British lorry drivers.

Whether it was the lorry drivers who had met Roger, unmistakably English, riding on a bicycle in the terrifying Tehran traffic, the western ambassadors or local intellectuals, all sought advice in how to deal with the system (the rules of politeness, the pecking order, the small fatteries).

They also wanted access to his extensive contacts at all levels of society. Roger could manage to persuade the most reserved of Iranians to admit his private misgivings—especially about the late Shah's dream of The Great Civilisation.

The Khomeini revolution obliged him to decamp to London; but he never lost his curiosity or affection for Iran. Nor

from his press conference yesterday does it seem prison has removed this. But if he carries any blame for unjust imprisonment and his appalling ordeal, it is perhaps for having presumed his own knowledge of the country and people would enable him to navigate the treacherous factional feuds of Ayatollah Khomeini's regime.

At the time of his arrest in December 1985 he had entered Iran acting for McDermott International, the US oil services company, and had over stayed his visa deadline. But he had also just used his charm and skills to convince the revolutionary authorities to advertise in a special Financial Times survey on Iran.

As he said yesterday, in many ways he presented the ideal identity-kit on which to pin a spy charge. He had studied at Oxford, had become involved as a student in the Hungarian uprising of 1956 (the Hungarians briefly imprisoned him), he did his national service in the British Army's intelligence corps and then went on to study Farsi, Iran's principal language. During the Shah's rule, he was in no way connected to the regime, but on occasions translated official documents (he continued his translations in prison).

The spying charges were never proven or indeed made public by the Iranians. It was typical of Mr Cooper's litigious obstinacy to continue challenging this absence of proof and during the past two years he has consistently campaigned to prove his innocence according to Iranian law. It is still therefore unclear why he was arrested.

In 1985 when he returned on this particular occasion, copies were circulating of a report he had written in the UK on the persecution of the Bahai religious minority in Iran. He also may have fallen victim to internal rivalries, provoking what was originally a fairly motiveless arrest into long term incarceration.

## Iraqi 'front men' protest their innocence

By Jimmy Burns, Andrew Jack, Christina Lamb, Clay Harris and Paul Abrahams

A FLURRY of press statements, fax messages, and phone-calls echoed around the world yesterday as companies and individuals reacted with anger and apprehension to their inclusion in a US list of alleged "fronts and agents" of the Iraqi government.

On Monday, Mr John Robson, the US treasury secretary, said that naming the 52 businesses and 37 individuals struck a blow at Iraq's subterranean network in the world of arms trading and clandestine financial operations.

The list included a number of companies whose assets have already been frozen or against whom legal proceedings are under way. But it also appears to have included substantial errors of detail, not least the naming of companies who are so convinced of their innocence as to be prepared to take the US government to court in order to prove it.

Those claiming innocence

yesterday included Mr Joaquim Ferreira Amaro, president of the Banco Brasileiro-Iraqiano (BBI), who said he intended to sue the US for "compensation for damage to our honour and credibility".

The US Treasury has named Mr Ferreira along with six of his staff, past and present on its list. But the bank president, whose institution is controlled equally by the state-owned Bank of Brazil, the country's largest bank, and the Iraqi state-owned Rafidain Bank, insisted yesterday that in nine years of operation in Brazil the bank had never financed arms exports or undertaken any illegal operation for the Iraqi government.

He added that all financing to Iraqi companies importing Brazilian products had been cut off after the trade boycott was announced in August.

Mr Ferreira said: "I was completely stupefied by the news. The US Treasury can't just bring accusations against insti-

tutions and people and publish them in the press without proof. It seems they just picked on names of any institutions connected with Iraq which had accounts in the US."

Similar sentiments were expressed yesterday by British companies which make up the majority of the companies listed on Monday.

Professor Peter Toynbe, chief executive of Liverpool Polytechnic, which is a shareholder in PMK, one of the companies named, said he was considering contacting President Bush and requesting a formal apology.

Aided by grants from the UK's Department of Trade and Industry, PMK was set up by the polytechnic with two members of its electronics faculty to provide equipment for researchers at the University of Technology in Baghdad to make silicon chips.

Professor Toynbe and senior executives of Qudos, the subcontractor to PMK on the same

project also on the US list, said that they had obtained full clearance on the project both from the DTI and the US Department of Commerce.

Because the companies depend on US technology, they now fear they could go out of business unless the US administration clears them from the list.

Fears of irreversible damage to future business was shared by several other companies yesterday including Reynolds and Wilson, a UK engineering company whose Iraqi-born owner Dr Fais Nahab yesterday repeated denials that he had done anything illegal.

Mr Nahab said last night: "These allegations are hurting the company... We therefore look towards the British government for protection against unfounded accusations that we have no doubt, will result in a detrimental effect on the company business with banks and suppliers."

Information provided on the

list by the US Treasury is in some instances so vague that concerns with no links whatsoever with Iraq appear to have been caught up in the controversy. Some companies have either been misnamed or no longer exist.

The administrators and former directors of Dominion International Group, a UK based financial services and property group which collapsed in January 1990 were among those perplexed by their inclusion on the list.

Price Waterhouse, the accountancy firm which has been responsible for Dominion's affairs for the past 14 months, said the company had had no dealings with Iraq since it was placed in administration on January 22 1990.

One executive of a small UK company named on the US list summarised the mood last night: "I can't understand what the hell is going on... where are the big names that traded with Iraq?"

## Bush holds back on Middle East visit

By Peter Riddell, US Editor in Washington

PRESIDENT George Bush is delaying a decision on a visit to the Middle East until he sees the outcome of preliminary initiatives in the region involving senior US officials.

The White House confirmed yesterday that Mr Bush's security adviser, had visited Saudi Arabia for two days last week at the request of King Fahd. It is not clear whether he visited any other countries.

Apart from the Iraqi civil war, Mr Bush's visit is believed to have discussed some of the ideas on Gulf security arrangements and the Arab-Israeli peace process which Mr James Baker, the secretary of state, raised during his trip to the region in mid-March.

President Bush had been planning to visit Saudi Arabia, Kuwait, Egypt and possibly Israel towards the end of the month. But none of the usual advance planning has taken place and administration officials are reluctant to go ahead with the trip unless there are signs that substantial progress can be achieved, notably via confidence building moves between Israel and Arab states.

In particular, the US is looking for some moves by Israel in relation to the Palestinian problem which might be co-ordinated with positive actions by Arab countries. But there has been some friction between the US and Israeli governments over the tough actions taken by Israel over Palestinian unrest.

It is possible that Mr Baker may make another trip to the region before Mr Bush decides on his plans.

Mr Bush wrote over the weekend to the Emir of Kuwait, stressing the need for political and economic reform in the country. There were reports that the president urged the Emir to allow a more pluralistic system in Kuwait and referred also to the desirability of elections. A White House official said obviously the US was "for democracy. We'd prefer change but the pace of it is for the Kuwaitis themselves to decide."

Reuters adds from Riyadh: Iraqi soldiers have crossed into a security buffer zone near the Iraq-Kuwait border and have been asked by US troops to pull back.

The incursion, the first of its kind since Gulf War hostilities halted on February 28, took place just south of the town of Qasr. A US army spokesman said the Iraqis were expected to withdraw quickly.

## Saudi Arabia said to have boycotted some banks

By David Barchard

ROYAL BANK OF CANADA said yesterday that it was investigating reports that it and five other banks have been placed on an unofficial boycott list by Saudi Arabia.

SAMA, the Saudi Arabian Monetary Authority, the kingdom's central bank, is understood to have told Saudi Arabia's 13 banks to consider carefully before doing business with six foreign banks which it feels behaved disappointingly during the Gulf crisis.

Apart from Royal Bank of Canada,

the six include Tokai and Sanwa of Japan, the Bank of Montreal, the Bank of Taiwan, and the International Commercial Bank of China, also based in Taiwan.

"We have not been officially informed of any decision but we are looking into the situation," a spokesman for RBC said last night.

SAMA first expressed misgivings about some foreign banks in January when it held a meeting with Saudi commercial banks in Riyadh to discuss

how to handle foreign banks which had declined Saudi business in the wake of the Iraqi invasion of Kuwait.

All banks in the Gulf and the Arabian peninsula were hit by a lack of international confidence after the invasion, but the Saudis believe that there were never good grounds for foreign banks reducing their level of activity with banks in the kingdom.

At the time, French as well as Japanese banks were believed to be on the list which had offended the Saudis.

Several possible responses were considered at the January meeting, including a formal boycott. It appears that the Saudis have decided on an unofficial boycott, through verbal instructions to their banks.

"There is nothing official, nothing in writing," one Saudi Arabian joint venture bank said this week. "They simply contacted us and said these six banks treated Saudi banks very badly during the crisis and we think you should think twice about dealing with them."

## Nasser son freed on terror charge

By Max Rodenbeck in Cairo

A CAIRO court yesterday acquitted Mr Khaled Abdel Nasser (pictured right) awaiting the court's verdict,

son of Gamal Abdel Nasser, the late Egyptian President, of involvement in a terrorist cell. But the state security court passed lengthy prison sentences on nine members of Egypt's Revolution, a group alleged to have carried out attacks on Israeli and American diplomats in Egypt. The convictions included life imprisonment for ring-leader, Mahmud Nurebhin and followed a 39-month trial.

Khaled Abdel Nasser, the eldest son of the charismatic pan-Arabist, who led Egypt from 1952 to 1970, fled into exile when the group was rounded up in September, 1968. He alleged help in financing the group attracted the sympathy of leftist opponents to the regime of President Mubarak.



## UN fears refugee flood

The United Nations' main refugee body said yesterday it was bracing for a dramatic rise in the number of people fleeing violence in Iraq. Reuters reports from Geneva.

"Current events are likely to trigger a major influx of refugees, particularly into Iran and Turkey," said Mr Carrol Faubert of the office of the UN High

Commissioner for Refugees. Mr Faubert said at least 50,000 people had already fled into southern Iran to escape fighting in southern Iraq. "Before the Gulf War we made contingency plans for about 35,000 refugees in Iran. That figure has already been overtaken and we now have to be ready for 100,000."

## Hurd seeks to rekindle Hong Kong handover talks

By Angus Foster in Hong Kong

MR Douglas Hurd, Britain's foreign secretary, arrived in Hong Kong yesterday pledging to "go to the heart of the matter" and tackle the slow progress on arrangements for the colony's return to Chinese sovereignty in 1997.

But he damped speculation about a breakthrough on Hong Kong's huge airport and port development projects, a source of friction with China. "Breakthroughs don't happen very often in life," he said.

Mr Hurd said the main purpose of his five-day visit to Peking would be to rekindle

progress on the handover. There was a choice between co-operation and "the kind of snail's pace we have been in in the last year or so in all those practical matters which need co-operation with China if 1997

is to happen smoothly". Most questions on the transition, such as those on land use, air agreements and a court of final appeal, are handled by the Sino-British Joint Liaison Group. But the group has made

little progress since the 1989 Tiananmen Square crackdown and the British side blames the Chinese for the delays. Mr Hurd's comments on the airport project, yet to win Peking's approval, were perceived as backpedalling.

Peking objects to the HK\$127bn (\$9.4bn) airport and port projects because of their cost. China also fears the projects could threaten Hong Kong's financial stability. Mr Hurd said he was not thinking in terms of concessions to the Chinese and restated the British position of allowing consultation with China but not control by it in the run-up to 1997. China had asked for guarantees on the airport, such as a commitment to keep Hong Kong's reserves above HK\$50bn by 1997.

## Hopes high for Angola peace talks breakthrough

By Julian Ozanne in Nairobi

PEACE TALKS between the Angolan government and UNITA rebels aimed at resolving the country's devastating 16-year-old civil war resume today near Lisbon.

Hopes are high for a breakthrough in one of Africa's most destructive conflicts which has suffocated the vast economic potential of the country and wrecked normal life. Diplomats in Luanda say a preliminary ceasefire could be signed. The talks are being brokered by the Soviet Union and US, which have backed the government and the rebels respectively since 1976.

Both are eager for a ceasefire but problems remain over an election timetable, with the government pressing for three years and the rebel UNITA movement calling for 13 months.

A United Nations observer will be at the talks to advise on the technical aspects of a ceasefire.

However, observers in Luanda emphasise that a ceasefire will merely be a first step in a long and complicated process. The transition to peace and multi-party democracy is fraught with dangers, particularly the disarming and demobilising of the armies. But a ceasefire would allow a

start to be made in repairing the legacy of economic and human destruction left by years of intensive military struggle fuelled by South African and Cuban troops and Soviet and US arms.

Angola's vast economic potential in agriculture, minerals and oil is undeveloped. Eighty per cent of the countryside is insecure for

An estimated 60 per cent of foreign exchange earnings has been spent on the war effort

agriculture, the rural trade network has disintegrated and the country, once a food exporter, has been forced to import food to feed the urban areas.

An estimated 60 per cent of foreign exchange earnings, about \$3bn last year, has been spent on the war effort. Huge external debts of about \$7bn, including \$3.5bn-\$4bn owed to the Soviet Union, have built up.

According to the United Nations the estimated cost to Angola of the war between 1980 and 1988 was \$27bn-\$30bn

as a result of excess defence costs, higher energy costs, loss of merchandise exports, excess transport costs, loss of transit traffic revenues, remittances and rural production and increased expenditure on hundreds of thousands of people displaced from their homes.

Bridges, roads, railways, ports and factories have been under constant rebel attack. A quarter of primary health and educational units have been blown up and a further 50 per cent rendered inoperative by shortages of drugs and personnel. Three quarters of small towns and rural water supply systems have been destroyed.

The human cost of the war has been equally severe. At least 50,000 people have had one or more of their limbs blown off, mostly by the thousands of land mines which litter the countryside. Angola's amputation rate is believed to be the highest in the world.

According to the UN at least half a million people died, either direct victims of the fighting or as a result of war-related famine and the collapse of medical services and high rates of malnutrition. At least 600,000 people are displaced and 50,000 children orphaned or separated from their families.

## Afghan city hit by Scud missiles

AFGHAN government forces retaliated for the humiliating loss of Khost garrison by firing four Scud missiles at the city and killing at least 10 people, mujahideen rebels said yesterday. Reuters reports from Islamabad.

It was the first military response by the Soviet-supported government in Kabul since heavy bombing on Sunday night. Mr Najibullah Laila, the mujahideen information minister, said in the Pakistan frontier city, Peshawar.

President Najibullah implicitly acknowledged the fall of Khost on Monday night when he declared on television and radio that yesterday would be a national day of mourning for those who died.

He repeated charges that Pakistani artillery and armour had taken part in the assault on the garrison, which lies just 15 miles from the Pakistan border.

Pakistan has rejected the allegation.

Unconfirmed reports said some government forces had been sent to the Pakhtia provincial capital Gardez which is between Khost and Kabul.

A western diplomat said there was no sign they were

preparing a ground offensive to retake Khost, which had withstood almost constant siege in 12 years of civil war.

Khost is of little strategic value, but Mr Najibullah could make life untenable there for the victors if he wanted.

Mujahideen sources in Miranshah, the Pakistani town opposite Khost, said there were signs of trouble growing between the various Afghan factions that took the garrison.

Three groups—commanders led by Mr Jaluddin Haqqani, tribal chiefs and the Afghan government-in-exile—all wanted to take control, they said.

## Stilfontein Gold Mining Company Limited

(Incorporated in the Republic of South Africa Company Registration No. 06/23412/06)

## Notice to shareholders

In November 1989 the mining operations at Stilfontein first made a working loss. Since then, despite a major restructuring of the mine, the falling gold price and high level of inflation have prevented the mine from making a working profit.

In the face of these difficulties, the mine reduced its underground production and labour complement by some 70 percent over the last 2 years. Up to now it has been possible to place the majority of those affected in positions at other mines, but this is becoming more difficult in the present economic climate. It is therefore with sincere regret that the Board of Stilfontein announces that it has been decided to cease underground mining operations, and this process should be completed by the end of this year. The milling of the surface rock dumps will continue for as long as this operation is profitable, which could be for more than three years. Continued attention will be given to the possibility of the company participating in other mining investments in the area.

The fundamental problem is that the ore reserves on the Vaal Reef horizon are almost exhausted, and mining operations are increasingly dependent on the exploitation of the Venterdorp Contact Reef (VCR). This reef was relatively unexplored and, in June 1980, your Board decided that R5 million should be used to develop promising areas of the VCR to determine whether the reef could support a profitable mining operation. This work has now been completed and, although payable patches of reef were found, the overall profitability of the VCR is too low to sustain the mine in profit at gold prices of less than R50 000 per kilogram.

If assistance is forthcoming, Scott and Margaret Shute will be maintained in operating condition so that pumping can continue to prevent underground water running into neighbouring mines. Rehabilitation of the surface area is already underway and this work will continue.

By order of the board  
General Mining, Metals and Minerals Limited  
Secretary  
per D.J.D. Poes  
Manager: Administration and Secretarial Services

Johannesburg  
3 April 1991



## NEWS IN BRIEF

## Peking trims taxes to lure investment

LI PENG, China's prime minister, yesterday presented a new tax law to keep China competitive in attracting foreign investment. Reuters reports from Peking. Foreign diplomats and businessmen said that while the new law was a step forward, other new tax regulations planned separately may make it harder for foreign companies to work here. The new income tax law charges all foreign companies—except those eligible for special concessions—at a 33 per cent tax rate.

## Soviet-Chinese frontier deal near

China and the Soviet Union have nearly completed talks about their lengthy, disputed frontier and an agreement could be reached quite soon, Mr Alexander Bessmertnykh, the Soviet foreign minister, said yesterday. Reuters reports from Peking. Speaking at the airport before leaving for home, Mr Bessmertnykh said agreement was still needed on only eight sections of the nearly 4,300-mile frontier, one of the world's longest.

## Vietnamese oil success

A joint Vietnam-Soviet petroleum venture has achieved surprising outputs, yielding 11,000 tonnes of crude oil a day during the last 10 days of March. Hanoi newspapers reported yesterday. Reuters writes from Hanoi. In the first quarter of 1991, Vietsoptro produced 796,800 tonnes of crude oil, 28,800 tonnes more than projected and an increase of 62 per cent over the same period last year.

## Japanese mission for S Africa

Japan's business organisation, Keidanren, will send its first mission to South Africa this month amid calls by businessmen for Tokyo to lift economic sanctions, Reuters reports from Tokyo.

## Ethiopian city taken

Ethiopian rebels said yesterday they had captured the capital of Wollega province, 125 miles west of Addis Ababa. Reuters reports from Nairobi.



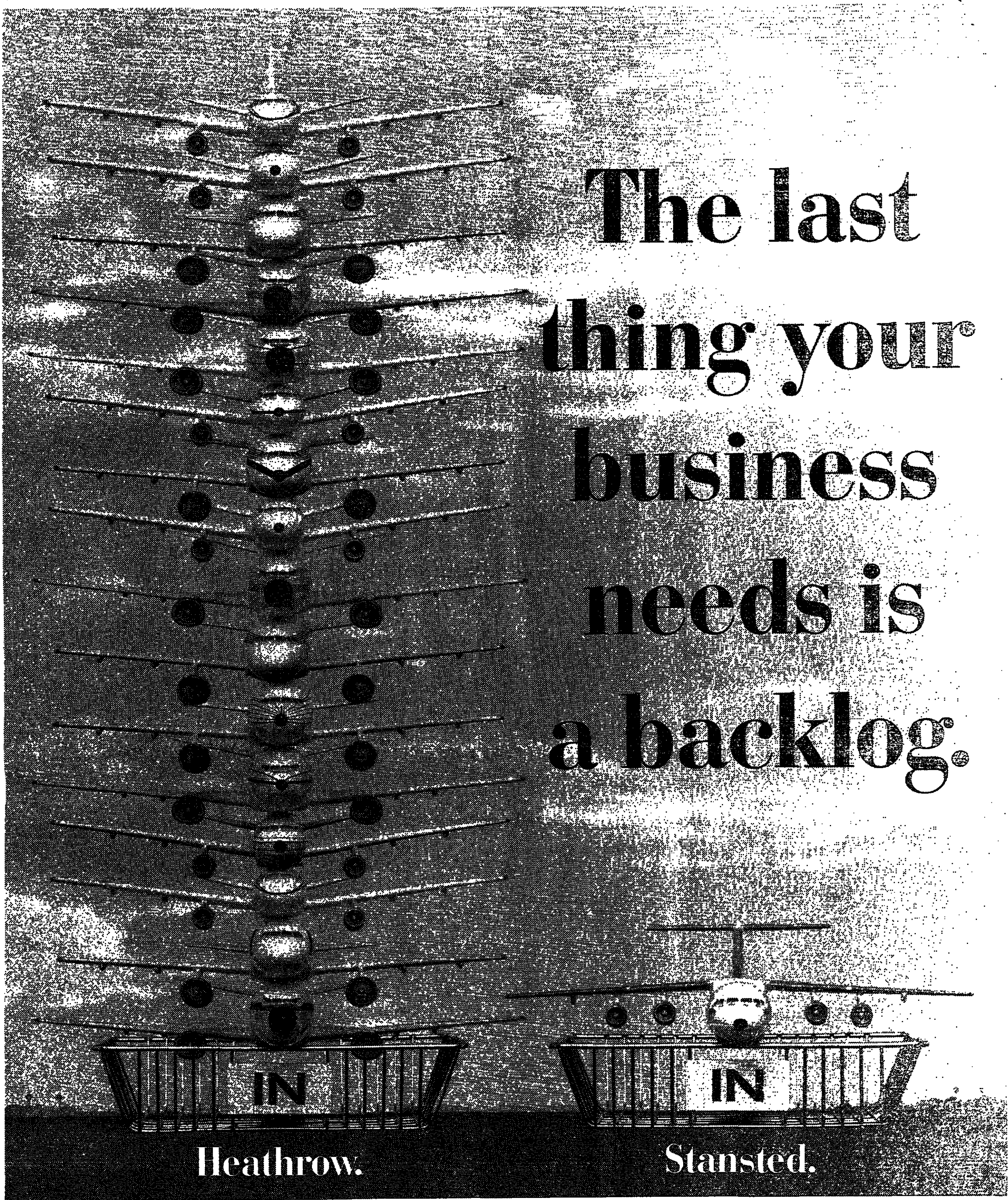
By Peter Riddell, US  
in Washington

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## WORLD TRADE NEWS

### Computer groups in worldwide link-up

By Michael Skapinker

SIX large computer companies yesterday launched a joint project to ensure that documents containing a mixture of text, diagrams and pictures can be sent around the world from one type of computer to another.

The companies say they will develop software to facilitate the free exchange of documents by 1992.

The software will then be licensed to other companies and computer system developers.

The six participants are IBM, Digital Equipment Corporation and Unisys of the US, Groupe Bull of France, Siemens Nixdorf of Germany, and ICL, the UK-

based company owned by Fujitsu of Japan.

The six have formed the Open Document Architecture Consortium, based in Brussels. They hope to overcome the problems computer users have in sending documents from one system to another.

Setting up the consortium is part of a move throughout the industry to "open standards", enabling computers made by different manufacturers to communicate with one another.

The six say electronic transfer of text and pictures is hampered by lack of consensus on how data should be stored and dis-

tributed. Standardised software would mean that both sender and receiver would see exactly the same image. Users would not have to retype or reformat documents received from a different system.

The consortium says the software will be especially useful for teams based in different locations, who compile, edit and proof-read books, catalogues and other documents.

The consortium has been set up as a European Economic Interest Group (EEIG).

EEIGs are sponsored by the European Community to bring together companies with com-

mon interests. Other EC research projects have been plagued by whether to admit non-European-owned companies. ICL was last week excluded from three projects sponsored by the Joint European Submicron Silicon (JESS) initiative, a semiconductor research programme.

The consortium said membership was not limited to European-owned groups and it would welcome applications from other companies. The project will be paid for entirely by the participants.

The consortium said it could not yet forecast the cost.

### S Korea records third monthly trade deficit

SOUTH Korea recorded a trade deficit of \$1.5bn in March, the third consecutive month of deficit, the Trade and Industry Ministry announced yesterday, AP reports from Seoul.

The deficit marked a 70 per cent increase on that of \$868m a year earlier.

However, the March deficit was the narrowest of the past three months. The trade gap totalled \$1.57bn in January and \$1.73bn in February.

The trade deficit for the first quarter now totals a record \$4.45bn, already 63.8 per cent of the government's original year-end deficit projection.

Officials said the country's trade balance was likely to improve in the latter half of the year when exports are expected to rise with an improvement in the world economy, including that of the US, following the end of the Gulf war.

They also said that South Korean exports to the Persian Gulf region would be strong because of post-war reconstruction efforts there.

Exports to the Soviet Union will also rise because of the \$2bn worth of trade-credit loans negotiated with Moscow.

In March, South Korean exports amounted to \$5.74bn, up 9.1 per cent from a year ago, while imports rose 16 per cent to \$7.29bn on a customs clearance basis, according to the ministry.

South Korean exports in the first quarter rose by 10.3 per cent from a year ago to \$15.33bn, while imports jumped 25.1 per cent to \$18.78bn.

Officials blame the sharp rise in imports in the first quarter on a surge of crude oil imports at high prices in the first two months of the year, plus continued imports of capital and consumer goods.

They said, however, that they were encouraged that exports grew significantly in the first quarter, the first double-digit growth since the last quarter of 1988.

Officials said South Korea's export competitiveness has improved recently, especially because of the national currency's depreciation against the Japanese yen and major western currencies.

South Korea's car exports increased to 89,127 units in the first three months of this year, up 16.9 per cent from 76,352 a year earlier, Reuters said from Seoul.

The improvement was due to a rise in exports to Europe, according to provisional figures from the Korea Automobile Manufacturers' Association.

"Exports to Europe, especially east European countries, increased sharply due to a success in developing markets," one association official said.

South Korea exported 4,368 cars to east Europe in the first two months of this year, nearly half of last year's total exports to the region, he said.

### 'Earth summit' charter for leaders

By William DuBois in Geneva

WORLD leaders will be expected to sign a charter and a work programme for dealing with global environmental issues at a 12-day "earth summit" in Rio de Janeiro in June 1992.

Mr Maurice Strong, a Canadian businessman who is secretary-general for the conference, said yesterday that the measures adopted would call for significant changes in economic behaviour at national, industrial and individual levels and in the factors that motivate businessmen.

The United Nations Conference on Environment and Development (UNCED) is planned as a more ambitious follow-up to the 1972 Stockholm conference which put the

environment on the international agenda.

Already dubbed the "earth summit", the Rio conference is expected to move environmental matters such as climate change, pollution, the protection and management of land resources and the maintenance of biological diversity, into the centre of international economic policy and decision making.

A "business council for sustained development", comprising 40 to 50 chairmen or chief executives strongly committed to the market economy, has been put together, to promote participation by industry.

Chaired by Mr Stephan Schmidheiny, Swiss industrialist, it includes Volkswagen's

Carl Hahn, Percy Barnevik of Asea Brown Boveri, Allen Jacobson of 3M, Shinroku Morohashi of Mitsubishi and several business leaders from the Third World.

Speaking at the second of four meetings planned by the UNCED preparatory committee, Mr Strong stressed the need for world leaders to sign an earth charter or "statement of environment and development principles" to govern the conduct of nations and peoples towards each other.

A work programme, Agenda 21, running into the 21st century, would go beyond the usual action plans approved in the past by UN conferences. It would set out the objectives, institutional responsibilities

and costs of specific proposals to be approved by the conference. It would be accompanied by an agreement on the provision of financial resources.

Papers submitted at the preparatory committee's present meeting included the elements of a global strategy to protect the atmosphere and control climatic changes.

But the papers have also introduced ideas on the linkages between poverty and the environment, debt problems and ecological degradation, intended to ensure a full contribution to UNCED from the developing countries.

Mr Strong said that at least 125 countries had started preparing national reports, for which the deadline is July 31.

## NEWS IN BRIEF

### Commission extends duties on sweeteners

The European Commission has extended for up to two months the high import duties imposed last November on US and Japanese-produced aspartame, a low-calorie sweetener, it says, Reuters reports from Brussels.

In its statement in the EC's official journal, the Commission said the duties, which have raised the EC import price by about 70 per cent, would stay in place until the end of May.

The Commission must decide by then whether the duties, used to prevent alleged dumping of the sweetener on EC markets, will be kept in place.

The Commission last year imposed a duty of \$38 a kilo on imports from the US producer Nutra Sweet, a wholly owned unit of Monsanto, and \$41 a kilo on aspartame, made by Ajinomoto Co of Japan.

### Soviet-Turkish trade venture

A Turkish-Soviet joint venture company hopes to encourage \$450m of trade between the two countries this year, a board member said, Reuters reports from Istanbul. Sovtur, based in Istanbul, has a capital of \$2.5bn (\$250,000) and is a joint venture between Cukurova Holding and Neshromtechnobank, a Soviet trade company.

The company has imported mineral ore and steel products from the Soviet Union and exported earthenware products, shoes and foodstuffs since its launch in November. In 1990 trade between the Soviet Union and Turkey rose to \$1.78bn against \$1.3bn previously.

### Japanese team to visit S Africa

The Federation of Economic Organisations (Keidanren), a group of Japan's top business leaders, said yesterday that it would send a mission to South Africa later this month to study investment and other conditions, AP-JN reports from Tokyo.

Federation officials said the mission, led by Bank of Tokyo Vice-President Tamotsu Yamaguchi, would leave on April 20. During the week-long visit, they said, its members would meet government, congressional and black leaders in South Africa and study investment, economic and other conditions in that country.

### Korean groups set up in Peking

Five more South Korean companies have received permission from the Foreign Economic Relations and Trade Ministry of China to set up branches in Peking, company officials said yesterday, AP-JN reports from Seoul.

Lucky-Goldstar International, Samsung Co., Saangyoung Corp., Koryo Trade International and Fubang Iron and Steel Co. were given verbal approval for Chinese branches from the Chinese ministry recently, officials added. Saangyoung Corp. has been the only South Korean company operating a Peking branch. South Korea and China have exchanged trade representative offices, despite the lack of official diplomatic relations.

### Dairy products-for-coal deal

The New Zealand Dairy Board's Soviet Union trading arm, Sovenz, is negotiating a multi-million dollar deal to trade dairy products for coal, Reuters reports from Wellington. Mr Bruce Gaffikin, Sovenz managing director, said the deal with the southern Siberian region of Kemerovo, worth \$30m to \$50m, would see Sovenz sell Soviet coal to Asian and European countries and take the money as payment for New Zealand dairy and meat products.

The Soviet Union has about \$135m in unpaid trade debt to the Dairy Board. The board, a producers' co-operative, said last month that it was confident a \$300m butter sale to the Soviet Union would proceed.

### Japan-Soviet trade could double

Japan could double trade with the Soviet Union and equal Germany as Moscow's biggest trading partner if a territorial dispute with Moscow can be settled, a leading expert on the Soviet economy said, Reuters reports from Tokyo.

Mr Kazuo Ogawa, vice-director of the Institute for Soviet and Eastern European Economic Studies, said in a lecture that Soviet-Japanese trade stagnated in the 1980s because official Japanese credits were cut off after the Soviet invasion of Afghanistan.

Tokyo is maintaining its suspension of credits until Moscow returns four islands off northern Japan seized at the end of the Second World War.

Mr Mikhail Gorbachev, the Soviet president, is under intense pressure to make some concession on the territorial dispute during his visit to Japan which starts on April 18.

### Japanese farm lobby firm on rice imports

JAPAN'S agriculture minister, Mr Motoki Kondo, under pressure from Japan's powerful farm lobby, said he hoped Tokyo would not give in to Washington's demands to open up the country's protected rice market, Reuters reports from Tokyo.

Mr Kondo has repeatedly urged the prime minister, Mr Toshiki Kaifu, not to make any concessions on rice imports when he meets US President George Bush in California on Thursday. "I believe that the prime minister will take the exact same line as he has in the past," Mr Kondo told reporters.

But Mr Kaifu's aides, preparing Japan's summit agenda, say that rice is up for discussion in California. Mr Kondo's views, they say, represent the farm lobby at a critical time just before nationwide elections for regional governments.

"We have regional elections coming up in April and many politicians are concerned that a rice concession would damage the ruling party's image," a Foreign Ministry official said.

"But there's no way we can avoid taking a compromising stance on rice," the senior official said.

According to government aides, Mr Kaifu will tell Mr Bush that Japan is ready to co-operate on rice imports in order to facilitate a successful end to the Uruguay Round of farm trade talks under the General Agreement on Tariffs and Trade (GATT). The offer is aimed at placating growing US indignation over Japan's closed markets - a major item on the summit agenda.

Last month, Japanese officials warned US rice industry officials that they faced prosecution if they continued to display American rice at an international food fair near Tokyo.

US agriculture secretary, Mr Edward Madigan, in a letter to his Japanese counterpart on March 31, severely criticised Japan's protected rice market and called Tokyo's threat against the US rice officials a serious affront to American farmers. In the letter, Mr Madigan said: "Two of my daughters drive Japanese cars. All of our homes have Japanese-made televisions, cameras, radios and even telephones made in your country. This week, my wife purchased a Panasonic vacuum cleaner at the same time as our producers were being barred from an educational display in your country."

## KUWAIT AIRLIFT SUCCEEDS

British companies respond to Kuwait's needs



Two Ruston power generating units provided by European Gas Turbines and supplies from The Biwater Group for the "BRIT Camp", (Amec/Biwater joint venture), urgently needed in Kuwait, were stranded at London Stansted airport due to the failure of transport arrangements, made by a previously appointed transport company.

World Aviation learned of this on Monday, 18th March and within twenty-four hours had arranged for the World's largest commercial cargo aircraft, the Antonov AN-124, to land at Stansted to uplift and deliver the equipment directly into Kuwait.

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# UK NEWS

## Korea ords third nthly le deficit

Korea recorded a trade deficit of \$1.5bn in March, the second consecutive month of the Trade and Industry announced yesterday, a 70 per cent increase on that of \$660m in February.

The March deficit, the narrowest of the past month, was \$1.5bn in January and \$1.7bn in February. The deficit for the first three months of the year is already 63.6 per cent of the government's original deficit projection, the country's balance of payments is in the red when exports are to rise with the end of the year.

South Korea's exports to the Soviet Union are to rise because of the 10th of trade-related loans with Moscow.

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## Travel agencies prepare plan to protect customers

By David Churchill, Leisure Industries Correspondent

LEADING multiple travel agency chains are making contingency plans to provide a consumer guarantee system in case the Association of British Travel Agents (Abta) falls apart under the tensions imposed by the latest round of travel trade failures.

The move follows concern in the travel trade that further bankruptcies of small travel companies are inevitable this summer and will stretch Abta's financial ability to offer a total consumer protection guarantee.

Abta yesterday insisted it was solvent and confirmed that it had sent audited accounts to Mr Edward Leigh, consumer affairs minister at the Department of Trade and Industry, at his request.

The eight largest travel agencies, which last year formed the Multiple Travel Agents Association, are this week finalising details of a bonding scheme for their members to guarantee any holidays booked through them.

These agencies, which include American Express,



Edward Leigh thought to be unwilling to assume Abta's role

Thomas Cook and Hogg Robinson, are worried that Abta's decision to pay for the recent collapse of Sun Living and other school holiday travel companies by imposing a levy on its members could cause the association to break up.

This levy, raising some \$1.1m immediately and a further \$2.2m in July, has been

strongly criticised by both large and small travel agencies and tour operators.

Abta's problem is perceived as its unwieldy organisational structure. It has almost 3,000 travel agencies in membership but the eight largest account for nearly two-thirds of all holidays sold.

The leading tour operators are also thought to be concerned at Abta's handling of its latest crisis and the need for a 70 per cent levy on their subscriptions.

Mr Leigh, the consumer affairs minister, is now expected to come under pressure to provide a government-backed protection scheme that covers rail, ferry and coach travel as well as charter air holidays.

The government has to implement by the end of next year an EC directive on package holidays which provides greater protection for all forms of holidays. Although Mr Leigh is understood to be unwilling to take over Abta's role, he may be forced to do so if further travel companies collapse without sufficient protection.

## UK food chains win loans from Brussels to help create jobs

By John Thornhill

SEVERAL UK companies have won attractive European Commission loans designed to stimulate investment and help create jobs in regions stricken by unemployment in the coal and steel industries.

Two of the largest loans, made under the provisions of the European Coal and Steel Community scheme (ECSC), have been awarded to J Sainsbury, the UK's biggest grocery chain, and Argyl Group food retailing chain, provoking

anxiety among some competitors who feel the loans represent an unfair commercial advantage.

Tesco has received a £73.8m

loan to help finance the construction of nine projects in Wales, while Argyl Group, which runs the Safeway, Presto and Lo-Cost supermarkets, has been granted a £13m loan to develop 12 stores and a distribution centre in Scotland. Tesco's nine projects will lead to the creation of 2,489 jobs, Argyl's 1,100.

A spokesman for J Sainsbury, the UK's biggest grocery chain, commented: "One must question whether the original objectives of these loans are really being met."

ECSC loans are made on more favourable terms than

those generally obtainable and Tesco's five-year loan has been made at below the London Inter-Bank Offered Rate. "It is cheaper than we could borrow elsewhere," Mr Roland Ager, Tesco's company secretary, confirmed yesterday.

But a spokesman for the European Commission explained that "as long as companies create permanent jobs in designated areas then they are all eligible too".

The average cost of a new Tesco superstore is more than £15m so the EC loan will provide well over half the total expenditure on these projects.

## A spirit of enterprise grows north of the English border

James Buxton, Scottish Correspondent, looks at the new structure for training, development, and investment which is the envy of southerners

SCOTLAND is showing striking signs of energy and innovation in economic development thanks to the establishment of the new local enterprise companies known as Lecs.

For those entrusted with the management of the 22 Lecs their high public profile and economic development powers make them the envy of their more restricted English counterparts, the training and enterprise councils of the south.

"The people who are running the Lecs south would give their eyes-teeth to have what we've got here," says Mr John Lord, chief executive of Enterprise Ayrshire.

"We've got much more power than the Lecs because in addition to the training responsibilities we're inheriting from the Training Agency we've also got economic development powers devolved from the Scottish Development Agency," says Mr Lord. "The level of public awareness about Lecs in Scotland is remarkable, compared with that of the Lecs which are often struggling to make themselves known."

Enterprise Ayrshire is one of 22 Lecs - most come under the new body, Scottish Enterprise, which takes over on April 2 from the SDA in Scotland south of the Highlands, while the rest are under the new Highlands and Islands Enterprise.

Transition has been painful for many SDA staff and the "public awareness" Mr Lord talks about is due partly to unfavourable coverage in the Scottish media.

That coverage focuses on the disappearance of the old SDA and Highlands and Islands Development Board, doubts about the workability of the new structure, fears that the economic development effort in Scotland will be dissipated and the claim that economic development effort is being "handed over to a bunch of amateurs" - a reference to the private sector-led boards of the Lecs.

One of the most serious complaints is that Lecs, like the Tecs, are underfunded for training, thanks to cuts of up to 30 per cent in funding for youth training and employment training made by Mr Michael Howard, employment secretary, last November.

Last week Sir David Nickson, chairman of Scottish Enterprise, said he was "wholly critical of the government's approach to training. It was a disaster that the training funds were cut back. It came just when we were saying

investment in people was what we were falling to do. It is going to be very difficult for the Lecs to manage these reduced budgets."

In the large core body, Scottish Enterprise, the chief executive, Mr Crawford Beveridge, who was formerly a senior executive with Sun Microsystems in California, has now simplified the management structure he inherited when he arrived in January and is developing a new strategy. In the Lecs themselves, which have been given 83 per cent of the £430m Scottish Enterprise budget, there are potent indications of new energy and innovation being devoted to economic development.

The Lecs range from large organisations like Lothian and Edinburgh Enterprise, built on the foundation of a big SDA regional office with several big projects ready to go, to bodies created from scratch like Enterprise Ayrshire and Dum-



bartshire Enterprise.

A recurrent theme among staff of the Lecs, many of them former SDA personnel though others come from the TA, is that the SDA was grossly over-centralised. "It was well known to the businesses who knew it, but most companies never came across it or felt like approaching it," says one former SDA staffer with Dumbar-

tonshire Enterprise. Mr Lord says: "What I like about Scottish Enterprise is that the Lecs are so powerful. They also make up one of the deficiencies of the Tecs which is the vacuum at their centre."

He explains that Scottish Enterprise "provides a counter-balance to powerful and argumentative Lecs which ensures that what they do is within the framework of a strategic view."

Mr Lord says the SDA did not devote a great deal of attention to Ayrshire, despite fairly high unemployment in its industrial towns and its derelict coal min-

ing areas. Even though Enterprise Ayrshire's effective budget is less than it wanted, the £23.7m allocated by Scottish Enterprise is 52m more than the previous combined spending on the area by the SDA and TA.

Despite the budget cuts both Enterprise Ayrshire and Dumbar-tonshire Enterprise still intend to get away from the TA's tendency to see training as an end in itself rather than part of the economic development process.

Ayrshire and Dumbar-tonshire believe they will still have enough money to be innovative in their approach to training. Enterprise Ayrshire will honour its statutory commitments to employment training and youth training but it will not be "marketing" them. It is still expecting the area's training providers to improve the quality of the training they offer, with places on training courses aimed at categories of employment in which jobs exist.

Mr Lord believes that by astute cash management and increased use of in-house training it should be possible to avoid a cut in the numbers of those in training.

Like other Lecs Ayrshire and Dumbar-tonshire have budgets for environmental improvement, property development schemes and other projects which will give them a leading role in developing their areas. Dumbar-tonshire has an eye to fostering the leisure potential of the Loch Lomond area. Ayrshire has to fight for new role for Prestwick airport which is even more under-utilised since it lost its monopoly on Scottish transatlantic flights last year.

For this the Lec will need help from Scottish Enterprise, the parent body. "It is not a thing that a Lec could or should do on its own," he says, "but this is where the effort will be focused."

As to inward investment, both Lecs accept that the initial attracting of it must remain the responsibility of Locate in Scotland, part of Scottish Enterprise.

"We won't go travelling round the world getting companies to move to Ayrshire," says Mr Lord, "but it's healthy for us to assert Ayrshire's case to Locate in Scotland."

He does not accept the criticism of the Lecs that by boosting one area they will harm another. "If we are helping businesses perform better in Ayrshire and if others imitate us, that makes Scotland perform better too."

## BRITAIN IN BRIEF



### DAF cuts jobs at UK subsidiary

Leyland DAF, the subsidiary of DAF the Dutch truck maker, is planning to cut a further 200 jobs from its UK workforce this year.

DAF, which is 16 per cent owned by British Aerospace, has plunged sharply into loss in the face of the deep recession in the UK commercial vehicle market. Its UK workforce has already been cut from 7,095 at the end of 1989 to 6,491 at the end of 1990, and it is now expected to fall further to around 6,000 by the end of this year.

The company suffered a net loss of £12.8m (after extraordinary items) last year and was forced to cut its workforce in the UK, the Netherlands and Belgium by 1,362 to 15,390 at the end of 1990 from 16,752 in 1989.

## Arts Council fears cuts

Reductions in local authority expenditure on the arts in 1991-92 could lead to cuts in the activities of many arts companies with and in some cases threaten their existence, according to Mr Anthony Everitt, secretary general of the Arts Council.

"The situation is more serious than I anticipated," he said. "Certain local authorities, like Derbyshire, are winding up their arts departments, reducing their expenditure from £450,000 in 1989-90 to nothing."

Mr Everitt made clear that the Arts Council would not be able to make good any shortfalls in funding.

## Economy hit by cut in lending

The weak state of the economy has been highlighted by figures indicating a sharp slowdown in the lending by the UK clearing banks.

The Committee of London and Scottish Bankers said sterling lending by its member banks to the UK private sector rose by a seasonally adjusted £2.7bn in the three months to the end of February, compared with a rise of £6.7bn in the previous three months. The increase in lending was the smallest over a quarter since the committee started recording data in this form in 1986.

## Slump hits construction

Sales of construction equipment in the UK this year are likely to continue at the depressed levels of 1990, partly because interest rates are still too high to restore business confidence.

A report by Corporate Intelligence Group, the London-based analyst, says interest rates need to come down from 12.5 per cent to below 11 per cent, and preferably 10 per cent.

"At those levels, people will start buying houses, houses will be built, and people will invest in new equipment," the report says.

The authors add that last year was one of the worst for the UK construction equipment industry, which saw output fall by 21 per cent.



Passports please: delays in processing immigration documents will become a thing of the past, according to Home Office minister Peter Lloyd (above) who yesterday launched the UK Passport Agency which is expected to improve customer services

## Dispute affects N-shipsments

Officials at Sellafield, the nuclear power and reprocessing plant in north west England, have started talks with merchant seamen aimed at preventing disruption to waste shipments.

The talks follow a decision by merchant navy officers who transport the waste to take industrial action over a disputed pay claim.

The union yesterday claimed its first victory in its campaign to keep the ships in port when one of the ships failed to set sail for Japan from Barrow-in-Furness, the port on the north-west coast.

The specially-constructed ships convey irradiated fuel from nuclear reactors in Japan and Italy to Sellafield for reprocessing.

## Equity elects new leader

Equity has elected Mr Ian McGarry, its assistant general secretary, to lead the actor's union which is campaigning for more work for its members. Mr McGarry defeated two left-wing candidates for the post of general secretary although only 11,262 of the union's 46,199 members voted.

## Spot the cowboy

The Securities and Investments Board is launching a leaflet to help investors identify financial services companies they should avoid. How to Spot the Investment Cowboys is available from the SIB, Gavrelle Road, 2-14 Bunhill Row, London EC1Y 8RA.

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120	130	135
115	125	130
110	120	125
105	115	120
100	110	115
95	105	110
90	100	105
85	95	100
80	90	95
75	85	90
70	80	85
65	75	80

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Worst	Average	NPI
130	140	148
125	135	140
120	130	135
115	125	130
110	120	125
105	115	120
100	110	115
95	105	110
90	100	105
85	95	100
80	90	95
75	85	90
70	80	85
65	75	80

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## UK NEWS

## Mercury to cut cost of calls in response to BT

By Michael Cassell, Business Correspondent

MERCURY Communications is to cut the cost of telephone calls for private and business customers, following the reduction in charges implemented yesterday by its main rival, British Telecom. Some business services, however, are to cost more.

Mercury, BT's only competitor in fixed-link telecommunications services, announced that all national, long-distance telephone calls will fall by an average of 3.5 per cent from April 22.

Its domestic charges have not changed since its residential service was introduced in May 1987. The company, a subsidiary of Cable & Wireless, said its private customers had, in four years, seen call charges fall by 24 per cent after inflation had been taken into account.

It said the changes meant that long distance calls those over 35 miles would average out 19 per cent less than those of BT, with considerably greater savings in some cases.

But Mercury is also raising rental and installation charges for some of its 30,000 business customers. Subscribers to its 2100 Premier, all-digital service face a 25 per cent increase in rental charges while installation fees will rise by 10 per cent.

## Mobile telephone users resent interference from chancellor

A mixture of condemnation and confusion greeted one of the tax proposals in the 1991 budget, reports Michael Cassell

If he did not know it before, Mr Norman Lamont, the chancellor, is about to learn that taxation is no joke.

His budget proposal to bring more mobile telephone users into the tax net, accompanied by an already-notorious quip castigating them for unsociable habits, has provoked a row out of all proportion to the measure's modest nature.

Britain has 1.15m cellular telephones, four times more than Germany or France. The decision to raise additional revenue from "one of the greatest scourges of modern life" has brought widespread condemnation, mixed with considerable confusion, from users, retailers and equipment manufacturers.

The Federation of Communications Services, which represents cellular service providers, wants the proposal withdrawn and intends to lobby intensely.

The Telecom Users' Association believes the chancellor may be forced to withdraw it and the National Federation of Self-Employed and Small Businesses has joined the chorus of criticism.

Mr Lamont also faces unrest among his own backbenchers. Sir William Clark, not the most obvious of Tory rebels, has censured Mr Lamont for indulging in "pettyfogging nonsense" and others have been



Norman Lamont, the chancellor, talks into one of the mobile phones he has condemned as a scourge of modern life.

equally dismissive. The chancellor could face a rough ride when the measure is debated as part of the Finance Bill. Critics appear less concerned about the financial impact of Mr Lamont's plans than about remarks they believe threaten

to undermine the efforts of the rapidly expanding cellular technology industry, one area in which Britain is seen as a world leader. The chancellor, say his opponents, appears not to appreciate the difference between a toy and an increas-

ingly vital business tool.

The proposed measures are small and not intended to put the squeeze on *bona fide* business activities.

In spite of headlines suggesting mobile telephones are, for the first time, to be taxed, all

mobile telephones not fixed in vehicles and used by employees for private use are already taxed. Mr Lamont's initiative merely extends taxation to "on-board" cellular units and attempts to simplify tax treatment of all mobile telephones.

The budget means an employee who admits to using a company-provided mobile for private use faces an annual tax bill of £50 or £80 for higher-rate taxpayers. If employers are reimbursed by employees for any private calls, no tax liability will arise.

The Treasury expects the measures to yield about £30m in a full year. Those who operate and use the cellular network claim the new regulations will prove impossible to police and will cause the sort of bureaucratic nightmare that the Inland Revenue would rather do without.

Although sole traders will not face higher tax bills, small businesses, where the dividing line between private and personal calls may be less obvious, will have cause for complaint. Many are likely to declare that mobile telephones are for business use only and leave the Inland Revenue to prove otherwise.

Mr David Savage, chairman of the cellular services committee of the Federation of Communications Services, says even the Treasury's modest forecast for additional revenue will be optimistic. "The chancellor has managed to incense many people over a measure with which most people will not comply".

Cellnet, British Telecom's 60 per cent-owned cellular com-

munications subsidiary, which has 500,000 users, regards the move as regrettable and retrograde. Mr Stafford Taylor, managing director, says Mr Lamont's derogatory comments are not appreciated by those who use mobile telephones to improve business efficiency and competitiveness.

Racal Telecom, parent of the Vodafone cellular network operator, with 845,000 users, says the measures will prove a nightmare for the Revenue. It believes a small percentage of personal calls should be allowed before users are taxed.

Mrs Vivienne Peters, chief executive of the Telecom Users' Association, says the chancellor risks alienating company growth by discriminating against mobile telephones.

Mr Graham Rivers, managing director of Novatel Communications (US), an equipment manufacturer, says he is particularly angry over the government's "singular hypocrisy". How, he asks, can it liberalise BT, break up the telecommunications duopoly and create the fastest-growing cellular communications market in the world and then penalise those who use it? He inquires: "Does the minister, perhaps, use a cellular phone himself?"

There is plenty of evidence that he does, though it is harder to establish whether he ever uses it to phone home.

## Scottish Power set new timetable to combat acid rain

By David Thomas, Resources Editor

SCOTTISH Power, the electricity company heading for privatisation, looks certain to have to accelerate costly plans to combat acid rain pollution.

The plans involve fitting equipment to scrub sulphur dioxide, the main cause of acid rain, from the Longannet power station at a cost of £350m-£400m.

The company had thought that the equipment, known as flue gas desulphurisation (FGD), would begin operating in 1997-98, which would mean beginning construction of the plant three years earlier.

However, the government has been taking an increasingly tough attitude on sulphur dioxide emissions from Scottish power stations during negotiations with Scottish Power.

Scottish Power, the larger of the two electricity companies due to be privatised next month, now expects the FGD plant to have to begin operating in 1995-96, which would mean beginning construction as early as 1992-93.

The alternative would be to scale back plans for an expansion of electricity exports to England, which Scottish Power sees as integral to its commercial strategy in the private sector.

"In order to continue to export, we will have to invest

(in FGD) earlier," Dr Ian Preston, Scottish Power's chief executive, said yesterday.

The FGD investment would be spread over about five years, although a large tranche would be committed in the first two years of construction.

Scottish Power would bear all the capital cost of fitting FGD to Longannet, but it would recoup some of the cost through charges to Scottish Hydro-Electric, its smaller rival, for taking power from Longannet.

The timing of the investment is one factor in Scottish Power's negotiations with the government about the company's capital structure. Scottish Power expects to start life in the private sector with £200m-£300m of debt, although it believes its initial debt-to-equity gearing will decline.

Scottish Power is also anticipating substantial job reductions from its current total workforce of 9,500 in its early years in the private sector.

Its workforce has been declining by about 200 a year recently, but Dr Preston said: "We anticipate accelerating that."

Scottish Power does not, however, plan to announce overall job loss targets. The reductions are intended to be achieved by more efficient working throughout the company.

## Labour deputy leader delivers outspoken attack against Major

By Ivor Owen, Parliamentary Correspondent

MR John Major, the prime minister, was last night accused of lacking "political integrity" by Mr Roy Hattersley, the opposition Labour party's deputy leader.

He chose the closing stages of the North by-election in south Wales, which seems certain to result in Mr Peter Hain retaining the seat for Labour tomorrow, to deliver the most outspoken attack yet on the prime minister by a senior member of the opposition.

Mr Hattersley claimed that in addition to being a "ditherer" Mr Major was so devoid of principle that he was "blown by every political breeze" towards the decision he hoped would be popular.

Giving examples of the policy reversals undertaken by the prime minister he cited the abolition of the poll tax, the limiting of relief on mortgage interest to the 25 per cent basic rate of income tax and the freezing of the married couples' personal allowance.

Mr Hattersley argued that a party leader so prone to change his mind before an election "without the slightest reference to principle" was likely to change it afterwards as well.

He acquitted Mr Major of the "secret agenda" charge which Labour frequently levelled at his predecessor, Mrs Margaret Thatcher, on the grounds that it would be "far too intellectually exacting a sort of deceit for him to organise".

Instead, Mr Hattersley maintained that Mr Major had "no agenda at all".

Mr Hattersley's onslaught on the prime minister followed trenchant criticism of Mr



Roy Hattersley: claims prime minister lacks integrity

Hain's campaign by Mr David Hunt, the Welsh secretary.

He traced the "intellectual poverty" of the Labour party to the departure of its traditional working class supporters from the area, and the loss of "moderate" figures such as the late Mr Aneurin Bevan and Mr Donald Coleman, the Labour MP whose death caused the by-election.

Mr Hunt forecast that unemployment in the North area would fall as the current recession bottomed out.

Mr John Patten, Home Office minister, sought to give a final boost to the campaign of Mr Richard Evans, the Conservative candidate, by challenging Mr Neil Kinnock, the Labour leader, to repudiate a suggestion by Mr Hain that the judiciary would benefit from the appointment of left-wing judges.



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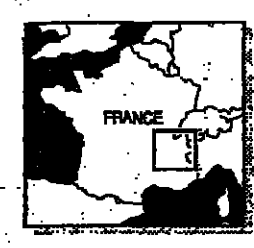
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Vocal source of dissent;  
After the riots, rethink on  
social problems, Page 2

# RHONE-ALPES

Feast for inquiring minds;  
A winter of contentment  
for skiers, Page 4

Wednesday April 3 1991



Rhône-Alpes is seeking to carve out a stronger identity for itself as it urges decentralisation. It is

the most prosperous region outside Paris and its politicians are in the forefront of dissent in the country.

William Dawkins assesses the future as a European crossing point

## Penchant for autonomy

IF decentralisation in France is going to make further progress, then Rhône-Alpes, the largest region outside Paris, is where it will stand or fall. "If only because of our big population and economic output, we will continue to be the main example of decentralisation," says Mr Charles Millon, president of the regional council and national head of the UDF centre-right coalition party. "This region does not tolerate political leaders that are too traditional. We have always been a bit autonomous, far from Paris in every way," adds Mr Alain Carignon, mayor of Grenoble, a former environment minister in the last Gaullist government. They are both examples of the young generation of right-wing political leaders who have taken over many of the crucial political jobs in recent years, making Rhône-Alpes the most vocal of the big majority of French regions to be dominated by opposition parties. Its size and influence are an asset and a handicap. When the administrative regions were formed in 1986, in the latest round of decentralisation, Rhône-Alpes found itself with a territory of 43,700 square kilometres, slightly larger than

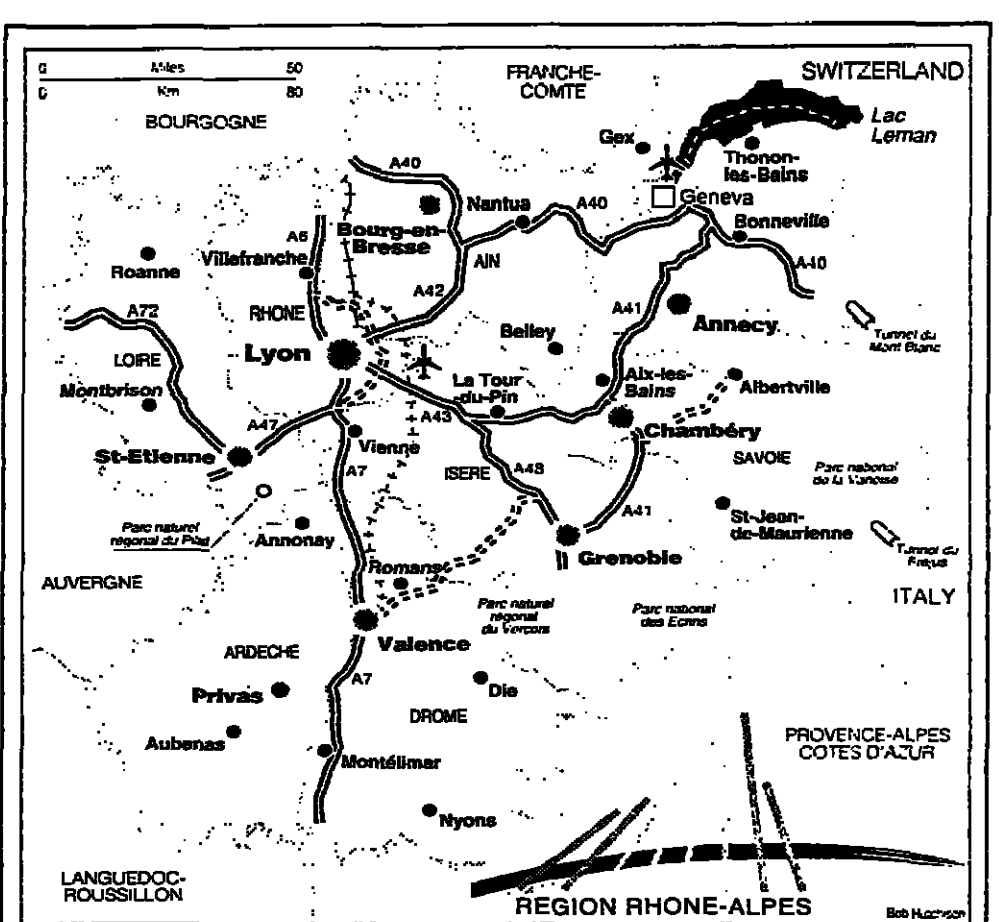
percentage points below the national average. It was 7.4 per cent as against the national rate of 8.5 per cent last year, when job creation was especially high in formerly depressed industrial areas such as the Loire. Those are the assets. The disadvantage is that Rhône-Alpes is an artificial administrative creation, so that it is hard to reconcile the mosaic of interests within its borders. There are the prosperous vineyards of Beaujolais and Rhône in the north. Over to the east, stand the snow-capped mountains of the Savoie and Haute Savoie. They are now reaching the final stages of a huge investment in roads, communications and sports facilities for next year's Winter Olympic Games. This event could provide a badly needed infusion of new business for an ailing ski industry that has celebrated the return of good snow conditions. In the west, the former coal, steel and textile town of Saint Etienne, is tackling the problems of keeping its fragile new industries going through the economic slowdown, as is the old textiles centre of Roanne. Then there are the banking hubs and industrial centres of Lyon, the research centres and high-technology businesses of Grenoble and the arid Mediterranean agricultural areas in

preserve of central government. The region's nine universities are not far off saturation point, a function of the fact that 30 per cent of the population is under 20 years old. Both Lyon and Grenoble, backed by the regional council, have taken the initiative and forwarded plans for new universities to the Education Ministry in Paris, to be partly funded by the various local authorities. Another important way in which the region is seeking to carve out a stronger identity for itself is in the growing co-operation being nurtured at all levels between neighbouring regions in Germany and Italy - Rhône-Alpes' biggest trade partners - and Spain. The first fruits are already emerging from a co-operation accord signed in 1988 with Baden-Württemberg, Lombardy and Catalonia. Talks are, for example, under way on possible simultaneous stock exchange flotations of local companies, as a valuable way to help them expand into foreign markets in the regions involved. The four have also jointly lobbied their respective governments and the European Commission to encourage the building of Trains à Grande Vitesse (TGV) links between each other. Lyon was well placed to lead the rail discussions, having become 10 years

"These are regions of a similar size which wish to build Europe together instead of making bilateral accords with each other," says Mr Millon. Revealingly, all four of them have representations in Brussels, which operate separately from their national embassies. Of course, they are equally useful for pursuing individual interests. Grenoble, for example, uses the Rhône-Alpes office in Brussels to keep an eye on European Community-funded research programmes in which local companies might participate, rather than operating through the Research Ministry in Paris. Achieving decentralisation, however, is a slow and difficult business and depends crucially on the region's ability to make its voice heard in Paris. On a political level, some of the reformers of the right are beginning to look isolated from the national political establishment, which could hamper efforts to extend the region's influence in the capital.

Grenoble's Mr Carignon was last year suspended from the RPR Gaullist party for advising voters in a by-election to support the socialists rather than the right-wing National Front, if they could not be persuaded to vote RPR. That cut his last tangible political link with the Paris establishment, since he gave up his parliamentary seat three years ago in favour of a job as president of the Isère departmental council. Mr Michel Noir, the mayor of Lyon, and one-time trade minister, resigned as a Gaullist member of parliament last December in protest against the bickering and lack of direction among the party leadership. He hoped to spark off a mass defection that would form the foundation of a new party that might unite the fragmented right. In the event, only two fellow RPR MPs were brave enough to take the risk and hand in their resignations, and one of them failed to be re-elected in the by-elections that followed. While Mr Noir won his local seat back with an increased majority, his national image has received a dent.

It was a big risk. But it was at least in tune with a consensus among the region's leaders that Rhône-Alpes should have a role to play in reviving the



- KEY FACTS**
- Population: 5.2m, of whom 30 per cent are aged under 20 and 40 per cent are 25 to 54.
  - Area: 43,700 sq km; eight departments - Ain, Ardèche, Drôme, Isère, Loire, Rhône, Savoie and Haute-Savoie.
  - Travel: From Lyon to Paris, two hours by TGV, or 4hr 40min by road. Driving times (based on Michelin estimates) to Geneva, 1hr 45min, Grenoble 1hr 10min, Marseille 3hr, Toulouse, 5hr 10min. Satolas International Airport serves 53 international routes - six hours to New York and two hours to Düsseldorf.
  - Leisure: 57 ski resorts, 29 golf courses, 350 public swimming pools. Michelin three-star restaurants in Roanne, Valence, Vonnas and near Lyon at Collonges au Mont d'Or.
  - Economy: 10 per cent of French GNP, unemployment 7.4 per cent, 11 per cent of French exports.
  - Employment: 58 per cent in services (slightly above national average), 35 per cent in industry and construction, 7 per cent in agriculture.
  - Rate of exchange: Average for year to March 22, 1991 - £ = FF9.78; \$ = FF5.32

With a 4.6 per cent rise in exports, the region's businesses continue to turn out a trade surplus while the rest of France worries about an apparently ungovernable deficit

the remote Ardèche and Drôme. Regional planners admit it is hard to weld that diversity into an economic unit. Neither is their scope to form a coherent regional policy helped by the fact that for all the moves to decentralisation of the past decade, central rather than local government still collects and distributes 90 per cent of total tax revenue. Mr Millon reckons France is only a quarter of the way towards what he sees as the ideal level of decentralisation. He and his colleagues in the Lyon and Grenoble town halls have so far focused their decentralising efforts on higher education, traditionally the

ago the terminus of Europe's first TGV line, linking it with the French capital in two hours. By the end of 1993, the highly profitable route is to include a by-pass to Satolas International Airport and south to Valence, though no final decision has yet been made on direct links to other European regions. Other areas where the four are pursuing co-operation include universities, research, telecommunications and tourism. The accord is so far of more political than practical value, but is held up by local officials as an example of how regions will increasingly bypass their central governments to pursue European interests.

fatigued and divided French political opposition. Whether or not Mr Noir's gamble ultimately pays off, the region is worth watching for many reasons in the years ahead. It is likely to provide much of the material for the continued national debate on the connected issues of how far to go with decentralisation and whether the make-up of the political establishment correctly reflects the French people's beliefs.

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## RHONE-ALPES 2

The old party lines have become blurred, writes William Dawkins

## Vocal source of dissent

RHONE-ALPES has a well-earned reputation for providing France's most vocal source of dissent to all sides of the Paris-based political establishment.

The past 12 months have been no exception. Last June, the Gaullist RPR suspended the party membership of Mr Alain Carignon, 42, the dissenting young mayor of Grenoble, after he told voters in a by-election that he would rather they supported the Socialists than the extreme right-wing National Front. "I said it because that's what I believe," an unrepentant Mr Carignon recalled recently.

In December, his friend Mr Michel Noir, 46, the ambitious mayor of Lyon, resigned as an RPR member of parliament in disgust at the continued bickering within the Paris-based leadership of the political right. He was followed by Mr Jean-Michel Duvernay, another Lyon MP, and by Mrs Michèle Barzach, a glamorous former health minister, who gave up her seat in Paris.

A year earlier, Mr Charles Millon, president of the Rhône-Alpes Regional Council, gained new national prominence when he won a long and bitter battle against Mr Francis Léotard to become president of the UDF centre-right party.

These manoeuvres are partly a reflection of the general problems of France's right wing, troubled by the deep rivalries between Mr Jacques Chirac, the head of the RPR, former French president Valéry Giscard d'Estaing, and former prime minister Mr Raymond Barre, who now wields shadow but considerable local influence as a member of parliament for the Rhône and regional councillor.

But they also reflect a historic tradition of dissent, a tendency of which regional politicians are proud. This goes back to the French Revolution, which started in Grenoble in 1788, a year before the rest of France.

More recently, the region was during the 1970s a power base for socialist opposition to the right-wing Gaullist government in Paris, a left-wing voice led by the late Mr Charles Hernu, the former Socialist defence minister. Mr Hernu's death while still mayor of Villeurbanne, a suburb of Lyon, last year provoked the by-election in which Mr Carignon made the controversial remarks that led to his suspension from the Gaullist party.



Michel Noir: resigned as an RPR member of parliament



Charles Millon: gained new national prominence



Alain Carignon: party membership suspended

During the 1970s, the region was a power base for socialist opposition to the Gaullist government.

ing one of the most vociferous centres for the right. Over the past year, it has moved on yet again, to be the centre for the young generation of right-wing politicians seeking to reform or merge the fragmented parties of the right and centre.

So far, however, the results are not encouraging. Mr Noir and Mr Carignon show no signs of being able to form a party together, in spite of their apparently cordial relations.

Mr Noir clearly hoped and is still hoping - that his resignation would attract a large following from similarly disillusioned RPR members of parliament. Opinion polls suggest the triple resignation attracted some sympathy, but no other members of parliament were foolish enough to follow.

With the socialists back in power in Paris in the 1980s, Rhône-Alpes neatly stepped back into opposition by becoming the gradual transfer of powers from Paris into the provinces, that led to the 1986 increase in power of regional councils.

Mr Millon believes that the Paris government should confine itself to functions of purely national importance, such as defence, justice and

foreign affairs, and devolve the rest. "We are only a quarter of the way there," he says. Higher education, now a central government matter, is the first issue on Mr Millon's list, an area where several departments within the region are already taking an increasing amount of responsibility.

He acknowledges that left-wing government in Paris is likely to be cautious about decentralisation, given that 20 out of 22 French regional councils are today controlled by the right. But Mr Millon argues that in the end, decentralisation is non-political and attracts support from all sides. The acid test will be next year's regional council elections, in which Mr Millon confirms he will be standing again.

Well behind them, a growing number of foreign banks are coming to Lyon. Out of the 12 foreign banks, seven are Italian, a satisfactory return to the city's past as a financial centre in the 15th Century, when Italian financiers escaping from the Guelph-Ghibelline wars started trading there.

Five of the Italian banks in

the region have arrived over the past five years, the most recent including the Banco Nazionale del Lavoro and the Istituto Bancario San Paolo di Torino, which opened late last year. "They have European ambitions and see Lyon as the nearest financial centre," says Mr Subra.

The region's own banks are reciprocating by extending their own links to Italy and other neighbouring regions. To take just two examples, the BNP's Mr de Roux sits on the board of his bank's Milan office, while Lyonnaise de Banque has several years of experience in Italy, though it has trimmed some of its investments there after a plunge in profits last year.

The big five French bankers in the region have benefited from an unusual degree of decentralisation, even if the economic slowdown has exposed limits for some of them. It is not unusual, for instance, for a regional bank director to decide on a loan of up to FF400m without having to call his head office.

The first to feel the pinch is Lyonnaise de Banque, France's largest purely regional bank, owned by CIC, the banking group which is controlled by Groupe des Assurances Nationales (GAN). After seeing its profits fall by 44 per cent in 1989, the group has by some miracle reduced its staff by 25 per cent without a strike, and managed a 12 per cent recovery in net profits last year.

The profits downturn also prompted the bank to rethink its international plans, as a result of which it sold a stake in an Italian retail bank - though it has kept another Italian investment - and disposed of an investment in a Lyon stockbroker. From now on, international expansion and share trading will be handled at group level by CIC, says Mr Michel Ange, Lyonnaise de Banque's director-general.

"Our regional organisation allows us to make decisions fast, but at the same time, there are certain logistic services which are best carried out at group level," he says. It is a distinction which clearly applies to any regional bank, especially at a time when margins are under pressure all round.

Competition has encouraged a new level of innovation in banking

## Uncomfortably competitive

BANKERS in Rhône-Alpes complain these days that their industry is starting to get uncomfortably competitive.

For their customers, that can only be good news. "The high level of competition in the region has encouraged a new level of innovation that you just don't find elsewhere," says Mr Jean-Luc Paris, whose job as deputy-director of the Rhône-Alpes branch of the Banque de France is to help supervise the sector.

While lending margins are said to be even slimmer in Lyon than nationwide, bankers speak optimistically of the vitality of the economy they serve. "At least it's proof that there is business to do," adds Mr Vincent de Roux, director of the Rhône-Alpes, Auvergne, and Burgundy regions for Banque Nationale de Paris (BNP).

Certainly, the region's main banking centres in Lyon and Grenoble have been through a striking change over the past 15 years, from dull provincial money lenders at the back and centre of the town to independent businesses providing a range of services.

They stretch from the provision of start-up capital for new businesses, to growing supply of development capital for more mature companies, to treasury management, financial engineering and foreign exchange trading. The disappearance of the Lyon bourse might be a blow to the region's *amour propre*, but few bankers shed any tears. "It's a false problem. The bourse was only one of many means of providing capital, not an end in itself," says Mr de Roux.

The region's banking industry is dominated by the big five: BNP, Crédit Lyonnais, Crédit Agricole, Lyonnaise de Banque and Société Générale. "There is no real leader, but much competition and a lot of creativity," says Mr Etienne Subra, the Banque de France's regional director.

Well behind them, a growing number of foreign banks are coming to Lyon. Out of the 12 foreign banks, seven are Italian, a satisfactory return to the city's past as a financial centre in the 15th Century, when Italian financiers escaping from the Guelph-Ghibelline wars started trading there.

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Dominique Nouvellet: plans to float Siparex this year

But at the level of the kind of services he wishes to provide in the region, Mr Ange has a free hand. He is developing a treasury management service for small businesses, opened two years ago, and has just opened a foreign exchange dealing room in Lyon. He is also considering drawing on the experience of UK building societies by offering insurance services, possibly from the GAN, in retail branches.

The banking centres in Lyon and Grenoble have been through a striking change over the past 15 years.

Finance for small and medium-sized businesses is the bread and butter of banking in Rhône-Alpes - and it is here that some of the most interesting developments are taking place, with a fast growth in the provision of equity capital.

The epitome of equity capital for medium-sized businesses in the region is Siparex, an independent group founded 13 years ago, which is today one of France's leading providers of development capital. Mr Dominique Nouvellet, its director-general, has done much over the years to persuade conservative local businesses of the advantages of opening their capital to outside investors.

Mr Nouvellet is now about to do the same for Siparex and plans to float the group some time this year on the second

market, to give his 300 shareholders an opportunity to realise their profits and to raise fresh investment cash. With FF1.5bn under management in 117 mostly family-owned companies, Siparex is highly international, 25 per cent owned by foreign venture capital groups and with offices in the US, Luxembourg and Switzerland.

Like the banks, Siparex is experiencing a growth in competition, which is tending to drive up the prices at which small companies can sell their equity to investors, says Mr Nouvellet. "We have to be very selective... but this region still has the advantage of lots of good independent companies managed by dynamic people," he says.

The other main providers of equity capital for small businesses are Sudinova, a venture capital group partly owned by Lyonnaise de Banque; Rhône-Alpes, a venture fund formed at the start of this year by the regional council; the Société de Développement Régionale du Sud-Est, a regional development authority founded in 1985; and Banque de Ville, a Lyonnaise de Banque subsidiary created three years ago to provide later stage financing and handle mergers and acquisitions.

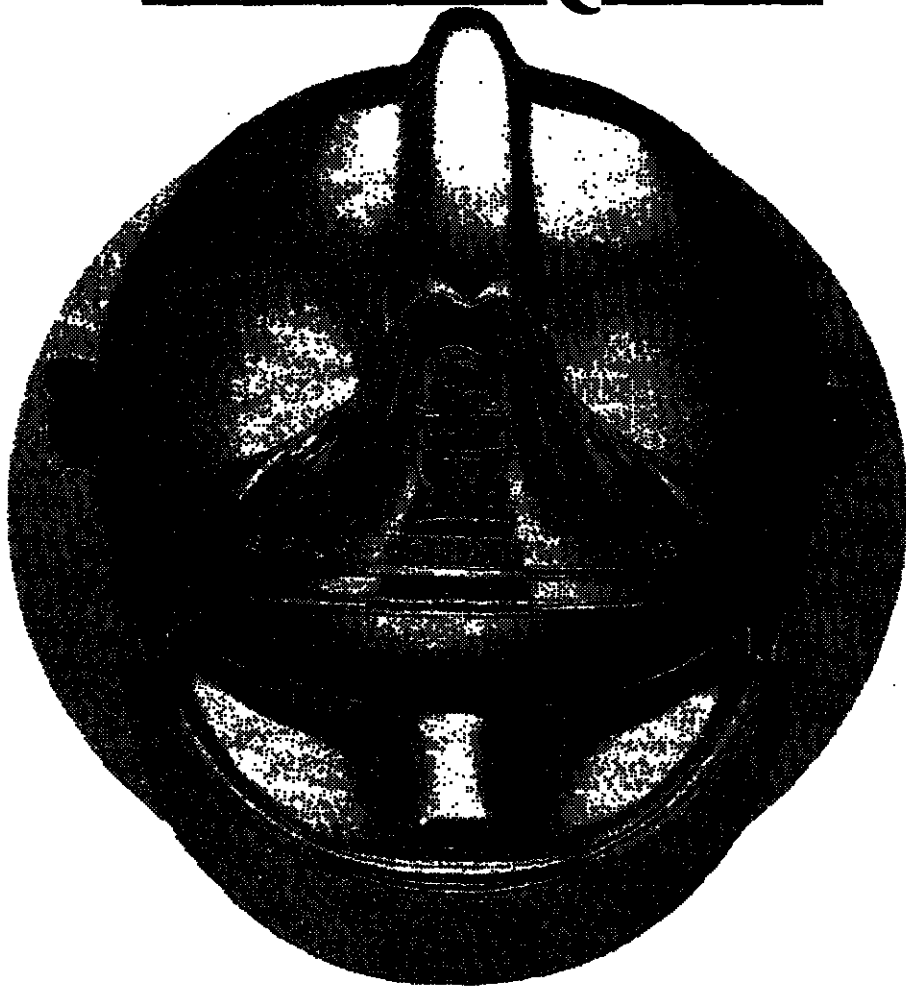
On top of this, there are the development capital departments of the main banks, one or two US and UK venture capital funds based in Geneva and the two-year-old Lyon office of 3I, the British venture capital giant.

If there is one thing hindering the expansion of development capital in Rhône-Alpes, it is that the region is not yet well known among big foreign - or even French - institutional investors.

"The market is still dominated by Paris. We do not yet have an Edinburgh-type situation in France," says Mr Philippe Valode, chairman of Banque de Ville, referring to the Scottish city's powerful investment institutions. The big challenge for Lyon's bankers and development capitalists is to use their relative independence to change all that in the years ahead.

William Dawkins

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William Dawkins discusses the lessons learned in Vaulx-en-Velin

## Rethink on social problems

UNTIL recently, very few people outside Rhône-Alpes had heard of Vaulx-en-Velin.

This obscure little Lyon suburb, a jumble of 1960s tower blocks encircled with motorways, sprang into unhappy notoriety last October when several hundred youths went on the rampage, burning down a local shopping centre, followed by more unrest in neighbouring districts. The violence was probably worsened by troublemakers from outside, whose kind were also present at a similar outbreak in Argentuil, near Paris, a few months later.

Triggered by the accidental death of a young Spanish motorcycle passenger, after a crash involving a police car, the Vaulx-en-Velin riots were the worst urban violence since a similar outbreak in another Lyon suburb 10 years ago. Only last week the violence broke out again in Vaulx-en-Velin, when youths set fire to cars in what was believed to have been a gang quarrel.

These events showed how for all its prosperity and dynamism, not all of the region has escaped the social problems present under the surface in much of the rest of France - and which increasingly trouble the government's conscience. "Nobody is sheltered from these events. They were the consequence of a profound moral and social crisis which affects all of France," says Mr Maurice Charrier, Vaulx-en-Velin's Communist mayor.

Today, the street market is back in the Taureau-du-Mas district where the violence broke out and daily life has returned to its normal routine. The residents want to forget last autumn's aberration. Yet the events remain highly sensitive among local politicians, if only because Vaulx-en-Velin used to be held up as a model of sensible urban planning.

For the unrest broke out just as Mr Charrier and his colleagues were celebrating the completion of a three-year FF400m restoration scheme for Taureau-du-Mas. With its spacious sports hall, social centres and market place, the town seemed to have at least the infrastructure required for harmonious urban living.

However, it was clearly not enough to neutralise the classic social ingredients for urban strife in Vaulx-en-Velin. About 20 per cent of its 45,000 inhabitants are jobless, more than twice the Rhône-Alpes regional average, well over half of them are under 30 and just over 28 per cent are of foreign, mainly North African, background.



Unhappy notoriety: police guard a shopping area devastated during riots in Vaulx-en-Velin last October

Local residents reckon race was an element - but not the main one - in the riots. A warning sign had already come in the form of an unusually high 17 per cent showing for the far-right National Front at Vaulx-en-Velin in the 1989 municipal elections.

The spark that finally ignited this volatile mixture was the poor relationship between police and local residents, believes Mr Charrier, who is pledged to improving co-operation between the town hall and the police.

Indeed, the riots at Vaulx-en-Velin have provoked a government rethink about whether enough is being done to tackle the problems of the 400 urban areas like it registered as requiring special action because they show unusually high joblessness, poverty and high immigrant populations.

The first step was when President François Mitterrand, fresh from a conference on urban problems held in Bron last December, appointed France's first Minister for Cities, Mr Michel Delebarre.

The new minister has wasted no time in tabling plans to shift tax revenue from rich towns to poor ones and to encourage the development of cheap housing in prosperous areas, in an attempt to avoid the creation of ghettos.

The schemes, criticised by some right-wing MPs as covert favouritism for Socialist cities, have been presented to parliament for consideration. The debate got off to a passionate start at the end of last month, reminding France's political divisions after the consensus inspired by the Gulf War.

At the same time, all involved are hoping to draw wider lessons from the experience of Vaulx-en-Velin and others like it.

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FINANCIAL TIMES

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William Dawkins

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## RHONE-ALPES 3

### Lament for the loss of Lyon's stock exchange

## In search of a new role

LYON'S stock exchange finally bade farewell to the city that had harboured it since medieval times in January, when it and France's five other regional markets merged with the Paris bourse into a single national stock market.

The move was the inevitable result of the arrival of continuous electronic trading and completes the modernisation of the French stock market. Clearly, it is a blow to Lyon's hopes of creating a financial centre independent from the centralising hegemony of Paris - a theme dear to the heart of the city's financiers - and leaves the local market professionals searching for a new role.

"I am still optimistic because the notion of regional financial centres in Europe cannot fail to emerge. Even so, the seed from which we hoped to grow a financial metropolis has gone," mourns Mr Gérard Delore. His family has for three generations run the stockbroking firm which bears its name and which is one of only four Lyon-based firms left out of the eight that did business in the city as recently as 1987.

Lyon's brokers have suffered even more than their Paris counterparts over the past few years from pressure on commissions and falling brokerage. All the survivors have sought safety by selling out part or all of their capital to rich Paris-based banking partners. But not even that has been a guarantee, as brokers Girardet discovered last autumn, when it collapsed under the weight of heavy losses and a

financial scandal, after its partner Crédit National, refused to back it any further.

Gérard Delore, has been controlled by Banque Internationale de Placement (BIP) since July 1989. The others are Richard, which fell into the arms of Banque Pallas last August when Lyonnaise de Banque wanted to pull out; Michaux, which became an associate of Crédit Lyonnais last year; Vincent Brac de la Perrière, which has linked up with the treasury bank, Banque d'Arbitrage et de Crédit; and a handful of branch offices of Paris brokers, most of which have ceased equity trading from Lyon.

Lyon, formerly France's second most active exchange, had fought harder than any provincial market to carve out an independent role. This was embodied in the creation in 1983 of a thriving second-ary market, based on London's Unlisted Securities Market, which temporarily reversed an emigration of listings and turnover to Paris seen during the 1970s.

By the end of January, the secondary market boasted 83 companies and a capitalisation of FF12.8bn, just over a tenth of the size of the Paris second market and nearly twice the size of all the other regional second markets put together. Top performers include ECCO, the world's third largest temporary work agency, Claribois and Snobly in toys and Alain Manoukian, the fashion chain. Alongside it runs a thriving over-the-counter market for companies too small for a second market listing.

Now that Paris has swallowed the broking business, the local players see that their main roles are in providing research and a brokerage service for smaller company shares with restricted markets and continuing with their exiting portfolio management business.

Some have found new roles in their partners' groups, such as Delore, which runs a back office for the three other brokers in the BIP group, and Richard, which heads Pallas' broking arm.

But Lyon still has a big role to play in handling introductions to the national stock market for companies too small to be of interest to Paris-based advisers, believes Mr Louis Thannberger, the former director for Lyonnaise de Banque who was one of the driving forces behind the creation of the second market.

Mr Thannberger, a flamboyant and sometimes controversial figure, founded a securities house, Lyon Finance et Industrie (LFI), four years ago on the strength of the belief that there is a growing need for equity capital among France's thousands of family-owned businesses.

LFI is not a broker, but specialises in bringing small and medium-sized companies to the stock market. Mr Thannberger was hit hard by the 1987 crash, but has so far handled 27 second market listings - two in Germany - and 13 over-the-counter flotations, more than any of his French competitors.

William Dawkins

### PROPERTY

## Steady price rise continues

THE Lyon property market is one of the few areas where the Rhone-Alpes economy is genuinely independent from the influence of the Paris region.

Prices of office and residential property in Lyon have risen at a steady 15 per cent to 20 per cent over the past four years and show no signs of slackening, according to local developers. This previously unheard of growth comes at a time when the speculative froth is being blown off the Parisian property market as investors demand more realistic prices from promoters of some of the more expensive developments.

French and foreign institutional investors are for the first time pushing up the Lyon market by snapping up the big projects, says Mr Guy Brun, managing director of Sogelym, the city's largest property developer, ahead of Bath - a subsidiary of the Bouygues construction group - and Nouveaux Constructeurs. According to UK property consultants Jones Lang Wootton, foreign buyers are taking 30 per cent of all new developments in Lyon.

Malmros, a Swedish investment group,

was the first big institution to enter the market, when it bought 20,000 square metres of office space in La Part Dieu commercial centre and the suburb of Villeurbanne for FF200m two years ago. The Société Suisse d'Assurance invested FF250m six months later in developing its own 16,600 square metres office building.

New ground was broken again three months ago, when the Scottish investment fund, London and Edinburgh Trust, paid FF185m for Le César, a small but very high prestige office building in La Presqu'île, representing nearly FF25,000 per square metre, a record for Lyon. Danish, Dutch, Japanese and US investors have also been buying recently.

Another factor is a growing influx of small French service businesses formerly based in western France, who are choosing Lyon for its good connections with Paris, and with neighbouring European regions via the TGV and Satolas international airport, believes Mr Brun.

Even after price rises of up to 50 per cent over the past four years, mid-range

Lyonnais office space can be bought for between FF15,000 and FF18,000 per square metre. This compares with the FF40,000 to FF70,000 for similar properties in Paris, and is also significantly cheaper than neighbouring Geneva, says Mr Brun. The high priced Le César deal was exceptional. Yields on office space stand at between 7.5 per cent and 8 per cent.

Supply is more or less in line with demand. Of the 180,000 square metres of office space developed last year, 80 per cent was sold, though the market is carrying no stock in 1991, says Mr Brun.

He likens the Lyon property scene to Milan and Barcelona, a one-time provincial market which is now becoming international. According to a study by Balaý Prenot, a property consultant in the city, "Lyon can be seen as becoming a bridgehead for foreign companies - Swiss in particular - anxious to be well-represented in one of the most active cross-border regions in the future single market."

William Dawkins

### William Dawkins visits the region's two main economic centres

## France's international cities

IT IS no accident that Lyon and Grenoble, the region's main economic centres, emerged in a recent economic survey as France's first and second most international cities.

The political authorities in both have over the years developed efficient organisations for welcoming foreign companies, Aderly in the case of Lyon and Grenoble Isère Développement for Grenoble.

Other criteria listed in the survey, by the French Institute of Urban Economy, were higher than average levels of foreign investment, a higher ratio of export sales than the national norm and more foreign

air and telephone traffic than other provincial French cities.

Yet, at the same time, Lyon and Grenoble both plough individual furrows, a division mourned by some as a hindrance to regional unity, but nevertheless a reflection of their genuinely different interests.

Lyon's métier is to be the regional banking and industrial centre, strong in sectors such as chemicals, pharmaceuticals and engineering.

For lifestyle, it offers some of France's finest restaurants, an active arts scene and splendid renaissance architecture in

the winding streets around its twin rivers, the Saône and the Rhône.

Grenoble, meanwhile, continues to play on its position as France's main centre for technology and research outside Paris. As for lifestyle, even its supporters admit that Grenoble is an ugly - though highly efficient - city.

The joy of living there is in the breathtaking mountain scenery around it and its proximity to some of the French Alps' finest ski resorts.

A closer look at what they have to offer to foreign investors follows.

### LYON

## Dynamic hub

MICHEL NOIR, the mayor of Lyon, has had to double the town hall's entertainment budget this year to keep pace with the growing number of foreign delegations prospecting in the city for a suitable industrial base.

The anecdote reveals much about how Lyon, both blessed and irritated by being France's second city - with 1.2m residents - is starting to reap the fruits of its efforts to become an important international transport and business hub. It is a target shared by scores of European cities of its size and the competition is tough.

"It's going well. Lyon is as dynamic as ever," says Mr Noir, who illustrates his optimism by pointing to the growing number of new industrial arrivals, the rise in property investment by foreign investors, the increase in traffic at Satolas international airport, and Lyon's deepening links with other so-called "second cities" in Europe.

Lyon's European claims go back a long way. The former capital of ancient Gaul, Lyon was an important banking and trade centre during the renaissance and later the centre of the French textile industry. It provides the world headquarters for Renault Vehicules Industriels, France's leading truck maker, Crédit Lyonnais, the country's third largest bank and Institut Mérieux, the world's largest vaccines maker, among other leading industrial players. It is a mix of industry that provides the foundation for what Mr Etienne Subra, director of the regional branch of the Banque de France, maintains is "a rich, diversified and dynamic economy".

The most recent catch by Aderly, the city's economic development agency, is Ikea, the Swedish home furnishings chain, which will next year open its supplies and logistics centre for southern Europe near the city. ICI, the British chemicals group,

is planning to establish a European agrochemicals factory there in 1993, joining existing residents in the sector such as the agrochemicals division of Rhone-Poulenc, and the local units of Monsanto and Shell.

As well as competing against rival European cities, Lyon is collaborating with them on matters of common interest.

"This affirms not only the importance of co-operation between European regions, but also between cities. I am sure that we will move towards a Europe of cities," says Mr Jean Chemain, president of Aderly.

The Trains à Grande Vitesse (TGV) could provide the first indication of the usefulness of this kind of collaboration, in that the Rome and Paris governments are now studying plans for a link between Lyon, Turin and Milan.

Like Grenoble, Lyon is finding that its three universities are near bursting point. The city is renovating a former tobacco factory to take some of its 80,000 students.

### GRENOBLE

## Research community

SUN MICROSYSTEMS, the US computer producer which is the latest foreign company to set up in Grenoble, provides a textbook example of how the city authorities are trying to improve their reception for foreign investors.

True, not everybody has had such an easy ride as Mr Jean-Pierre Baudoin, the executive in charge of Sun's first software engineering centre outside the US. But his experience is revealing because Sun Microsystems last spring became one of the first newcomers to be handled by Grenoble Isère Développement (GID). The agency was launched last year by Mr Alain Carignon, the mayor, to merge the city's various development organisations to make them stronger and more efficient.

"We had to choose within four weeks between France, southern Germany and Italy. GID gave me all the information I

needed to make a full presentation to the board. It found me temporary premises and guided us through the maze of paperwork," says Mr Baudoin. His is one of 120 companies based in the Zirst, a business park just outside the city.

Grenoble began to take off as a technological centre in 1957, when the CEA nuclear energy agency opened its national research institute. The city boasts 10 research institutes, eight engineering schools and three universities, making it the biggest research community outside Paris.

It has attracted such prestigious organisations as Hewlett Packard, the US computer giant, a 20-year-old resident, and more recently the European Synchrotron Facility, a pan-European project for using powerful x-rays to study materials, plus the French arm of SGS-Thomson, the Franco-Italian microchip group.

The city is equally capable of creating its own skills. It is the birthplace of Cap Gemini Societ, Europe's largest software company, Merlin Gerin, the leading French electrical engineering group, and now sees the emergence of 500 new companies annually, estimates GID.

Like his counterpart in Lyon, Mr Carignon believes in pushing decentralisation as far as possible. One of the things that makes Grenoble different is its tightly focused industrial policy. "We are not afraid to get involved in industry."

Together with other local authorities in the Isère department, Mr Carignon has presented a plan to the Education Ministry in Paris for a university near the Isle d'Abeau industrial park, on the department's western border near Lyon.

While Grenoble does also have a traditional industrial base, with companies such as Caterpillar in earthmoving equipment and Becton Dickinson in medical suppliers, it does tend to suit a specific kind of company.

"Yes, there is a lot of know-how in Grenoble. The problem is that you have to pay a fortune for sub-contracting work," says Mr Laurence Briggs, chairman of GT Technologies, a medical equipment producer, which recently bought a small company in Grenoble. For that reason, he prefers to buy a sub-contractor in the US rather than produce at his research base in Grenoble.

## LYON



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In the Crédit agricole du Sud-est, the real estate and commercial property departments are branches of the Direction des Affaires under the management of Mr DUPUY and Mr VENET.

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In the past three years an impressive number of renowned international companies and organizations have fallen for Lyon's charms.

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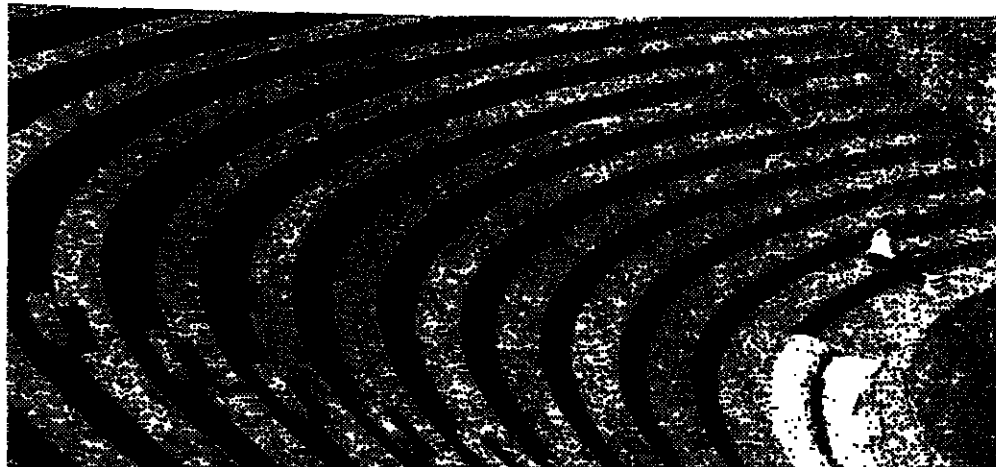
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estate, and others such as Framatome, Novatome, Rhône-Poulenc, Septem, l'Ecole Normale Supérieure et Interpol. What's Lyon's appeal? Apart the fact that Lyon herself is a vibrant, ancient center of culture in a beautiful countryside, she is so convenient: road and air links in all directions and the world's fastest business train first started from Lyon. The past - The future. Lyon, she's got it all.

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## RHONE-ALPES 4



One of the Roman theatres at Fourvière, on the hill above Lyon. Right: Climbing the steps to La Croix-Rousse, one of the districts of Lyon.

Barbara Casassus discovers the region's leisure facilities

## A feast for inquiring minds

THE Rhône-Alpes region is much better known for its food, winter sports, and strong economy, although not necessarily in that order. The world's biggest concentration of top restaurants is claimed to be within some 50 miles of the region's capital, Lyon, the Savoie département encompasses some two thirds of France's downhill ski resorts, and the economic wealth is second only to that of Île-de-France around Paris.

Much of the rest is for the inquisitive. Even those people whose job it is to promote the region's tourism admit that its main appeal is one of discovery — for example, the many medieval villages with well-preserved architecture would be absent from any sightseeing itinerary of big name monuments.

Nature has endowed the region with attractions for people of most tastes, apart from the most ardent of sea worshippers. Mountains, hills, forest, rivers and lakes follow each other in rapid succession to

focus on the Valley of the Rhône and the French Alps. The architectural heritage dating from the days of the Roman Empire is varied, too. Remains of amphitheatres, villas, thermal baths, paved streets pepper the region. Most striking are in Lyons, which was founded 2,500 years ago and was the capital of the Gauls, Saint-Romain-en-Gal, Vienne, Aix-les-Bains and Laragne.

Multiple-castled abbeys were built between the Middle Ages and the French Revolution in 1789. The styles range from the Carthusian vigour of the Abbey Saint Antoine and at Charlieu, to Roman purity at Cruas and Cremieu. Gothic flamboyance at Brion and the Abbey of Hautecombe and

baroque exuberance in the churches and chapels of Maurienne and Tarentaise. Starting in the 13th Century the towns came to the forefront with the development of the financial trade. The restored renaissance district of St Jean in Lyons with its red clay roofs, is one of the finest products of the era that made France's second city a leading industrial centre. One of Lyons' most striking features is its site. It is built along two rivers, the Rhône and the Saône, and on two hills, the Fourvière and Croix Rousse, offering a magnificent array of contrasting views. It is a pity, though, that the country's main motorway from Paris to the south coast runs through the middle of the city instead

of around it. Lyons is down in history as the home of Rabelais when he wrote Gargantua and Pantagruel in the 16th Century and of the world's first banknotes. It will host the start of the Tour de France cycle race in July for the first time this year, adding just one more event to its usually busy schedule.

Ahead are the first biennial contemporary art exhibition and festival of French music — the successor to the Festival, which will also alternate with the biennial international dance festival. In June, the local people will assemble for a parade, ball and show, bearing pennants from their districts to commemorate the period in the 18th Century when the city was divided into

"pennons". On December 8, they will again celebrate the Feast of the Immaculate Conception with the Festival of Light. Millions of lights of all colours, shapes and sizes will be placed in windows and on balconies, transforming the city into a blaze of glory and marking the sudden disappearance of the plague in 1643 after nearly 80 years.

Another celebration to come is the inauguration of the renovated Opera House in January 1993. Rather than echo the Parisian example of a completely new building, Lyons is preserving the four walls of its 1831 theatre, but is gutting the interior and building a new higher roof to accommodate all the facilities a modern opera house needs.

The huge vaulted glass and aluminium roof, which tops the new classical facade, had to be lowered from the original design after a series of protests from local dignitaries. The bill for the project was originally expected to total FF150m but will be nearer FF400m. The locals reject any idea of extravagance, however, lamenting the fact that more than 60 per cent of the French cultural budget is spent in the Paris area.

Meanwhile, no visitor to Lyons should miss the historical textile museum, which houses sumptuous locally-made silks, as well as brocades and a number of other textiles from France and abroad.

Food is, of course, worth taking time over. Some of the most illustrious French chefs, including Paul Bocuse, have helped bring the region's rich and diverse agricultural produce to the table in forms ranging from the most sophisticated to the most simple, such as a tripe dish known as "fireman's apron".

Barbara Casassus

EARLY snowfalls last December brought a desperately needed breath of oxygen to the region's ski industry. "They followed three dismal years of little snow, little revenue and not much hope, leaving operators to wonder only whether winters worthy of the name were a phenomenon of the past."

By the end of the last Christmas holidays, the sector was looking healthier. Ski lift takings in the French Alps had reached an all-time high for the period and, when the final figures are in, resorts expect to have earned at least as much as they did in the peak 1985-86 season, when 10 per cent of French people took winter sports holidays of four nights or more.

"The return en masse to the slopes also debunked the theory that distant sunshine had replaced winter sports as the fashionable winter break. "The two types of holiday do not compete," commented Mr Jean-Pierre Vezinet, director of research and development of mountain tourism at the Ministry of Tourism. "The people who go to faraway places are not the same as those who practise winter sports."

Next February's winter Olympics in the Savoie town of Albertville will give the area another boost, with a wide ripple effect on longer term economic prospects. "It would have taken 15 years instead of five to spend the same amount



Villard de Lans: a breath of oxygen to the ski industry

Ski slopes revitalised

## Winter of contentment

on infrastructure for Savoie if it had not been for the Games," said Mr Henri Pigeanu, who is in charge of monitoring the economic impact of the event at the Savoie Council, or conseil général.

Traffic jams in the département which is home to two thirds of French downhill ski resorts, are legendary. They hit the national headlines in Feb-

ruary for breaking a 10-year record, partly because of new school holiday arrangements. But tailbacks of up to 10 miles, a regular Saturday sight during the high season from February to April, should no longer exist after completion of the road and rail links built for the Olympic Games. Public spending to accommodate the event will total FF150m. Most is

coming from central government funds and FF150m will go into roads. These improvements, with the promise of lower production costs should encourage existing companies to expand their operations and new ones to settle here, Mr Pigeanu suggests.

By the end of 1989, job creation in Savoie was outstripping the average for the Rhône-Alpes region, 1,619 new enterprises had been created during the year and before that industry had expanded in 1988 for the first time in 10 years. The return of the snow has not, however, pulled ski equipment manufacturers back on track. Salomon, the world's largest ski binding manufacturer, and Rossignol, France's leading ski maker, have both plunged into heavy losses this year.

They have suffered from an unhappy mix of falling demand for winter sports equipment, a shrinking golf market and a decline in the value of the US dollar and Japanese yen against the French franc.

Salomon, which dropped FF300m on foreign exchange, is expected to report a net loss of between FF200m and FF250m for the 12 months to end March. Although an improvement on its FF166m loss in the first half to the end of last September, this would still be much bigger than the FF91m deficit of the year before. Sales are forecast to drop by 20 per cent to FF2.6bn

for the year from FF3.2bn previously.

The Annecy-based company insists that the worst is over. It has reduced fixed costs by FF250m since last August, and will reduce by another FF50m in the 1991-92 financial year, bringing the cut back to 20 per cent of the total.

A total of 480 job cuts last June and the extra 100 in France announced in March are aimed to help Salomon break even or even make a small profit in the year ahead, according to managing director M Jean-Francoise Gautier. Another 20-40 jobs may also be shed by the company's US golf subsidiary Taylor Made.

On the brighter side, the firm's debt in March stood at slightly under 50 per cent of its own funds, compared to 100 per cent in the early 1980s, he adds. Moreover, Salomon's first excursion into ski-making has been more successful than expected. A total of 80,000 pairs of the single skin skis were sold against a projected 70,000.

In the longer term, the firm aims to reduce its dependence on climate by diversifying turnover equally among winter sports, golf and summer activities, still to be defined. Meanwhile, work is in progress on a mysterious "new technology" for golf equipment, Mr Gautier said. The product will be unveiled next year.

Ski Rossignol's loss forecasts have steadily worsened as the months have gone by. The lat-

est prediction given in March by the Grenoble-based firm, was for a net loss of more than FF130m for the 12 months ended March 31.

Exchange losses on the dollar and yen totalled about FF125m and a new medium-term borrowing took the debt/own funds ratio up to 93 per cent. Even so, the stable volume sales of skis increased the company's share of the contracting world market to more than 30 per cent for the first time.

The aim is also to break even in 1991-92, chairman M Laurent Boix Vives, said. Lower fixed costs should save about FF60m and productivity gains FF15m, while higher prices should earn an extra FF50m, he explained. Another 120 jobs will be lost this year on top of the 180 cuts in 1990-91.

FOR companies seeking to employ qualified young executives in the region or to train existing staff, Rhône-Alpes boasts four business schools, able to supply MBAs, research, and management development programmes.

By far the largest and longest established is Groupe ESC Lyon, whose 100 permanent teaching staff makes it around four times the size of its nearest equivalent, the Ecole Supérieure de Commerce in

## BUSINESS GUIDE

By Olivier Duran

ADERLY: Association pour le Développement Economique de la Région Lyonnaise, 3 Place de la Bourse, Lyon 69002. Tel: 72 40 58 58. Fax: 72 40 57 35. Manager: Robert Maury.

EPIDA: Etablissement Public d'Aménagement de l'Isle d'Abeau, BP 208, 38081 l'Isle d'Abeau, Cedex. Tel: 74 27 25 00 (free-phone) 05 27 24 22. Fax: 74 27 04 14. Director of Economic Development: Alain Dechambenoit.

Grenoble Isère Développement: 1 Place Firmin-Gautier, 38029 Grenoble Cedex. Tel: 76 70 97 97. Fax: 76 48 07 03. Contact for new arrivals Martine Augoyard.

Chambre Régionale de Commerce et d'Industrie de Rhône-Alpes: Quai Achille-Lignon, BP 6303, 69488 Lyon Cedex 03. Tel: 78 89 29 29. Fax: 78 89 64 37. The eight départements of the region all have one or two Chambers of Commerce. Manager of the Centre Régional d'Accueil et d'Informations des Industriels is Jean Taton.

INSEE Rhône-Alpes: Cité Administrative de la Part-Dieu, 165 Rue Garibaldi, BP 3196, 69401, Lyon Cedex 03. Tel: 78 83 25 05. Manager: Jean-Eduard Rochas. This is the state-run documentary and statistical bank, capable of giving you, in detail, the consumer habits of the Rhône-alpines, average wages research. (Contact: Bernard Le Calvez.)

ERAI: Entreprise Rhône-Alpes International Quai Achille-Lignon, BP 6303, 69488 Lyon Cedex 06. Tel: 78 89 72 70. Contact: Thierry Bernard. This is the body responsible for the regional economic and industrial promotion.

Rhône-Accueil: Association to help visitors. Tel: 78 42 50 03. Aéroport International de Satolas: Tel: 72 22 72 21. Info Train à Grande Vitesse: Tel: 78 92 53 50.

Accommodation: Temporary accommodation in Lyon can be found at several hotel residences, such as Orion (72 40 43 40), Cladines (78 82 12 12) and Port de Lyon (78 47 57 57).

Functions, congresses, seminars: Office de Tourisme de Lyon (Central reservation for hotels). Tel: 78 42 25 85. Palais des Congrès Internationaux de Lyon. Tel: 78 83 14 14. Centre "Espace Tele d'Or" de Lyon. Tel: 78 84 69 00. Parc des Expositions d'Alpe de Grenoble. Tel: 76 39 65 00.

International education: Lycée International (new premises under construction). Tel: 78 63 64 82. Creches Bilingues Tel: 70 00 60 62. Universities Tel: 78 89 81 24.

### Restaurants in Lyon

Brasserie Georges: This 150-year-old establishment with its decorated ceiling was restored a year ago, in the tradition of the great railway station "brasseries". 30 cours de Verdun, Lyon 2.

Sourcillet: In one of the prettiest squares of the town, and in surroundings of good taste, with very refined cuisine. 8 place des Celestins, Lyon 2.

La Tassée: Near the Place Bellecour, this is a temple of Lyonnais specialties and has an extensive wine cellar. 20 rue de la Charité, Lyon 2.

Le Bistrot de Lyon: Another traditional Lyonnais establishment. The menu, concocted by one of the best chefs in town, Jean-Paul Lacombe, is always very imaginative. 61 rue Mercière, Lyon 2.

Mandrom: A good place to spot visiting politicians — also has a good view of the Rhône. 24 quai Jean Moulin, Lyon 2.

Le Café des Fédérations: Historic bistro, good traditional cooking. 8 rue du Major Martin, Lyon 1.

La Tour Rose: Located in the renaissance quarter of Vieux Lyon, in superb architectural surroundings, its young chef Philippe Chavet is among the city's best. 16 rue de Boesly, Lyon 5. Tel: 78 37 25 00.

L'Oeuvre de Fourvière: Poised at the summit of Lyon in the precinct of the Basilique de Fourvière, this establishment gives a splendid view of Lyon. In clear weather, you can see the Alps from here. Precinct of the Basilique de Fourvière.

Collonges-au-Mont-d'Or: Paul Bocuse, 12 km north of the city, considered by many as one of the best restaurants in France. Pont de Collonges.

### Restaurants in Grenoble

Manoir des Dauphins: Highly recommended for its rabbit pie with plums, as well as its fish casserole. 45 Cours Libération, Poulard Brasserie: A high level of comfort. 12 Place Mistral.

### Restaurants in Saint-Etienne

Pierre Gagnaire: Original and creative cooking. 3 Rue G.Tessier.

Le Bouchon: Excellent seafood. 7 Rue Robert.

## PROFILE: Groupe ESC Lyon

## International view

Grenoble, founded six years ago. Management training is also available in the Alpine town of Chambéry and at St Etienne, the former textile and steel centre now trying hard to develop new industries.

Groupe ESC, founded in 1972, is one of the France's four most prestigious business schools, but claims to be more internationally-minded than the others. Its 5,000 alumni are scattered across all of France's main industrial companies, as well as some foreign ones, such as Hewlett Packard where Mr Jacques Clay, director of the microcomputers, is a Groupe ESC graduate.

"The concept of being a good national school is no longer important to us. We have to be known at a European level," says Mr Bruno Dufour, the school's director-general. He also heads a FF100m turnover sportsware firm which he reckons gives him an entrepreneurial edge in running the school. Groupe ESC funds 80 per cent of its own budget from fees and research contracts, which means it has to behave more like an independent company than the state-recognised institution it is, he argues. The rest comes from the Lyon Chamber of Commerce and corporate sponsors.

As evidence of the school's ability to look beyond France, up to 15 per cent of its 800 students and 20 per cent of the teaching staff are non-French.

Mr Dufour aims to double the proportion of foreign students to 30 per cent in the next three to four years, by when the completion of a new building due in August will allow student numbers to grow to 1,300.

Naturally, the type of course on offer reflects the school's outward-looking viewpoint. Later this year, the first batch of 80 students are due to graduate from a bilingual one-year European MBA programme, run jointly with Cranfield School of Management in Britain, under which participants have the option to spend one term in the UK. Around a fifth have taken the option, which means they will emerge with MBAs from both schools.

For the normal three-year degree programme, Groupe ESC also runs exchanges with 11 foreign universities in Germany, UK, Italy, the Netherlands, the US, Canada and Japan, under which students can take their second year abroad. Foreign students from the partner universities can equally take a year in Lyon.

One restraint on Groupe ESC's plans is a European-wide shortage of management teachers, especially bilingual ones. For that reason, the group has just started a bilingual management teacher training programme in partnership with universities in Koblenz, Milan and Barcelona.

William Dawkins

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Wednesday April 3 1991

## Soviet prices and progress

TWO THINGS happened in the Soviet Union yesterday whose relationship to each other could produce either a benign or malign effect on the dizzy beast, the Soviet economy. The first was the rise in prices, which hit the shops and the Soviet consumer the day after April Fools' Day. The second was the opening of talks between the government and representatives of the miners.

Prices have not been fixed; they have gone up in three different and controlled ways. Over half, including many basic foods, have been increased by flat and often by large amounts to new fixed rates. About a third will be free to the extent that the wholesaler can work out a price with the retailer, but the retailer cannot then sell to the consumer for more than a 20 per cent markup, with inspectors watching out for "freelance". The remainder will be regulated, or allowed to rise up to a ceiling.

The sweetener is that everyone gets at least 60 roubles a month compensation, while pensioners get 85. This means that the working population, whose wages average around Rs280 a month, will be looking for extra compensation through wage rises.

Here is the crucial issue: as the IMF said in its report on the Soviet economy in December, the risk is that "the initial burst of prices inevitably associated with price liberalisation will give rise to wage demands that would contribute to a wage-price spiral". There is no overall wage ceiling in the USSR, and as the enterprises begin to reap higher profits in the weeks and months ahead, the demand from their workers to pay out more in wages will become intense.

## Little resistance

The experience of the past few years has shown that this pressure usually meets little resistance. As in all socialist states from Russia to Cuba, there has been little or no market reform carried through, the employers are the softest of touches.

It has fallen upon the miners to be the vanguard of these pressures. Through their political demands - for the resignation of the president and the Supreme Soviet - have received most comment, their wage demands are also ambitious: they want increases of between 100 and 150 per cent in wages that already average between Rs400 and Rs450 a month.

There are a powerful and traditionally privileged group, though their working conditions are awful. Already, a partial strike is closing down steel plants, endangering electricity supplies and sparking off sympathy strikes in a number of industrial areas. Every bad short-term political reason points to a government cave-in - although Mr Valentin Pavlov, the Soviet prime minister, is said to be prepared to argue that, since the miners are now being devolved from the central Coal Ministry to the republics, it is not to Moscow that the miners should address their case.

## Populist leaders

The republics, like the centre, have impossibly stretched budgets - but in the case of the governments of the main mining areas, Russia and the Ukraine, they also have populist leaders who will not want to do the unpopular thing. In other words, the cave-in will occur at a lower level.

Beating inflation in the Soviet Union, as anywhere, ultimately depends on political will and there are some signs that Mr Pavlov's government, which can have no illusions about its popularity, does intend to show some. For example, the chairman of the Central State Bank has said he believes further price reform, amounting to virtual liberalisation, may be pulled forward to late this year.

These changes are so far more than counterbalanced by a search for economic order through the command system, and a reliance upon the old economic and political structures. The market is seen as something which can be shaped, controlled and - if thought to be performing anti-socially - punished.

The Soviet miners' strike of 1989 resulted in the printing of more money to buy them off. The miners' strike of 1991 could have the same result. If it does, the floodgates to hyperinflation open and the price reform itself is a further step on the road to chaos.

Moreover, at the after-tax level, the company enjoyed several extraordinary gains, including a 50 per cent increase in 1989. "How lucky can you get?" says Ms Vicki Frankovich, the flight attendants' leader.

On balance, then, the improvement in TWA's profitability was something to Mr Icahn - but just as much to the economic and labour climate, to accounting changes, and to events set in motion long before his arrival.

However, the real secret of Mr Icahn's impact on the airline can be found not in the profit and loss statement, but in its balance sheet, which today shows the wear-and-tear of five years' deal-making.

Even critics acknowledge that Mr Icahn started his string of transactions well. In September 1986, he snapped up Ozark Airlines, the loss-making competitor at TWA's St Louis hub, for \$237m. Ozark owned about 50 aircraft, mainly small, thirty-five DC-9s were sold for \$217m and leased back. Some of the company's pension plans were terminated, raising another \$35m. The cost of the acquisition was immediately recouped.

Unfortunately, using assets to raise cash was to become a familiar feature at TWA, but with less obvious operational benefits. Some examples give the flavour:

• 1986: 50 per cent of PARS, a computerised reservation system, sold to Northwest Airlines for \$140m. In 1990, Delta bought in, and TWA got another \$48m.

• 1987: 2,600 separate pieces of machinery sold and leased back, raising \$44m.

• 1989: \$300m of securities issued, secured on take-off and landing slots and spare parts.

• 1989: plan announced to sell TWA's Chicago-London route authority plus

gates and a hanger at O'Hare airport for \$185m - completed a year later.

• Early 1990: sale and leaseback of 10 aircraft, raising \$370m.

While cash-raising activities were being pursued, TWA's capital expenditure was being pruned. In the three years before Mr Icahn took over, TWA had been spending an average of \$200m a year. Between 1986 and 1989, the figure fell to about \$75m, and only just topped \$100m in 1989. Nine months into 1990, it was \$71m, under half the amount spent by Continental, another leading US carrier.

The average age of the company's fleet rose to more than 15 years, another industry record. Amid enormous publicity TWA placed a \$3.6m order for 40 (Rolls-Royce-powered) Airbus aircraft in 1989 - but the airline's down-payment was only \$23m. The aircraft are not due for delivery until late 1994 or 1995, and further payments only fall due three years ahead of that date.

TWA has not indicated where it will find the money. But if the company's latest reports are correct, it does not have much to hand; at the end of January, TWA put its liquid resources at \$330m.

So what happened to all the money generated in these profitable years? The answer is complex, but a sizeable part of it lies in two stock market deals.

When world stock markets crashed in October 1987, Mr Icahn - using, in part, TWA's resources - bought a stake in Texaco, the oil giant, from the Australian tycoon Mr Robert Holmes à Court. This was subse-

quently split between different companies controlled by Mr Icahn, and further shares were added.

In total, Texaco stock acquired by TWA cost almost \$1bn. Some shares were sold on relatively quickly, but for much of 1988, the airline had at least half that amount tied up in the investment. Separately, another \$168m of TWA's money was invested in three of Mr Icahn's partnerships, which owned 11 per cent of USX, the oil and steel combine.

It would be wrong to suggest that TWA suffered directly from these holdings. Transfers from the airline to other Icahn-controlled companies were always at market price, and TWA generally made money on the deals. In the Texaco case, for example, TWA's last remaining 15m shares went to another of Mr Icahn's companies at \$45 each, netting the airline \$140m. Three months later, Mr Icahn struck a deal with Texaco and the shares were trading at \$55. Nevertheless, these are large sums for an airline operating in a cyclical industry and with pressing fleet renewal needs, to have tied up in unrelated activities.

The most striking of Mr Icahn's deals came in 1988, when he took the company "private", losing its stock market listing. His stake in the airline had by this time risen to 73 per cent. A newly-formed company made an offer worth \$20 a share in cash plus \$30 in debt securities for TWA.

Mr Icahn got the same cash terms for his 73 per cent. Rather than take the new debentures, however, he received stock in the new company which gave him control of 90 per cent

of its equity. To help finance the cash portion of the offer, Dressel Burnham Lambert, the now defunct US investment bank, had arranged the placing of \$800m-worth of bonds.

As a result of this transaction, Mr Icahn received \$469m in cash - and still owned more of the airline than before. Comparing this with his original investment in TWA shares is tricky: the TWA pilots, for example, estimate his purchase costs at \$365m, while Mr Icahn has suggested \$440m. What is indisputable is that the airline's owner had got his money back and seen his control enhanced.

TWA's leap in indebtedness, by contrast, was never rectified. By September 1 1990, net borrowings (including lease obligations) totalled \$2.5bn. Interest payments have taken an increasing toll on profitability.

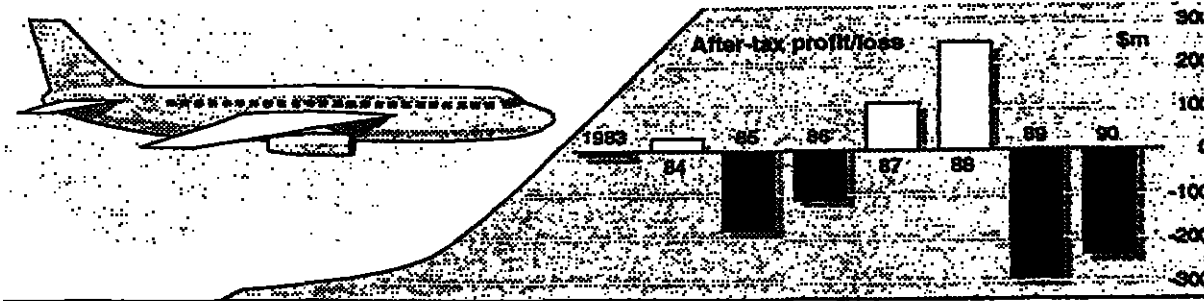
This burden, coupled with sliding airline profitability and the impact of the Gulf war, have pushed the company heavily into the red. In 1988, there was a net loss of almost \$30m. In 1990, the figure appeared to improve slightly to \$27.5m, but that included \$25m of asset sale gains, compared with only \$20.5m in 1989.

The question is: where now for TWA? Mr Icahn's takeover tilt at Pan Am was never taken very seriously, but his plan to sell the Heathrow routes for \$445m is unquestionably in earnest.

This scheme now has clearance from UK authorities, and a ruling is awaited from the US Department of Transportation. Its tentative suggestion was that the sale of the three main routes - New York-Los Angeles, Boston and New York - should go ahead. Two other routes (to Baltimore and Philadelphia) should go up for auction, and TWA should retain the route authority into its St Louis hub.

The future of TWA hangs in the balance this week. Nikki Tait examines the airline's problems and the role of its owner Carl Icahn

## US carrier with clipped wings



Aircraft type	Owned	Leased	Total	Average age
Douglas DC-9-10	0	7	7	23.0 Yrs.
Douglas DC-9-30	2	36	38	19.3
Douglas DC-9-40	0	3	3	15.2
Douglas MD-80	4	29	33	4.6
Boeing 727-100	13	0	13	25.1
Boeing 727-200	34	22	56	17.1
Boeing 747	12	7	19	18.8
Boeing 767	10	1	11	6.6
Lockheed 1011	10	23	33	14.6
Total (as end 1989)	85	128	213	

On order are 20 Airbus A330 Rolls-Royce engine aircraft due for first delivery in 1994, with options for a further 20

Carl Icahn, chairman

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## How Czechs were released

■ The more one learns about the East European revolutions of 1989, the more they seem like orchestrated events instead of spontaneous popular uprisings. What's more, Moscow seems to have helped at least one along.

Fresh support for this conspiracy theory comes from a Czechoslovak Parliamentary Commission report on the demonstrations of November 17 1989. Prepared by Jiri Ruml, a Civic Forum activist, the report notes that the previous day leading Prague apparition Jan Fojtik was suddenly summoned to Moscow. Whatever message he sent home seems to have prompted the local Communist Party leadership to take cover.

Milos Jakes, the hardline party chief, went to his dacha on Lake Orlik. Prime Minister Adamov was in bed with flu. The handling of the demonstrations was left to a task force being monitored by Soviet General Tishenko.

More evidence that Moscow did not want effective control taken against the demonstrators has emerged from Dr Blahos, director of the Czechoslovak Academy of Sciences' institute of state and law. He says Georgy Shakhovskoy, one of President Gorbachev's key political advisers, told him on the morning of 17 November that protests would take place in Prague, and it would be "unwise and unfortunate to take any drastic action against these demonstrators."

A further claim is that, to stir the placid Czechs to anger, secret police agents led a group of protesters into an ambush. One of the disguised agents was reported killed, and although he re-emerged a few days later in the best of health, the news was enough to get Czech adrenalin flowing.

With no serious police action being mounted against the demonstrators, the Communist leadership crumbled. So, it

## OBSERVER

appears, the Czech problem was solved before it could hamper the first post-Cold War summit between Presidents Bush and Gorbachev, less than three weeks later.

## No show

■ Hopes that the status of the National Economic Development Council, the forum where government, industry and unions are supposed to talk to each other - would be raised under John Major's regime, seem optimistic. This morning's quarterly meeting has been suddenly postponed with no new date being fixed.

The problem seems to be that Peter Lilley, the Industry Secretary whose turn it was to be in the chair, is on holiday, and some other heavy hitters, such as the Governor of the Bank of England, were not able to make it.

But as these events are supposedly planned months ahead, it may be that the council is no more popular with Major than it was with Mrs Thatcher.

## Treasure trove

■ The big auction houses have the BBC's *Antiques Roadshow* - it spreads the delusion that in every attic there's a Gainsborough gathering dust. But it is also to know that there are still some undiscovered treasures out there. A browser in a flea market in Adamstown, Pennsylvania, bought a dreary picture for \$4 because he liked the frame.

Dismantling his purchase he came across a document folded in the backing. It was a crisp, clean, copy of the American Declaration of Independence which it took only one glance through Sotheby's book expert, David Redden, to convince him it was a previously unrecorded broadside of the first printing of the 1776

employees - has resurfaced as chairman of Ferguson Marine. Along with his partners in a business expansion scheme, he has bought Ferguson shipbuilders of Port Glasgow. Its current speciality is small ferries for Caledonian MacBrayne.

Bill Scott, another industry veteran, is chief executive and Sir Ian Denholm, a former deputy chairman of P & O, is on the board. Denholm is a grandson of one of the founding Ferguson brothers.

The 130 staff employed by Ferguson may not seem a lot, but it is nearly three times that of Scott Lithgow's current workforce and could rise to 500 if the initiative goes well. While hoping that it does, however, I can't help wondering why the revival of shipbuilding in Scotland is being attempted by nostalgic old-timers rather than fresh-faced Tartan entrepreneurs.

## Ashcroft's move

■ One of many tantalising questions in the unfolding struggle between ADT and its biggest shareholder is if the elusive Michael Ashcroft will have the stomach to stand next Wednesday's Laidlaw board meeting in Toronto.

Ashcroft, ADT's colourful chief executive, became a director of the Canadian conglomerate after Laidlaw bought its 25 per cent stake in ADT in 1989. Only last December he attended Laidlaw's annual meeting. But his position on its board is now, to say the least, uncomfortable. Laidlaw chairman Donald Jackson says he doesn't know what Ashcroft intends to do. But there's little doubt that he hopes the ADT chairman will do the honourable thing.

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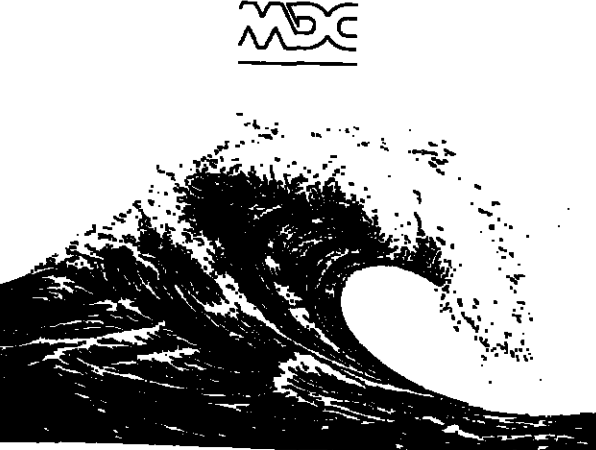
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The killing of Germany's Treuhand boss poses a threat to economic restructuring, write David Marsh and David Goodhart

# Murder of an idea



Mr Detlev Rohwedder, who headed the German counter-intelligence agency, the Bundesamt für Verfassungsschutz, said yesterday that the style of the shooting indicated "it could be a Stasi affair".

Still active networks of former Stasi and Communist party functionaries have already been blamed by the government for holding up introduction of market practices in east Germany. Bonn is checking whether sections of the Stasi could still be functioning as an underground movement to destabilise the reunification process.

The danger that rising unemployment could discredit the new capitalist system before the vestiges of communism have disappeared is one that will preoccupy the government as it searches for a Treuhand successor. This year the agency expects to raise DM14bn (\$4.7bn) from privatisation to add to the DM4bn from last year. But it will almost certainly have to break the finance ministry's current credit limit of DM25bn for 1991, and to agree to write off most east German corporate debt, if it is to give the higher priority to restructuring now demanded by Bonn.

"If the government decides that for structural reasons an industry must be sold, that is for them, not us," Mr Rohwedder said in January. Although still nominally under the finance ministry's control, which likes to give priority to tight budgets and cost savings, the Treuhand is becoming increasingly influenced by the more energetic restructuring policies of Mr Jürgen Möllemann, the economics minister.

With a staff heading towards 3,000, compared with 1,000 last autumn, the Treuhand looks set to become a quasi-ministry with responsibility for industrial policy in east Germany.

Mr Rohwedder, a Social Democrat, was by no means opposed in principle to this more interventionist stance. But he was beginning to signal his doubts about parts of this new strategy. If he had lived, he would probably have faced bitter rows with his political masters later this year. He said at a seminar last month, that just because a few thousand people take to the streets, "that does not mean that the laws of economics can be suspended". Depending on the diverse pressures on the Bonn government, the next few months will show whether his prediction was correct.

Brandenburg, warned yesterday that the killing was a clear attempt to sow unrest in east Germany. Mr Stolpe said Mr Rohwedder was chosen "cold-bloodedly" because of the criticism levelled at his agency - some from west German politicians. Mr Stolpe said that the murder represented a "last warning" for the Germans. "We must now stop throwing the blame on to each other and making the Treuhand the bogeyman."

Mr Rohwedder was one of the few available German managers with the calibre and determination to bring a market-oriented approach to the Treuhand. Now Bonn faces demands from all sides to adopt a much more interventionist line over shoring up east German industry. This may assuage some short-term pain but could increase the long-term costs for the German economy, which in the past few weeks have started seriously to undermine the D-Mark on the foreign exchange markets.

Risks of another sort - those facing prominent Germans - were underlined by the visit to the scene of the crime yesterday morning of the man in charge of the investigation, Mr Wolfgang Schäuble, the interior minister. He went through the door in a wheelchair. Mr Schäuble, one of the most able members of the government, is now lame - probably for life - after narrowly avoiding death when he was shot by a mentally disturbed man last October.

At the funeral 17 months ago of Mr Alfred Herrhausen, the Deutsche Bank chief assassinated by Red Army Faction terrorists, Chancellor Helmut Kohl recalled the long list of German public figures assailed by terrorists in the past 20 years. "What is wrong with the Germans in the federal republic?" he asked.

Questions over the security of prominent Germans will now be put with renewed vigour. One factor making Mr Rohwedder's murder all the more chilling is the possibility that directly or indirectly, members of the former East German security service (Stasi) may have been involved. The German authorities in the week before Easter arrested six former high-ranking Stasi officers on suspicion of having helped train Red Army Faction guerrillas in terrorist techniques in the years before unification.

Mr Christian Lochte, head of the Hamburg arm of the German counter-intelligence agency, the Bundesamt für Verfassungsschutz, said yesterday that the style of the shooting indicated "it could be a Stasi affair".

Still active networks of former Stasi and Communist party functionaries have already been blamed by the government for holding up introduction of market practices in east Germany. Bonn is checking whether sections of the Stasi could still be functioning as an underground movement to destabilise the reunification process.

The danger that rising unemployment could discredit the new capitalist system before the vestiges of communism have disappeared is one that will preoccupy the government as it searches for a Treuhand successor. This year the agency expects to raise DM14bn (\$4.7bn) from privatisation to add to the DM4bn from last year. But it will almost certainly have to break the finance ministry's current credit limit of DM25bn for 1991, and to agree to write off most east German corporate debt, if it is to give the higher priority to restructuring now demanded by Bonn.

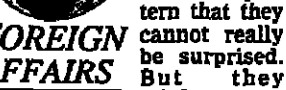
"If the government decides that for structural reasons an industry must be sold, that is for them, not us," Mr Rohwedder said in January. Although still nominally under the finance ministry's control, which likes to give priority to tight budgets and cost savings, the Treuhand is becoming increasingly influenced by the more energetic restructuring policies of Mr Jürgen Möllemann, the economics minister.

With a staff heading towards 3,000, compared with 1,000 last autumn, the Treuhand looks set to become a quasi-ministry with responsibility for industrial policy in east Germany.

Mr Rohwedder, a Social Democrat, was by no means opposed in principle to this more interventionist stance. But he was beginning to signal his doubts about parts of this new strategy. If he had lived, he would probably have faced bitter rows with his political masters later this year. He said at a seminar last month, that just because a few thousand people take to the streets, "that does not mean that the laws of economics can be suspended". Depending on the diverse pressures on the Bonn government, the next few months will show whether his prediction was correct.

## The world fails Kurds again

The west should have ensured that the civil war in Iraq was fought on more equal terms



FOREIGN AFFAIRS

Once again the Kurds have been left to their fate. It is such a familiar pattern that they cannot really be surprised. But they might have thought that things had changed with the Iraqi invasion of Kuwait last August. Their capacity to tie down substantial Iraqi forces by guerrilla activities in the mountains had been proved and their desire for Saddam Hussein's downfall could not be doubted. Surely they were natural allies for the anti-Saddam coalition.

They were not treated as such. Indeed, the US administration until last week was firmly refusing to have any contact with their leaders or representatives. On February 15, however, President Bush did publicly urge the Iraqi people "to force Saddam, the dictator, to step aside". Obviously what he had in mind was not a popular uprising but a military coup followed by an order to Iraqi forces to withdraw from Kuwait, thus averting the necessity for a ground war.

That did not happen. The ground war went ahead with lightning speed, and on February 28 Mr Bush called a halt. Allied commanders had claimed the Iraqi army was, to all intents and purposes, destroyed. Within days virtually the whole of Iraq was in a state of insurrection, whereupon the Kurds joined in. Clearly they did not do so on the basis of any specific promise of allied support. They must simply have thought that this was the best chance ever of getting rid of Saddam, and that their children would not forgive them if they let it pass.

In addition, they were encouraged by an apparent change of heart in the Turkish capital, where two of their leaders were told by foreign ministry officials that President Turgut Ozal favoured any democratic solution of the Kurdish problem within Iraq, provided that it did not lead to an independent Kurdish state. This was no problem, since the Kurds parties in Iraq accept that the territorial integrity of the country should be maintained, and in recent months they have been co-operating closely with Arab

based opposition movements. What they were not prepared for were the following American attitudes:

- Public statements of cold neutrality or refusal to interfere in Iraq's "internal affairs";
- Disclosure of Pentagon intelligence assessments, predicting the regime's victory over the rebels;
- Repeated unattributable briefings to the effect that the US hoped the armed forces would crush the insurrection before overthrowing Saddam;
- Continued refusal to meet Iraqi opposition spokesmen, followed by a public claim that no request for such a meeting had been received.

Things seemed to be changing when Mr Bush publicly denounced Iraq's use of helicopter gunships against the rebels, and especially when the US shot down two fixed-wing aircraft. But then last Tuesday

with overwhelmingly superior allied forces still occupying part of the country, it was appalling to hear a White House spokesman say last Friday: "It is for those Iraqi people to make a decision as to their political future," as if some kind of peaceful election or referendum were being held.

When one puts these points to US representatives, they say: "OK, but what would you have us do? Everyone has warned us to stay within the terms of the UN mandate, which confined our war aims to the deliverance of Kuwait, and not to occupy Baghdad or impose a government of our choosing on Iraq." That is true and I am the last person who can deny it - having spent out at some length the dangers of trying to remove Saddam Hussein by direct military action in this column on February 5.

What I cannot accept is the

programme on which all Iraqi opposition groups are agreed, namely respect for human rights, free elections and autonomy with a full share in central government for the Kurds, making it clear that in their eyes the territorial integrity of Iraq must be maintained through the free consent of its peoples.

- They could have made sure that food, fuel and medical supplies reached the areas held by the rebels, directly through allied lines in the south, and through Turkey, Syria and Iran in the north. Even now they could make an effort to supply the Kurds who have fled to the mountains.
- They could have, and should even now, give clear warning that from now on both fixed-wing aircraft and helicopters taking part in operations against the rebels will automatically be shot down, and that any use of chemical weapons will lead to a resumption of allied air attacks on pro-government units.
- They should make it clear that they hold Saddam Hussein and other named individuals personally, rather than the Iraqi people collectively, responsible for atrocities and violations of international law committed in Kuwait and elsewhere, and that therefore their attitude both to the lifting of economic sanctions and to aid for the reconstruction of Iraq, will depend on whether those individuals remain in office or are brought to account.
- They should state that allied forces will not withdraw from Iraq until there is a stable government enjoying the confidence of neighbouring countries.
- They could have supplied weapons to the insurgents, to enable them to defend themselves and their people against weapons previously supplied to the government from outside sources.

All these options have been rejected, apparently because the priority was to "prevent the disintegration of Iraq". The repeated statements of opposition leaders that this coup is their objective have been simply brushed aside, while the methods used by Saddam Hussein "to hold the country together" have been given an implicit endorsement. If this is the "new world order" that we fought the Gulf war to establish, it is hardly an improvement on the old one.

It was appalling to hear the White House say: 'It is for those Iraqi people to make a decision as to their political future,' as if some kind of peaceful election or referendum were being held

The White House announced that US forces would not attack helicopters unless they posed an immediate threat to allied forces. It is hard to see what effect could have been expected from this announcement other than to remove any restraint on the use of helicopters against the insurgents, and thus to strike a body blow against their morale.

Although large parts of the Iraqi army had disintegrated or even gone over to the rebels with their weapons, it is clear that the most disciplined and heavily armed units remained on the government side. Also, they had plentiful supplies of food and fuel, both of which - as well as medical equipment - the insurgents acutely lacked. The UN decision to lift sanctions on food deliveries was certainly justified on humanitarian grounds, but was applied only to the government-held areas.

With all this going on, and

suggestion that an allied march on Baghdad was the only alternative to the policy in fact adopted. There are so many things that could and should have been done short of that to ensure that the civil war was fought on more equal terms, with at least a chance for the Iraqi people to throw off their oppressors. Here are some suggestions, starting with what is, and was, politically the easiest:

- The US president and British prime minister could emulate their Turkish colleague by stating their preference for a democratic solution for Iraq; and Mr Bush should publicly disavow statements by his subordinates suggesting that they regarded a government victory as necessary or preferable to victory for the insurgents. The least that Britain and the US could do is to support the French call for an emergency UN Security Council session.
- They should endorse the

## LETTERS

### Prudential's actions cause consternation

From Mr J. G. R. Roberts.

Sir, As an innocent in the arcane world of insurance companies, I am deeply concerned by the recent action of Prudential Corporation in increasing its dividend to shareholders while cutting annual bonuses to life and pensions policyholders.

The profits from which dividends are paid appear to emanate from investment activities, other activities such as estate agency, investment returns in the general fund and a share of life profits. In 1990, the first two of these were an unmitigated disaster, while the latter two have been too impressive given the decision to cut annual bonuses.

Would it be too naive to suspect that shareholders might make more noise if the dividend were not increased than the policyholders will make because they can do nothing about it. The fact that the terminal bonuses have been increased to maintain the payments on maturing policies in the light of the fact that terminal bonuses in future carry no guarantee.

I am glad I am not a Prudential policyholder.

J. G. R. Roberts, Bentley Capital (Europe), 31 Catherine Place, SW1

### State pensions wrapped in a cloud of confusion

From Mr Charles A. Evers.

Sir, Your leader "Sex and the over 65s" (March 28) admirably sums up the impossible confusion caused by the Barber judgment and by the government's apparent inability to revise the state pension arrangements to equalise pension ages and entitlements.

Final salary pension schemes do not know whether the equalisation of entitlements between the sexes applies merely to service after the date of the Barber judgment (May 17 1990), or whether it applies to the entire pension paid to these retiring after that date. In the former case future pension costs for companies may be increased substantially, unless, as you say, companies force through an increase in the female retirement age to 65. If the latter view prevails, schemes will be faced with an immediate capital cost, which fortunately can be met from the substantial surpluses which many schemes now harbour. When coupled with the effect of the Social Security Act 1990, which means that surpluses are used to provide pension increases, present surpluses may be seriously reduced or eliminated.

Such developments are feared by many in the pensions

### Closing UK arms agency could help curb military exports

From Ms Janet Williamson.

Sir, We read with interest your editorial "Responsibility in arms sales" (March 28) regarding arms sales in light of the Gulf war. There have been many calls since the crisis began last year for increased control over conventional arms transfers.

As you rightly point out, however, the desire to prevent such a crisis from recurring is likely to be tempered by the lure of increased exports as home markets continue to shrink.

Closure of the British government's Defence Export Services Organisation - which exists purely to promote military exports - would be a first step in stemming UK arms exports, thereby reducing Britain's role in the dangerous game of the arms trade.

Janet Williamson, Campaign Against Arms Trade, 11 Goodwin Street, W4

### How wise is it 'to keep your head down when reporting losses'?

From Mr Norman Woodhouse.

Sir, Groupe Bull's crisis advertising ("Groupe Bull announces net loss of FF6.8bn", March 28) opens by mistakenly using the present tense, instead of announcing that the golden rule of communications was "to keep your head down when reporting losses".

Times have already changed. Enlightened management know that beating a crisis is a combination of effective corporate action and credible communications, as British Airways is demonstrating with its free fare offer. One without the other will fail.

It is counter-productive to overstate a case, as the Institute of Practitioners in Advertising risked doing in its recent campaign. The theme was commendable - quoting authoritative studies to show that "in every recession... companies

### managers will suddenly find their lives dominated by calamitous events which defy logical solutions. How they communicate with the public, employees, customers, consumers and other key audiences, will be crucial to the outcome. Credibility matters more than anything.

Quaker Oats recently took prompt action by withdrawing from sale packets of Sugar Puffs containing a "sticky flicker" toy that might be eaten by children thinking it was a sweet. Cambridge should set up a Boat Race crisis management team, having been beaten for the fifteenth time in 16 years - in their case, better late than never.

Norman Woodhouse, chief executive, Direct Communications, 10 Palmersfield Road, Barnstead, Surrey

### From Mr John Abernethy.

Sir, In the kingdom of the blind... Bull's self-flagellatory advertising only serves to undermine the weakness of the European information technology industry. No wonder Bull makes losses of FF6.8bn (2.88bn) if by its own admission, it is spending FF6bn to emphasise the point in full page advertisements in the international media.

As your correspondent suggests, most companies in Bull's position would prefer to keep their heads down - for good reason. The sensible ones would also have chosen to resource a below-the-branch F2 campaign rather than have their heads blown off by "friendly fire".

John Abernethy, managing director, A Plus Group, 11 The Barn, Thame Court, Berks.



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# FINANCIAL TIMES

Wednesday April 3 1991

**FERGUSON ENTERPRISES**  
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The name behind the name

## Iran frees Briton held for five years

By Schoherazade Daneshkhu in London



Roger Cooper: sees his own release as a hopeful sign

IRAN yesterday underlined its determination to mend fences with the west when it released Mr Roger Cooper, a Briton held without trial for more than five years in a Tehran prison.

The decision emphasised the trend towards a more pragmatic foreign policy ushered in by President Hashemi Rafsanjani, who insisted on Iran's neutrality throughout the crisis over the Iraqi occupation of Kuwait.

Mr Cooper said after his arrival in London that he was grateful to the circle of people around Mr Rafsanjani who had pressed for his release. "I believe that the Iran that has set me free is not exactly the same as the Iran that arrested me," he said.

He also said he was grateful for the British hostages still held in Lebanon, although Islamic extremists in Beirut who are strongly influenced by Iran said the issues were not linked. Mr Cooper said yesterday he hoped that Iran was planning to make further humanitarian gestures and thought there were positive signs regarding the 12 western hostages held in Lebanon.

Britain has stressed that the resumption of full diplomatic relations was blocked by the issue. "We have on many occasions made clear that we want better relations with Iran," Mr Douglas Hurd, foreign secretary,

said yesterday in Hong Kong. "The release of Mr Cooper is an important step in that direction."

Iran severed diplomatic links with Britain in 1989 during the height of the row over Salman Rushdie's book "The Satanic Verses". Ties were partly restored last September with an exchange of diplomats, but Britain has yet to appoint an ambassador to Tehran.

Mr Rafsanjani was aware of this and of the adverse publicity Iran earned by holding a man never given a fair trial. This was emphasised by the confused response of the Iranian government which issued contradictory statements at various times about the status of Mr Cooper.

At one point it appeared that he had been given the death sentence; at other times, it was claimed that he had been given a 10-year sentence with an unspecified starting date.

In July last year, the head of the judiciary, Ayatollah Mohammad Yazdi said his sentence had not been determined; last October, the director of Evin prison where Mr Cooper was held said that Mr Cooper was being tried a second time on new charges.

crime with which he could have been specifically charged.

Mr Cooper said he felt particularly bitter about the Iranian interrogators who put him under pressure to make a televised confession. "There were certain things that were written for me, or that I adapted to meet their requests. I learned it by heart," he said.

It is clear that Mr Rafsanjani wished to give the government a way out of its continued detention of Mr Cooper without losing face internally.

He said Mr Cooper's release was raised in 1989 when Mr Yazdi expressed the hope that Ayatollah Ali Khamenei, the spiritual leader, would pardon Mr Cooper. This followed the release of Mr Kurosh Falaht, an Iranian who had been held in Britain on terrorist charges. The request brought down the fury of hardliners who asked Mr Yazdi to explain himself.

The suddenness of the release, and the strict secrecy which surrounded it, is understood to have been in order to prevent hardliners from seeking to intervene. The immediate trigger was provided by the release and deportation last month of Mr Mehdi Karubi, an Iranian held in Britain without trial on charges for 15 months.

Cooper leaves the country he loves, Page 4

## Soviets face empty shop shelves and price rises

Continued from Page 1

"I expect even greater price increases so I want to buy something."

"Gold is always good," said Diana, a housewife who said she did most of her shopping on the black market.

Vladimir, a retired army officer who was queuing for gold, said he thought things might improve in a year if the new system gave a better incentive to producers to supply goods.

"Let things be expensive, but let there be goods," he said.

The government says its ultimate aim is to free all prices so they can all find their market level.

For the moment, however, prices of only 30 per cent of all types of goods supposedly available in the state retail network, many of which such as furniture are in any event nowhere to be found, are being "liberalised" - with retail outlets banned from adding more than a 20 per cent mark-up.

A total of 15 per cent, so-called "regulated" items including carpets, children's toys and matches, are supposed to be kept beneath ceilings set by the state.

The remaining 65 per cent, including staple foods, are to be controlled by the state.

In this category the price of a few items such as petrol, vodka and stockings, are to remain unchanged.

A few steps away from the jewellery shop, another GUM counter full of stockings priced at 150 rubles had no buyers. In the men's clothing section, there were coats but no suits.

In a women's section next door, there was nothing, except two rows of green raincoats.

"Only a small minority of those questioned said that market reforms would solve the problem of an ailing state supply system."

"I think it would be better if there were a market. That would give people an incentive to work," said Mrs Natalia Kurkina, a physics student who was queuing for 75-kopeck packs of razor blades.

Bread at least seemed to have made a comeback yesterday, after several days of scarce supply in Moscow and Leningrad.

But this was seen as a coincidence rather than as a result of the price reform, and it did little to ease the general gloom.

## Japan's cartel busters get tough

Anti-trust body seeks to counter US criticism, writes Robert Thomson

WITH the recent busting of a cosy cartel among manhole cover makers and the imposition of a record penalty on cement producers, Japan's Fair Trade Commission (FTC) is offering Washington a string of corporate scalps as evidence of a new determination to eradicate monopolies.

Japan's poor record of punishing anti-trust violators is one of the most sensitive bilateral trade issues, but the cartel busters at the commission argue that their recent spate of highly-publicised successes has made them one of Tokyo's most feared institutions.

"People are afraid of us now. We, the police and the tax agency are the bodies that Japanese companies don't want to antagonise," said Mr Tsuyoshi Motomaga, director of the FTC's cartel investigation division.

The US, perceiving that cartels were rife in Japan, suggested that the FTC was "toothless" and wanted far tougher penalties imposed on violators, as well as a clear sign of political support for the enforcement of anti-monopoly laws.

Washington still suspects that laws are not applied with much vigour against the country's better-known companies, which often have close relationships

with rivals, and that foreign companies' opportunities are restricted. Mr Motomaga argues that any company, regardless of its political influence or renown, is fair game for his investigators.

### Anti-cartel penalties imposed by Fair Trade Commission

Financial year (ending March)	1985	1986	1987	1988	1989	1990
No. of companies	38	32	54	84	54	175
Amount (in yen)	407	275	147	419	803	12,580

Source: Fair Trade Commission of Japan

In the financial year to end March, the commission penalised 175 companies a total of ¥12,580m (\$90m), up from 54 companies and penalties totalling ¥800m in fiscal 1989. Pharmaceutical companies, brewers and electronics makers have been investigated recently, and industry associations, sometimes a base for broad price-fixing agreements, are getting extra FTC attention.

After US criticism, investigative staff were increased last year from 129 to 154, and the FTC is awaiting approval for fines to be lifted from 2 per cent to a maximum of 6 per cent of sales for manufacturing companies found to be cartel members.

The FTC has just established a joint office with the public

prosecutor and it is presumed that a criminal action will be launched soon - further evidence that any company, regardless of its political influence or renown, is fair game for his investigators.

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against oil companies in 1974. While some US officials claim that the FTC remains a captive of corporate Japan and the US Trade Representative's office wants the maximum penalty to be increased to 10 per cent of sales, there are signs that corporate Japan is uneasy about the commission's enthusiastic pursuit of cartels.

Construction companies fear that they will be targeted for a criminal case because, as one company executive argued, "the FTC wants to get a victim and it misunderstands the complexities in the construction industry". And the Ministry of International Trade and Industry (MITI) has just told the commission to revise proposed legislation that would enable it to order compa-

nies to sell cross-shareholdings deemed to violate anti-trust laws.

But doubts linger about the cartel campaign. Japanese companies see "excessive" competition as a cause of economic problems in the US and argue that the corporate cross-holding system provides needed stability. This fundamental difference in ideology surfaced during bilateral negotiations in the past year, but Japan has not argued loudly for fear of antagonising Washington.

During talks last year to remove "structural impediments" to bilateral trade, the Japanese government promised to release a statement condemning the monopolistic tendencies of the corporate families known as "keiretsu".

The eventual wording was tilted in praise of the stability created by keiretsu and the US wants another statement drafted although Japanese officials insist that the matter is closed.

Mr Motomaga said "compared with the US or Europe, Japanese companies are less likely to have made detailed records of the cartel agreements. They don't like to document these sorts of things" which makes the hunt for evidence even more difficult.

## US to extend list of Iraq 'front' companies

By Jimmy Burns in London, Alan Friedman in Washington and Christina Lamb in Rio de Janeiro

THE US plans to identify several dozen more companies around the world which it claims are fronts and agents of the Iraqi government over the next three weeks, senior US Treasury officials said yesterday.

The officials hope that the publication of further lists will both encourage more information about Iraq's financial and arms dealings and discourage such activity in the future.

But both the US and British governments were facing political and business pressure yesterday to substantiate allegations linking a list of 50 companies and 37 individuals to a worldwide Iraqi network of illegal military and financial dealings. The list, representing the first time that the US administration had publicly identified the companies, was published on Monday.

By last night, the US administration had provided no evidence publicly of its claims and one senior US investigator admitted that the Treasury might have misinterpreted the extent of adverse reaction to its list.

In the UK, the opposition Labour party demanded a full statement by Mr Peter Lilley, trade and industry secretary, on the position of the numerous British-based companies and individuals effectively blacklisted by the US government.

Mr Gordon Brown, Labour's

chief spokesman on trade, said: "It is now time for us to be told which companies broke the arms embargo against Iraq and what action will be taken."

He added: "If any firm did break the embargo then the strongest possible action should be instructed. If any of these firms has done no wrong, then its name should be cleared immediately."

The statement was issued on a day when several companies and individuals named on the list threatened to take legal action against the US administration for having been wrongfully named and potential damage to their business interests as a result.

In Rio de Janeiro, Mr Joaquim Ferreira Azevedo, the President of Banco Brasileiro-Paraguense (BBP), said that the inclusion of himself and six of his staff, past and present, on the list was "absolutely unfounded".

He said he intended to bring legal proceedings against the US for "compensation for damage to our honour and credibility."

The bank has two offices in Brazil, one of them named in the list. Its capital is controlled equally by the state-owned Bank of Brazil, Brazil's largest bank, and the Iraqi state-owned Rafidain Bank in Baghdad.

"Front men" protest innocence, Page 4

## France in UN appeal over Iraq repression

By George Graham in Paris and agencies

FRANCE WAS yesterday preparing to appeal to the United Nations Security Council over the repression of the Kurdish people in Iraq by the government of Mr Saddam Hussein.

Turkey also said yesterday that more than 200,000 people fleeing Iraq were in danger of death near its frontier and that the UN should take action.

"The National Security Council has established that over 200,000 people, mostly women and children, are facing danger of death near our borders," the council, headed by President Turgut Ozal, said in a statement released after a two-hour meeting.

The appeal follows pleas for outside help from Kurdish rebels who appear to be losing ground in their fight for Iraqi Kurdistan, despite reports yesterday that they had recaptured the oil centre of Kirkuk after fierce battles with government forces.

A spokesman for the Patriotic Union of Kurdistan (PUK) said rebels counter-attacked during the night and morning to retake the strategic city, which they lost on Thursday.

"More than 10,000 lighters of the Kurdistan front and the popular forces are now inside Kirkuk," the Damascus-based spokesman said.

Mr Daniel Bernard, French foreign ministry spokesman, said it was essential that the Kurdish people's claim to express its own identity should be fully recognised, although French officials have also emphasised the need to preserve Iraq as one country.

Details of the French plan for alleviating the plight of the Kurds were not available yesterday afternoon. France's representative at the United Nations was, however, due to speak at the Security Council meeting in New York last night, and was expected to outline his country's proposals.

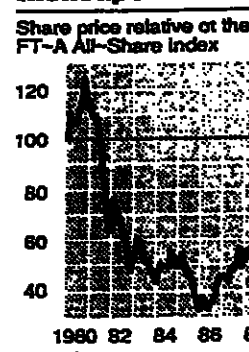
Mr Bernard Koehner, minister for humanitarian action, and former head of the Médecins Sans Frontières international charity, has several times criticised the "cynical" indifference of the world to the plight of the Kurds.

Apart from shooting down two Iraqi aircraft which were bombing Kirkuk, the US and its allies have refused to intervene in the battle because that would have gone beyond the terms of the UN Security Council mandate which specified only the removal of Iraqi troops from Kuwait.

The Iraqi government, which launched an offensive last Thursday, said on Monday it has retaken most major cities and towns seized by the Kurds.

## CBI survey brings spring to market

### Inchcape



Source: Datastream

Despite having risen 15 per cent in the first quarter of the year, the London equity market shows no immediate signs of flagging as it enters the second. Yesterday's strength was due chiefly to the latest survey from the Confederation of British Industry, which was taken to show a turn in the economy. In fact, the survey experts output to fall further in the second quarter. But the rate of fall is levelling in a way which may be consistent with a second half recovery.

This was good enough for a market whose little change has been considerably strengthened by the absence of shocks in a critically important results season. Part of this will have been due to the fact that the survey of output prices in 1990 to have fallen by a mere 0.5 per cent or so, compared with falls of over 20 per cent in the early 1980s. The drop will be steeper at this year's interim stage. However, if the second half upturn arrives punctually, earnings for the year as a whole could be little changed.

In the nearer term, the CBI survey also brought encouragement on the vexed subject of output prices. The chief source of doubt over progress on UK inflation has been the official figures for output prices in January and February. For those who think that the survey is a lagging indicator, there is comfort in the fact that CBI members' hopes on price rises are now the weakest since the survey began in 1975.

This in turn has considerable bearing on the scope for base rate cuts. With sterling apparently lodged for the time being as second strongest member of the ERM after the peseta, the only reason for not cutting rates must be domestic. If the government chooses to wait another fortnight until the next retail and wholesale price data, its caution can be applauded. For an equity market already looking to 1992 and beyond, all that matters is that the next few cuts should be in the bag.

### ADT

The tussle between ADT and its 28 per cent shareholder Laidlaw is turning into a classic boardroom soap opera. At stake is the position of Mr Michael Ashcroft, who built up ADT but no longer holds a substantial stake in it. The hostility of Laidlaw and its controlling shareholder Canadian Pacific is understandable. The recent collapse in ADT's profits was due not to its operating businesses, which still seem

### Inchcape

A year ago, Inchcape shares fell 6 per cent on news of a small underlying increase in operating profits. Yesterday the shares rose 4 per cent on similar news.

The dividend increase apart, one suspects the market has now largely absorbed its view of this once unfashionable services and marketing company. At 319p, the shares are close to their all-time high, yield slightly more than the market average and are still at a discount to the prospective market rating.

This might be explained by Inchcape's perceived exposure to Hong Kong and the supposedly volatile motor industry. The former is largely irrelevant, since Inchcape has few physical assets there and could easily move elsewhere in the region.

As for the motor division, geographic diversification offers some protection, as does the continued success of the Toyota franchise.

The balance sheet is healthy. Two-thirds of net borrowing of \$97m, down from £170m, is covered by cash balances in its growing insurance operations, so stated gearing of 30 per cent is less costly than it looks.

The Hutchison acquisition has been comfortably absorbed and the group was cash neutral on the year after paying tax and dividends. Given the sharp earnings increase expected in 1992 and Inchcape's ability to gear up for a big acquisition, investors might reflect that it is not too late to jump

### French equities

By London standards there was something remarkably laid back yesterday about the way Accor calmly announced that it was thinking of raising new capital.

The hotels group, though, is not the first French company to be hinting that the rights issue tap is about to be turned on in Paris as well. The conditions appear to be in place, including a good run for shares since the start of the year and strong institutional liquidity.

French companies, which have been investing heavily in recent years, raised FF600m from shareholders last year. But the bulk of that came in the first half, with the market tumble in the second half effectively denying companies access to equity funding. By December, the proportion of the corporate sector's financing requirements met from cash flow was probably below 80 per cent.

And while many resorted to perpetual loan notes - which can be classed as equity - to help bridge the difference, the apparent rise in gearing has been offset by a drop in interest cover.

The question for investors is the extent to which the expected cash calls will spoil the party. Taken with the half in interest rate cuts, some depressing effect seems likely. On the other hand, it is worth remembering that the French penchant for convertibles guarantees a better reception than for straight rights issues; and that the *regime* of shareholding in major French groups allows a degree of market manipulation which would be impossible in the UK. With Germany still going rapidly out of fashion, moreover, the French market may benefit in the next few months as institutions adjust their continental weightings.

### Markheath

Those institutions which last summer delivered Camford Engineering into the hands of Markheath Securities seem to have missed a trick. By selling on Camford's engineering business to Hoesch, Markheath appears to have made a £14m profit on a £62m investment in a matter of months. Like the institutions, Markheath is short-termist: it is just better at it.

# 90% in the shade.

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\*Source: Micropal offer to bid, net income reinvested 1.11.88-11.3.91. Issued by Morgan Grenfell Unit Trust Managers Limited, 20 Finsbury Circus, London EC2M 1UT. Member of IMRO, LAUTRO and the UTA. 'Tracker' is a registered trade mark.

WORLDWIDE WEATHER											
Alaska	40-50	30-40	20-30	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50
Algeria	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Argentina	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Australia	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Austria	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Bahamas	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Bangladesh	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Barbados	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Belize	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Bermuda	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Bhutan	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Bolivia	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Brazil	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Bulgaria	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Cameroon	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Canada	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Chad	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
China	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Columbia	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Costa Rica	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Croatia	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Cuba	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Czech Rep.	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Denmark	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Dominican Rep.	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
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Dominican Rep.	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
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Dominican Rep.	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Dominican Rep.	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Dominican Rep.	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
Dominican Rep.	10-20	0-10	-10-0	-20-10	-30-20	-40-30	-50-40	-60-50	-70-60	-80-70	-90-80
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# FINANCIAL TIMES COMPANIES & MARKETS

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Wednesday April 3 1991

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## INSIDE

### No UK favourites in British Telecom sale

The UK government is preparing to sell its 45.6 per cent stake in British Telecom. But unlike other privatisations, UK institutions will have to take their chances along with their US, Japanese and continental European competitors. BT shares will not be allocated to different markets in advance of the flotation. Roland Rudd reports on the introduction of a new type of merchant bank adviser — the global book-runner — who will mastermind the British Telecom sell-off. Page 28

### Food for thought

It is estimated that five supermarket groups account for 60 per cent of the food consumed in the UK. But farmers, who benefit from the marketing and packaging strategies of these retailing giants, are increasingly dissatisfied with their trading relationship. Stories of ruthless supermarket buyers who chop and change specifications mid-contract and of delays in payment are rife. Farmer's Viewpoint looks at how some companies are trying to repair the damage. Page 30

### Markheath sells Canford

Markheath Securities, the property group headed by John Spelvin (left), is selling Canford Engineering, the automotive component company which it acquired last year. The buyer is Hoechst, the German steel and engineering company, which is paying £24m (\$34.5m) in cash. Markheath will retain Canford's non-operating properties, valued at £22m. Markheath paid £62m for Canford. Page 26

### On the road to Shanghai

China's campaign to attract foreign investment for large-scale urban development programmes has taken an unusual twist. Plans are being finalised to allow foreign investors to buy and sell shares and bonds on the fledgling Shanghai stock market. A special category of foreign-owned B shares is likely to be created in approved companies on the exchange, which was opened last December. John Elliott reports. Page 23

### King Coal battle looms

CRA, the 48 per cent subsidiary of RTZ of the UK, is determined to leapfrog its arch resources rival BHP to become Australia's biggest coal exporter within a few years. This thrust for supremacy is underlined by CRA's bid for Coal and Allied Industries, Australia's fourth-largest coal shipper. Also at stake may be the ability to set international coal prices. Bruce Jacques reports on the battle to be King Coal. Page 22

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### Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFC)	
Alcatel	615 + 35	Alcatel	630 + 32
Avon	527.5 + 15.5	Avon	587 + 18
Baillie Gifford	537 + 11	Baillie Gifford	722 + 19
Bank Hapoalim	580 + 20	Bank Hapoalim	722 + 19
Bank Mizrahi	713.5 + 18.5	Bank Mizrahi	569 + 17
British Land	258 - 8	British Land	1996 - 49
British Telecom	62.5 + 1.5	British Telecom	622 + 57
CRA	40.4 + 2.2	CRA	1250 + 140
Cariplo	5 + 1	Cariplo	2388 + 220
Century Oils	35.2 + 3.3	Century Oils	840 - 60
Coal & Allied	11.4 - 0.9	Coal & Allied	1010 - 90
Compass Airlines		Compass Airlines	
Continental (Frederick)		Continental (Frederick)	
Coslan		Coslan	
Deutsche Bank		Deutsche Bank	
EMAP		EMAP	
Edinburgh Fd Mgrs		Edinburgh Fd Mgrs	
Elcico		Elcico	
Eleveer		Eleveer	
First Executive		First Executive	
Fisher (Albert)		Fisher (Albert)	
Fisher Group		Fisher Group	
Fuchs		Fuchs	

## Alcatel net profits jump by 24%



Suard: 'a good year'

By Ronald van der Krol in Amsterdam

ALCATEL, the French telecommunications company, saw its net profit surge by nearly a quarter in 1990, helped by the strong performance of the main business — telephone switching equipment for national telephone networks.

Net profit rose by 23.7 per cent to Ecu591.6m (\$749m) from Ecu478.4m in 1989. Sales were up a more modest 5.1 per cent at Ecu13.4bn.

Operating profit in public network systems jumped by 57.5 per cent to Ecu333.2m. This increase, which the company attributed in part to successes in the former East Germany and in Australia, compared with a more moderate

rise of 2.5 per cent for Alcatel's line transmission business and 4 per cent for its cables business. Although the volume sales of cables expanded, selling prices were deflated by the decline in the price of copper, a key component.

Operating profit at the business systems sector, which includes company switchboards and facsimile equipment, tumbled by more than 60 per cent to Ecu40m, reflecting fierce competition.

"Our competitors faced the same problems, so Alcatel performed relatively well," said Mr Pierre Suard, Alcatel's chairman. Mr Suard described 1990 as a

good year for the telecommunications group. He said he was particularly happy that Alcatel's return on sales had risen from 4.1 per cent in 1989 to 5 per cent in 1990, meeting a target which the company had originally not expected to reach until 1992.

Speaking in the Netherlands, where the company is legally incorporated though its headquarters are in France, Mr Suard predicted a further increase in 1991 but he made no forecast.

Alcatel is 70 per cent owned by Alcatel Alsthom of France, which is due to publish its results today, and by TTT Corp of the US. The company, set up in 1987, describes itself as the world mar-

ket leader in three of its four core businesses — public network systems, line transmission and communication cables. In business systems, it ranks second worldwide after Siemens of Germany.

Mr Suard reported strong demand for Alcatel's switches from eastern Germany. In Australia, Alcatel's System 12 exchanges were chosen as a second switching system by Telecom Australia, the country's telecommunications authority.

"This is the first time in 30 years that Australia has added a second system for its public network to [its existing] Ericsson exchange," he said.

## Chemical groups wake up to a harsh reality

The hard-hit industry has little reason for optimism in 1991, report Clive Cookson and Karen Zagor

As the annual financial reporting season draws to a close, it is becoming clear that every large international chemical company suffered a fall in profits in 1990. Most can expect earnings to fall again this year.

After the trauma of the 1980/81 recession, large chemical groups made an effort to diversify away from commodity chemicals, the most vulnerable to the cyclical ups and downs of the world economy. The companies attempted to move into more specialised, higher-added-value products.

The 1990/91 experience shows that they were only partially successful.

Dow Chemical of the US was not able to diversify fast enough and petrochemicals remain its core business. As a result, Dow's profits are sensitive to energy and feedstock costs and profits plunged 45 per cent last year.

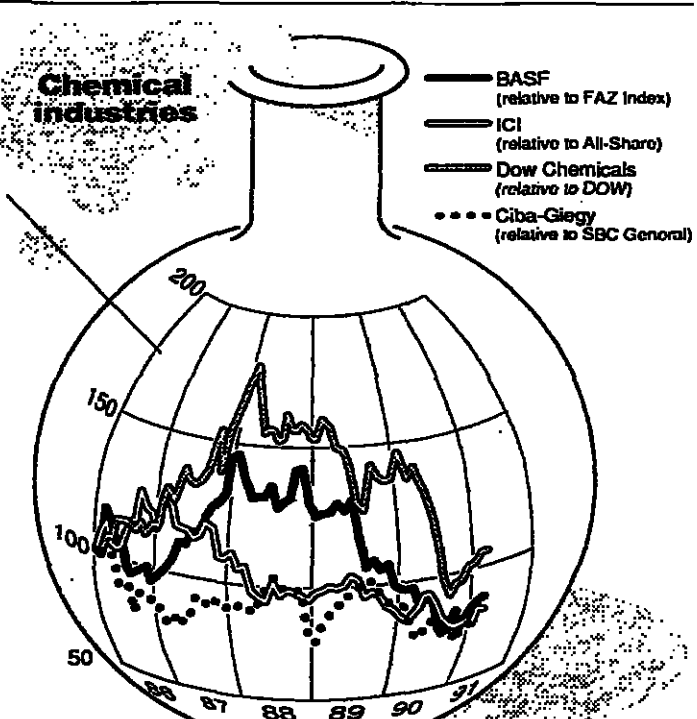
In contrast, earnings at Du Pont fell by only 7 per cent. Du Pont's Conoco oil business, acquired in 1981, helped buffer the company from the dual problems of recession and rising oil prices.

Monsanto, as the most diversified of the big US chemical companies, is one of the few expected to post improved earnings in 1991.

The chemicals industry may not have been hit as hard as it was 10 years ago, but several executives admit to over-optimism following the reshaping of the 1980s. Diversification has not been enough to shield the companies from the combined impact of another recession and oil price shock.

"Some of our businesses have not been as resilient as we expected — or as we said they would be," admits Sir Denis Henderson, chairman of ICI.

More than any other large international industry, chemicals still has its heart in Europe. Eight of the world's 10 largest chemical companies are European and two — Du Pont and Dow — are American. The leading Japanese chemical companies are only one-quarter the size of the "big three" German groups — BASF, Hoechst and Bayer.



But all these large groups operate in world markets and their profit margins were eroded in 1990, whatever the strength or weakness of the economy in their home country. Strong domestic demand following German unification did not prevent pre-tax profits falling by 37 per cent at BASF, 25 per cent at Hoechst and 15 per cent at Bayer.

BASF, for example, sold DMS4bn (\$5.53bn) worth of chemicals in North America last year — 10 per cent less than in 1989, due to the weakness of the US dollar and the American recession. "Ninety per cent of the products we sell in the US are made locally," says Mr Jürgen Struber, BASF chairman. "We are now in a position to export from the US to the Far East."

Last year's downturn was not severe enough to reduce the total volume of world chemical production. According to the US Chemical Industries Association, world output in 1990 was up by 1.9 per cent on 1989. The volume rose by 3.5 per cent in Japan, 1.4 per cent in the US and 1.7 per cent in Europe. The UK was the

only large producing country where output actually fell last year — by 1.3 per cent.

Predictions from the main chemical manufacturing associations for 1991 suggest that world output will rise by a further 1 to 2 per cent. The strongest growth is forecast to be in the Asia-Pacific region while UK chemical production will continue to decline.

Although worldwide sales volumes are holding up, the industry is being squeezed financially between weak prices for its products, particularly petrochemicals, and high raw material costs.

The squeeze was exacerbated by the Gulf crisis. The price of naphtha, the key ingredient for petrochemical manufacturing, is still well above \$200 per tonne, compared to about \$150 last year before the crisis. Although crude oil is plentiful, there is a relative shortage of refining capacity. The damaged refineries in Kuwait were important suppliers of naphtha to the world market.

Even the Japanese chemical companies, operating largely in the booming Asia-Pacific region, have been caught in the price squeeze. Sumitomo Chemical, for example, pushed up sales by 13.5 per cent in 1990 but still suffered a 15 per cent fall in pre-tax profits.

Chemical shares were among the worst performers on most stock markets last year. But they have perked up over the last three months on hopes that earnings will revive as the world economy picks up later this year.

Many analysts who cover the chemical sector for financial

institutions believe that such optimism is misplaced, however. They say that the industry has its own structural problems — notably serious overcapacity in petrochemical plant. Such difficulties mean that there will be no general recovery in chemical profits until late 1992 or even 1993, whatever happens to the rest of the economy.

Compared to the 1980/81 chemical downturn, the trough is likely to be longer and the subsequent recovery less pronounced, said Mr Paul Singer of Morgan Stanley. "This will not be a U or a V-cycle but more of an L-cycle."

Overcapacity stems from the mid-1980s, when economic expansion prompted surging demand for bulk chemicals. Supply was severely limited because many plants had been closed down following the slump in the industry at the start of decade.

## Ashcroft accuses Laidlaw of attempt to control ADT

By Richard Gourlay in London and Bernard Simon in Toronto

THE STRUGGLE for boardroom control at ADT became increasingly bitter yesterday when the Bermuda-based security and alarm group accused its largest shareholder, Laidlaw of Canada, of seeking control of the company.

Mr Michael Ashcroft, the ADT chairman, also said Laidlaw's request on Monday for a US district court to nullify an agreement between the two companies denying the Canadian group any board representation, was "contrived" and "factually inaccurate."

Mr Ashcroft said he was "appalled" that Laidlaw had resorted to tactical litigation in an attempt to obfuscate the fact that it is seeking effective control of ADT.

The Canadian waste management group's suit alleges, among other things, that ADT maintained an "illusory profit stream" through the shifting of assets back and forth between ADT and controlled affiliates. It also said that Laidlaw acquired its stake in ADT, relying on false and misleading disclosures.

Laidlaw, which is controlled by Canadian Pacific, owns 28.4 per cent of ADT. Since Mr Michael de Groote, Laidlaw's founder, retired last year, the Canadian company has had no representation on ADT's board.

The deterioration in relations was emphasised on Monday when Laidlaw used its vote to adjourn until June 3 a special meeting of ADT shareholders in Bermuda at which significant changes to the by-laws were proposed.

Laidlaw said yesterday that it has no intention of lifting its stake in ADT beyond 30 per cent despite the court action to end its so-called "standstill" agreement. The agreement was drawn up after Laidlaw bought its ADT stake in 1989. It includes a provision for Mr Ashcroft and Mr de

Groote to take seats on each other's boards.

Mr Donald Jackson, Laidlaw's chairman, said the court action related to efforts to gain four seats on an expanded ADT board, and to seek more information on the Bermuda-based group's proposals.

These include a proposed increase in authorised capital and an innovation making only 30 per cent of the 1990 dividend available in cash.

Laidlaw said ADT was also seeking a "broadening of directors' powers to allot shares," which might dilute its holding. ADT yesterday denied there was any such proposal.

The Canadian company has petitioned the New York court to prevent Mr Laidlaw and other ADT directors "from violating federal securities laws". ADT said it would vigorously contest the suit.

## UK currency curbs 'too weak'

By Stephen Fidler, Euromarkets Correspondent, in London

A SURVEY of top British companies has uncovered "worrying weakness" in internal controls on foreign exchange activities by corporate treasuries.

The survey follows the disclosure last month that the corporate treasury group of the UK food group Allied-Lyons lost £150m (\$234m) on foreign exchange transactions.

The survey, by Touche Ross management consultants, covered 41 organisations out of 50 chosen randomly from the top 250 companies.

According to Touche Ross, the survey "illustrates a worrying weakness in internal controls". This was evident in the fact that almost half of the companies did not segregate the duties of the

dealer from those of the back office, such as transactions settlement.

It also pointed to a lack of adequate performance measurement, with only 29 per cent of those surveyed measuring against an independent yardstick — necessary because treasury performance is complex to review.

The survey said 68 per cent of companies had used options, but only 5 per cent admitted to writing, or selling, options — potentially a more risky strategy. About 37 per cent said they only wrote options when they were simultaneously buying others.

The survey found 7 per cent of companies using the corporate treasury as a "profit centre". All the companies surveyed took

steps to reduced losses on foreign exchange movements by hedging their foreign exchange exposures to some extent. Fifteen per cent hedged all their foreign exchange exposure.

Ten per cent of companies allowed their treasuries to trade, and did not restrict their activities to hedging.

Mr Derek Ross, partner in charge of treasury management at Touche Ross, said that the difference between trading and selective hedging of foreign exchange was narrow.

Only a fifth of the companies recorded dealing or settlement conversations, although 71 per cent provided a regular report to their boards on transactions.

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FT 5/4



## INTERNATIONAL COMPANIES AND FINANCE

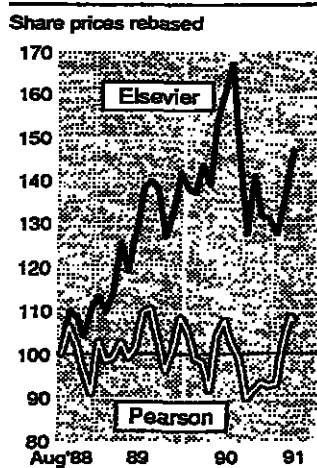
## Elsevier still to decide on sale of stake in Pearson

ELSEVIER, the acquisitive Dutch publishing group, will decide later this week whether to sell its 8.9 per cent stake in Pearson, the UK publishing, banking and industrial group, write Raymond Snoddy.

Mr Erik Ekker, secretary to Elsevier's management board, said yesterday that a final decision was likely to be taken before the company's annual press conference on Monday. Pearson also announces its interim results on Monday.

Pearson, publishers of the Financial Times, sold its 22.25 per cent stake in Elsevier last month in a deal worth more than £300m (\$515m). Speculation that Elsevier would in turn sell its Pearson stake has intensified following the Dutch company's agreement last week to buy Pergamon Press of the UK for £440m.

Mr Mari Pijneborg, a direc-



Source: Datastream

the Pearson shares, adding that the timing depended on market conditions.

Mr Pierre Vinken, the Elsevier chairman, has however been expressing a more cautious view on the immediate prospects for a sale. It is clear, however, that Elsevier would consider selling if the right opportunity arose.

Elsevier would show a slight loss on the Pearson investment if it sold now. The shares in Pearson are worth around £180m (\$315m), or £160m (\$285m) if the equivalent of £165m in 1989-90 as part of a share exchange with Pearson which was described as a prelude to a possible merger between the two.

The merger plans never materialised because of share price movements and the rise of the guilders against sterling, prompting Pearson to sell its stake last month.

## Swiss court grants Omni request for protection

By William Dullforce in Geneva

OMNI HOLDING, the troubled parent company of Mr Werner Rey, the Swiss financier, has secured a court order in Geneva, Switzerland, to protect its assets from its creditors.

Omni has four months under the eye of an administrator, the Basle office of Coopers & Lybrand, in which to sell assets and satisfy its creditors.

The period can be extended to six months if necessary. The judge said his decision to accord protection was more in the interests of creditors than an immediate declaration of bankruptcy. Creditors could hope for complete repayment.

Mr Rey resigned as chairman on March 6 when Omni sought court protection after it had failed in initial attempts to sell its interest in Adia and to persuade Mr Tiny Rowland's Lomrho group into partnership. Mr Rey is understood to retain a controlling stake in Omni.

An analyst yesterday estimated it would be difficult, but not impossible, for Omni to meet the bulk of its bank debts, although shareholders were likely to suffer losses.

The remaining assets include a 30 per cent stake in Sulzer, the big Swiss engineering group and controlling interests in the Jean Frey printing and publishing group, in Ateliers de Construction Mécaniques de Vevey and in Harpener AG, the German holding company for a number of property, power and service subsidiaries.

Omni has appointed a local investment bank to arrange the sale of Jean Frey and said it had received offers for Harpener. Sulzer said last month it was talking to possible buyers of Omni's stake in it.

It is assumed the judge's estimate of Omni's debt was made after last month's sale of its 53 per cent stake in Adia, the big Swiss employment and services group. Asko, Deutsche Kaufhaus, the German retailing group, and Mr Klaus Jacob, Swiss businessman, paid SF840m but Omni's net gain was very much lower.

## Cariplo prepares for marriage

Haig Simonian on an Italian savings bank's plans for a takeover

IT would be hard for Cariplo, the Italian financial institution which claims to be the world's biggest savings bank, with total assets of L120,000bn (\$94.5bn), not to make money. Snubbed by the lively economy at its Milan base, net earnings for 1990, released last week, rose 6.5 per cent to L278bn in 1990.

Cariplo's status as a money-maker is easy to explain. With about 90 per cent of its 471 branches in Lombardy, Italy's richest region, it has benefited from the high national savings and fat margins between lending and deposit taking, which make Italian banking so attractive to foreign and domestic institutions alike. Cariplo has also avoided many of the pitfalls afflicting more ambitious rivals. It has shied away from risky Third World lending and expensive foreign expansion.

Despite its caution, Cariplo's record has not been unblemished and Mr Roberto Mazzotta, its chairman, has found himself in the crossfire. A former deputy secretary of the Christian Democratic party, his election to the chairman's post in 1986 proved controversial. Senior bankers criticised the decision to appoint a figure who had no direct experience in banking.

Mr Mazzotta is largely identified with both Cariplo's latest ventures, its failed attempt to break into the Spanish market

via an alliance with Banco de Santander and its plan to take over Rome-based Istituto Mobiliare Italiano (IMI).

He was the driving force behind the 1988 decision to swap a 30 per cent stake in Cariplo's Istituto Bancario Italiano (IBI) subsidiary for a similar-sized holding in Banco de Santander's Banca Jover offshoot, along with shares in the parent company. In late February, the alliance, which never really took off, was finally buried. After turning down the Spanish bank's offer to sell it the outstanding stake in Banca Jover for around L500bn, Cariplo was back at square one.

Mr Mazzotta hotly defends the Spanish venture as "a positive experience". But paying a total of L600bn to L700bn, including its original investment in Jover, would have been "out of dimension with what we're getting", he said.

Despite brave talk about an amicable agreement with Banco de Santander and of continued interest in collaborative deals, Cariplo's reputation has been tarnished by the collapse of its Spanish plans. That may explain Mr Mazzotta's defensive attitude when it comes to discussing plans to take control of IMI. Linking the two companies, which are among Italy's most strongly capitalised financial institutions, with a joint capital of around L17,000bn, certainly has attractions. IMI's strength



Roberto Mazzotta: found himself in the crossfire

in investment banking and personal finance would complement Cariplo's retail banking network.

Despite mixed political signals, Mr Mazzotta has pushed ahead. Claiming full support from IMI's management, which may see a marriage with Cariplo as the lesser of a number of evils, not least a merger with state-owned Banca Nazionale del Lavoro, he brushes aside doubts about the transaction.

"Cariplo and IMI could constitute a bank which is very efficient and very complete", he said. Presenting the merger almost as a foregone conclu-

sion, he asserts the informal talks which have taken place between senior executives at the two institutions have revealed considerable advantages. Precisely what those are, or how much they might be worth on the bottom line, is not revealed.

"We will go ahead until they tell us we can't go any further", he said. The "other" in question are the Bank of Italy, which has to approve the merger, and the treasury, which is IMI's main shareholder. Shareholder approval is less tricky for Cariplo, which is owned by its own foundation and managed by a group of 19 directors appointed by both local and national government.

The Socialists have argued against the match because it would do nothing to strengthen the country's public-sector banks. That is the aim of the Amato Law, which offers fiscal advantages to banks deciding to merge.

Whatever the outcome of the talks, investors may get the chance to show their feelings towards Cariplo's plans. For any link with IMI under the auspices of the Amato Law would come as part of a partial flotation of Cariplo's shares on the stock exchange. With an August 1992 deadline, the time will come when Cariplo's impressive profitability will have to be weighed up against less imposing aspects of its performance.

## Inchcape held back by strong pound

By Andrew Bolger in London

INCHCAPE, the international services and marketing group, blamed the strong pound for flat pre-tax profits last year of £174m (\$100.5m), compared with £173.7m.

Sir George Turnbull, chairman and chief executive, said: "Our profits before tax increased 5 per cent at constant exchange rates, but the strength of sterling reduced these profits by 28m."

But Sir George added: "Despite the economic slowdown in many parts of the world, our global strength, combined with our well-established presence in local markets, has enabled us to achieve

growth in nearly all our businesses in 1990."

Turnover increased by 11.9 per cent to £3.28bn (\$2.94bn) in the year to December 31. Earnings per share dipped slightly to 26.1p (27.5p) but a final dividend payment of 7p gives a total for the year of 11.5p (11p).

Sir George said the group's balance sheet was strong, with gearing of only 20 per cent. If interest rates fell as expected, he would be prepared to increase borrowings if the right acquisition opportunities came along.

Motors, which contributed almost half of group operating profits, saw turnover increase

from £1.87bn to £2.07bn and sales of vehicles rise by 10 per cent to 220,000 vehicles. The growth in operating profit to £105.9m (£104.4m) was restricted by difficult trading conditions in the UK, where Mann Egerton suffered in a contracting market.

Sir George said the Toyota (GB) franchise had increased both sales and operating profits in the UK. In marketing and distribution, Inchcape said its strong position in Hong Kong and Japan made a significant contribution towards the improvement in operating profit from £39.9m to £49m. Lex, Page 18

## Schneider renews offer of Square D talks

By George Graham in Paris

SCHNEIDER, the French electrical equipment group which is bidding \$1.9bn to take over Square D, its US counterpart, hopes to be able to bring its target's board to the negotiating table in the next two weeks after extending its offer to April 12.

Schneider claimed the 68.9 per cent of Square D's shares

tendered to its \$78-a-share offer by March 29 represented a success, although it fell short of the 85 per cent it needed to claim outright victory under the law of Delaware, where Square D is incorporated.

"In the light of this most explicit message from the shareholders I would like to renew our invitation to Square

to meet us. We are ready to discuss all aspects of our offer," said Mr Didier Pineau-Valencien, Schneider's chairman.

Analysts expect Square D's directors, facing the risk of shareholder lawsuits or of being ousted in a proxy fight, to agree to talks, unless they can present a rival bid.

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INTERNATIONAL COMPANIES AND FINANCE

# Avon proxy fight averted

By Karen Zagor in New York

THE LOOMING proxy battle between Avon Products, the world's biggest maker of cosmetics and toiletries, and Chartwell Associates, a partnership which includes the Getty and Fisher families, was settled yesterday without any major blows being dealt.

Avon has been under consistent pressure from Chartwell for about 18 months. Last year, the company deflected a proxy fight by agreeing to put two Chartwell representatives on its board and establishing a special committee to explore ways to increase shareholder value.

Avon and Chartwell have signed a 10-year standstill agreement and have agreed to drop legal claims. Avon will pay Chartwell \$7m to cover legal expenses.

Two of Chartwell's directors, Mr Anthony Fisher and Mr Marc Leland, will remain on Avon's board. Chartwell, which held nearly 20 per cent of Avon's voting shares before March 14, when it sold 10m of its 12.6m stake, had said it would wage another proxy fight at this year's annual meeting in May.

Under the new agreement, Chartwell will not increase its

holdings beyond 4.9 per cent of Avon's stock, it will not propose any extraordinary transaction, nor will it participate in any proxy contest or try to take control of the company or influence Avon's management.

Chartwell has also agreed to abstain from hostile action of any sort against Avon.

Ms Diana Temple, an analyst at Salomon Brothers, said Avon would now be able to concentrate on its core business. She said Avon has made a good job of cutting costs, partly because of the Chartwell pressure, and the company's cash-flow position was strong.

# US airline in filing under Chapter 11

By Nikki Tait in New York

METRO AIRLINES, a small US regional airline, announced yesterday that it had filed for protection from its creditors under Chapter 11 of the US bankruptcy code, writes Nikki Tait in New York.

It is the fourth US airline to take this action in almost as many months - the forerunners being the larger Continental and Pan Am carriers, and Midway Airlines, which sought Chapter 11 protection last week. Metro stressed that it will continue to operate normal schedules.

# More woe at First Executive

By Nikki Tait in New York

THE TALE of woe at First Executive, the California-based insurance company which invested heavily in junk bonds during the 1980s, continued yesterday when the company revealed a net loss of \$453.9m in the fourth quarter of 1990, and one for the year of \$368m.

First Executive's auditing firm, Price Waterhouse, has said it believes "that there is substantial doubt about the company's ability to continue as a going concern", and has not expressed an opinion on the financial statements. As a result, the agent for First Executive's senior debt-holders has claimed that the

borrower breached the terms of the loan facility.

First Executive said it disagreed and that the agent had subsequently agreed to seek a waiver of any default from the senior debtholders.

According to First Executive, Price Waterhouse made its "going concern" comment on the basis of this possible debt covenant violation, and on possible intervention in First Executive's affairs by the California state insurance regulators.

First Executive also disclosed that the authorities were withholding an interest payment due from Executive

Life, one of its main operating units, to the parent company.

According to Mr Fred Carr, the company's chief executive, there was "an extremely high level of defaults" in the group's portfolio holdings during the fourth quarter of 1990 and the first quarter of 1991.

But he added that the recent revival in the junk bond market had been "encouraging". He also said that "preliminary discussions" were under way with "a major European financial institution" regarding a possible restructuring of the company, although no terms had been agreed.

# Brazil airline slips into operating loss

VARIQ, the Brazilian airline, suffered a net loss in 1990 of Cr23.74bn (\$163m) at the official rate, or \$90m at free market rates, writes Victoria Griffiths in Sao Paulo. It blamed hyperinflation, recession, the Gulf war and an overvalued cruzeiro.

A rise in real salaries and the cost of a new flight to Chicago led to an operating loss of Cr40.9bn, against a profit of Cr13.3bn. Aircraft sales and lower taxes softened the net loss. Receipts from ticket sales fell 7.2 per cent.

# Account changes cut fat from software companies' figures

By Louise Kehoe in San Francisco

PROPOSED new accounting regulations for the US software industry are likely to produce a spate of moves similar to that undertaken by Oracle Systems, which has announced it will restate prior earnings and take big charges.

Software industry officials say Oracle is one of several leading software companies that have used aggressive accounting practices and which may be forced to review past earnings to comply with more conservative accounting procedures in January, restating its 1990 earnings and taking a \$13m write-off. Other software companies are expected to follow suit.

Industry experts note that software companies with high amounts of "accounts receivable" on their balance sheets are particularly vulnerable.

In some cases these "receivables" may reflect aggressive revenue recognition - revenues that have been recorded despite contracts having subsequently been modified.

One such company is Computer Associates, the second largest computer software supplier, whose receivables were 45 per cent of sales for 1990.

Software companies that supply personal computer programs are less likely to be affected by the accounting changes.

that service and support revenues should be provided during the period of the contract.

Implementing the rules would deflate the high revenue growth recorded by several software companies in the past. Oracle, for example, recorded 65 per cent revenue growth for 1990, making it one of the fastest growing companies in the industry.

Informix, one of Oracle's competitors in the market for database management software, changed its accounting procedures in January, restating its 1990 earnings and taking a \$13m write-off. Other software companies are expected to follow suit.

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# Wheeling-Pittsburgh sees break-even in first quarter

WHEELING-PITTSBURGH, the US steel maker which emerged from Chapter 11 bankruptcy proceedings in December, expects to break even in the first quarter of 1991 in spite of lower prices and shipments in the three months, writes Karen Zagor.

In the first quarter of 1990, Wheeling-Pittsburgh had net income of \$35.6m, or \$6.48 a share, including a \$6.9m gain from tax losses carried forward.

Excluding extraordinary items, Wheeling-Pittsburgh turned in fourth-quarter income of \$34m on shipments of 548,364 tonnes, against income of \$18.4m on shipments of 522,629 tonnes.

For 1990, underlying earnings were \$80m on shipments of 2.2m tonnes, down from \$136.5m on 2.3m tonnes.

## Notice of Annual General Meeting

Notice is hereby given that the Annual General Meeting of Aktiebolaget SKF will be held at SKF Kristinedal, Byfogdegatan 4, Göteborg, at 3.30 p.m. on Tuesday April 23, 1991.

## Annual General Meeting

**Agenda**

Ordinary general meeting business will be transacted in accordance with Swedish law and the Articles of Association.

## Notice of Attendance

For the right to participate in the meeting, shareholders must be recorded in the shareholders' register kept by the Securities Register Centre (VPC AB) by Friday April 12 and must notify the Company before noon Thursday April 18 of their intention to attend (Aktiebolaget SKF S-415 50 Göteborg. Tel: +46-31-37 26 52), giving details of name, address, telephone and shareholding.

## Payment of Dividends

The Board recommends that shareholders with holdings in the register records on April 30 are entitled to receive dividends for 1990. If this date is accepted by the Annual General Meeting it is expected that the Securities Register Centre will send out notices of payment to recorded shareholders and listed depositaries on May 8, 1990. The proposed dividend is 4.25 kronor per share.

To facilitate payment of dividends, shareholders who have changed address are recommended to inform Vardepapperscentralen VPC AB, S-171 18 Solna, well before April 30.

Proxy forms are available from: AB SKF, S-415 50 Göteborg, Sweden. Tel: +46-31-37 26 52 & 37 19 00.

Göteborg, April 1991. The Board of Directors

SKF

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**Electricidade de Portugal - EDP/ Empresa Pública**

US \$65,000,000  
Short Term Loan

Union Bank of Switzerland  
Bayerische Landesbank Girozentrale  
Sumitomo Bank (Deutschland) GmbH  
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**LANDSVIRKJUN**

US \$75,000,000  
Medium Term Loan

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US \$135,000,000  
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**Stanhope Kajima**

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For the acquisition and redevelopment of  
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a joint venture between  
Stanhope Properties and Kajima Europe  
PLC BV

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Kleinwort Benson Limited  
The Kyowa Bank, Ltd  
The Mitsui Bank, Limited

Property adviser to the bank  
Hillier Parker

Agents  
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Limited Recourse Facility

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US \$110,445,000  
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Provided by  
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**Air Malta**

US \$40,743,768  
Debt Facility  
For  
1 Airbus A320-200 Aircraft  
and 1 spare engine

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Kreditanstalt für Wiederaufbau  
Société Générale

Junior Debt Provider  
Amsterdam-Rotterdam Bank NV

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## INTERNATIONAL COMPANIES AND FINANCE

## CRA takes the gamblers' route to become King Coal

Bruce Jacques examines the unorthodox strategy adopted by the resources company in its tilt at Cail

NOT many companies invest the best part of \$500m (US\$220m) to expand a core business. Yet this is exactly what CRA has done with its \$437m tilt at Coal and Allied Industries (Cail), Australia's fourth largest coal shipper.

Behind this apparent investment unorthodoxy is a strategy which could allow CRA, a 49 per cent subsidiary of RTZ of the UK, to leapfrog its arch resources rival, BHP, and become Australia's biggest coal exporter by the middle of the decade.

CRA's thrust for coal supremacy began late in 1989 when the company bought most of the Australian coal assets of British Petroleum (BP). So far, the acquisition has proved a disaster.

Although full details are not yet available, CRA admitted to losses for 1990 in both the offshoots now containing the former BP assets. But CRA now seems willing to take the gamble, more than doubling its bets in the hope of eventually winning the pot.

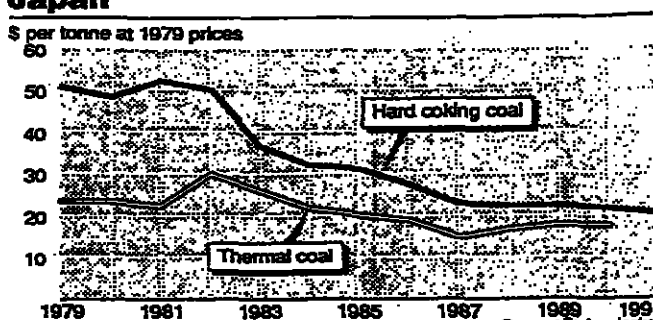
CRA's bid for Cail is pitched at A\$7.55 a share, and it has been overbid on the market with Cail shares quoted above A\$8. That is probably because the Cail bid's investment arithmetic is vastly superior to that of the BP deal.

Cail, at least, is profitable, with net earnings exceeding A\$17m in the December half. That suggests an annualised price earnings multiple of 12.5, a hefty 40 per cent premium over the Australian mining market average, but perhaps justifiable given Cail's strong industry position.

On available production figures, CRA paid close to A\$70 per tonne for coal, while BHP paid A\$110 to A\$120 per tonne. While these numbers suggest an acquisition at the offer price would be good value for CRA, the takeover is also about quality, production range and sizeable spread of assets, factors which appeared largely absent in the BP purchase.

Cail dominates New South Wales's Hunter Valley region, which produces more than a third of the nation's coal. Cail is not just the region's biggest coal producer, its range of coal types is among the most diversified in the country, and it

## Price of Australian coal exports to Japan



for two greenfields mines were calculated at A\$110 to A\$120 per tonne.

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holds equity control of Australia's largest coal loading complex at the port of Newcastle.

But perhaps even more important is the potential international coal marketing power available to CRA if the bid succeeds. Although CRA will not say so publicly for strategic reasons, one of its long-term aims is to turn around Australia's history as a coal price-taker rather than maker.

Despite its position as the world's number one coal exporter, shipping more than 100m tonnes last year, Australia's marketing effort has been

fragmented, and big customers, especially in Japan, have been able to present a united negotiating front, picking off individual Australian sellers.

With keen price competition, mainly from US, Canadian and South African producers, the result has been a real fall of nearly 60 per cent in Australian export coking coal prices since 1979, and a 20 per cent fall in steaming coal prices.

Predictably, that magnitude of price decline has made the Australian coal industry largely unprofitable, except for the lowest cost producers. This has been the catalyst for a surge in corporate rationalisation in which CRA is merely the latest in a long line of predators.

While Cail has remained profitable for most of the past decade, the best-performing coal group in the country has undoubtedly been BHP's Utah operation.

Utah's vast open-cut coking coal mines in Queensland's Bowen Basin are often described as the best in the world. The main reason is their low cost, but another important ingredient in Utah's success is strong market position.

With annual shipments running at around 35m tonnes, Utah accounts for around 70 per cent of the country's coking coal exports and is the natural leader of Australian contract negotiations. A successful takeover of Cail would allow CRA to rival Utah's tonnage dominance, but with a much broader range of steaming and weak coking coals.

Following the BP acquisition, CRA's production is running at around 21m tonnes annually, with 5m tonnes sold domestically. The addition of a possible 14m tonnes from Cail, plus a contribution from CRA's new steaming coal operation in Indonesia - Kaltim Prima - could see the company's annual coal output topping 45m tonnes by the middle of the decade.

Since BHP is also developing new steaming coal prospects in Indonesia, it is possible to see the two companies controlling more than 70 per cent of total coal exported by Australian-based companies during the 1990s.

The two also control about 80 per cent of Australia's iron ore exports, they would emerge as the dominant force in export marketing of Australian basic feedstock for Asian industry.

## KLEINWORT BENSON (JAPAN) FUND

SICAV  
11, rue Aldringen, L-1118 Luxembourg  
R.C. Luxembourg No B 8528

Messrs Shareholders are hereby convened to attend the Annual General Meeting which will be exceptionally held on April 15, 1991 at 10.00 a.m. at the registered office, with the following agenda:

## Agenda

1. Receipt of the reports of the Board of Directors and of the Auditor.
2. Approval of the Balance Sheet, the Profit and Loss Statement as at December 31, 1990 and the allocation of results.
3. Discharge of the Directors in respect of the carrying out of their duties for the year ended December 31, 1990.
4. Miscellaneous business as may properly come before the Meeting.

The shareholders are advised that no quorum for the items of the agenda is required and that the decisions will be taken at the majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Directors

## PUTNAM EMERGING HEALTH SCIENCES TRUST

SICAV  
Luxembourg, 11, rue Aldringen  
R.C. Luxembourg No B 20558

## Notice of Meeting

Messrs Shareholders are hereby convened to attend the Annual General Meeting which will be held on April 16, 1991 at 3.00 p.m. at the registered office with the following agenda:

## Agenda

1. Presentation of the reports of the Board of Directors and of the Auditor.
2. Approval of the balance sheet and profit and loss account as at December 31, 1990 and the allocation of net profits.
3. Discharge of the Directors for the fiscal period ended December 31, 1990.
4. Action on nomination for election of Directors for the ensuing year. The Directors have proposed for election the following:  
As Directors: George Putnam  
Lawrence J. Lasser  
Michael J. Wilson  
David H. Walsh  
John R. Verani  
Damien Wigry
5. Any other business which may be properly brought before the Meeting.

The shareholders are advised that no quorum for the items of the agenda is required and that the decisions will be taken at the majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Directors

## PUTNAM INTERNATIONAL FUND

SICAV  
Luxembourg, 11, rue Aldringen  
R.C. Luxembourg No B 11197

## Notice of Meeting

Messrs Shareholders are hereby convened to attend the Annual General Meeting which will be held on April 15, 1991 at 3.00 p.m. at the registered office with the following agenda:

## Agenda

1. Presentation of the reports of the Board of Directors and of the Auditor.
2. Approval of the balance sheet and profit and loss statement as at December 31, 1990 and the allocation of net profits.
3. Discharge of the Directors for the fiscal year ended December 31, 1990.
4. Action on nomination for election of Directors for the ensuing year. The Directors have proposed for election the following:  
As Directors: George Putnam  
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5. Any other business which may be properly brought before the Meeting.

The shareholders are advised that no quorum for the items of the agenda is required and that the decisions will be taken at the majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Directors

## Murdoch plans sale before June

By Stephen Fidler and Raymond Snoddy

MR RUPERT MURDOCH, chief executive of News Corporation, says he hopes to announce "a significant asset sale in Australia" within the next 60 days.

The most likely disposal is of News Corp's Australian printing operations, although the company's 50 per cent stake in Ansett Airlines was included on a list given to bankers of possible disposals last year during the debt restructuring operation.

Negotiations are also continuing on the possible sale of News Corp's US magazines, with the exception of TV Guide.

Reed International, the UK publishing group, has been

tipped as a potential purchaser in the American press.

In the wake of the successful debt restructuring, Mr Murdoch is committed to becoming less dependent on banks for finance and building up long-term debt. "As the markets improve we'll be looking to reduce our dependence on banks and taking in a degree of public debt," Mr Murdoch said recently.

News Corp is trying to cut its costs by at least 10 per cent in the next 12 months, according to Mr Gus Fischer, the company's chief operating officer.

He said that "we should be able... to reduce costs by 10 per cent at least within 12 months or less."

The cost reductions would come from all sections of the company through staff cuts, consolidation of operations, decreased capital expenditure - "everything". But the 10 per cent cut would be an average, as in some areas costs would hardly be cut, and in others they would be sliced by more than 20 per cent.

Mr Fischer, who until January was managing director of News International, said that cuts would be implemented in a thoughtful and systematic way.

"If you talk 10 per cent, you can't do it without cutting staff, and we have close to 40,000 people, so you can figure out what it is."

## Public 'kept in dark on Air NZ'

By Kevin Brown in Sydney

THE New Zealand public was not fully informed about the sale of shares in Air New Zealand by the former Labour government, said Mr Jim Bolger, the National Party prime minister, yesterday.

Mr Bolger said the gradual emergence of details of confidential shares in the company was "quite unsatisfactory".

Air New Zealand was sold in 1989 to a consortium led by Brierley Investments, the New Zealand investment group, which purchased an initial stake of 65 per cent and later sold 30 per cent to the public.

Qantas, the government-owned Australian airline, bought 18.9 per cent, and American Airlines and Japan Air Lines 7.5 per cent each.

Qantas is currently negotiating to acquire American Airlines' holding.

Brierley and Qantas have recently disclosed details of secret agreements under which Qantas underwrote the purchase of shares by the other consortium members and undertook to top up Air New Zealand dividend payments to Brierley.

Qantas has refused to comment on its motives for the deal, but is understood to have been keen to prevent other international airlines, especially British Airways, from gaining a foothold in the South Pacific.

Mr Bolger said a special "Kiwi" share held by the government would protect Air New Zealand from any attempt by overseas companies to take voting control.

But he made clear that the government did not know the details of the various share support and dividend agreements between the consortium members.

"The whole question of what underlying agreements were part and parcel of the sale of Air New Zealand is only just emerging," he said. "It appears the former Labour government entered into the sale of a state asset with some strange attachments."

Mr Bolger said his government had not been in contact with the Australian government over the Air New Zealand revelations.

However, Mr Rob Storey, the New Zealand transport minister, is in Australia, and is expected to raise the issue with Qantas and government officials.

## Bank Mizrahi falls on asset revaluation

By Hugh Carnegie

BANK Mizrahi, Israel's fourth largest bank which is up for sale, suffered a major setback in 1990, down 42 per cent to Shk15.1m (\$8m) from Shk10.5m in 1989.

The fall was largely due to an extraordinary loss of Shk23.2m incurred from a revaluation of several bank-owned buildings.

The bank, controlled by the Mizrahi world Zionist organisation,

is majority-owned by the Israeli government, which has agreed a tender process to sell up to 50 per cent. Under an agreement with the Mizrahi organisation, the current preferential stock system will then be dropped in favour of one share, one vote. Four investor groups are involved in the bidding.

The inflation-adjusted results showed net operating

profits unchanged at Shk28.3m. Provisions for bad debts, a first on all Israeli banks in recent years, were down 25 per cent from 1989 but still totalled Shk141.5m, largely due to bad debts in the agricultural sector.

Total assets at the year's end were Shk1.5bn, slightly up on the year before. Return on equity dropped to 1.1 per cent from 1.9 per cent in 1989.

## Bank Hapoalim bucks trend with 46% net rise

By Hugh Carnegie in Tel Aviv

BANK Hapoalim, Israel's biggest bank by assets, yesterday reported a 46 per cent increase in net profits in 1990 to Shk155m (\$76m) from Shk106m in 1989, bucking a trend of reduced profitability suffered last year by its rivals.

The improvement came in the face of a sluggish economic picture, depressing demand for credit, squeezing margins and restraining the important export sector. Revenues from financing activities declined by 18 per cent to Shk1.65bn.

But a dramatic reduction in provisions for bad debts - which have plagued Bank Hapoalim, along with all Israeli banks, for the past three years - helped non-financing income, and a sharp rise in contributions from non-bank-

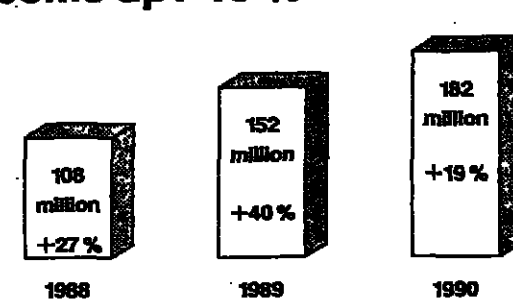
ing affiliates boosted the bottom line.

Provisions, which reached a peak of Shk1.35bn in 1988 when Bank Hapoalim's exposure to the hugely indebted kibbutz collective farm movement was accounted, were down 40 per cent in 1990 to Shk454m from Shk454m. This year's figure reflected continuing problems in agriculture.

The inflation-adjusted results left Bank Hapoalim with a return on equity of 6.3 per cent, up from 4.6 per cent last year and markedly better than its three chief rivals, Bank Leumi, Israeli Discount Bank and Bank Mizrahi. All these suffered slumps in profits last year - by nearly 60 per cent in the case of Bank Leumi, the second biggest.

castorama  
dubois investissements

1990 income up: 19 %



Net Group Income in FFF million

Consolidated figures in FFF million	1989	Increase
Gross Sales (VAT Incl.)	7449	+18.9 %
Net Group Income (excluding minority interest)	145.6	+19.2 %
Net income per share (adjusted)	56.28 FFF	+17.2 %

A net dividend of FFF 23 per share (FFF 34.50 including tax credit), up 17% from the previous year's dividend adjusted for the June 1990 bonus issue, will be proposed to the Shareholders' Meeting to be held on May 31, 1991.

The Meeting will also vote on the proposal to offer Shareholders the choice of receiving payment of the dividend in cash or in shares.

Castorama forecasts a further 16 % rise in sales to FFF 10.3 billion in 1991. Group revenues since the start of the year are in line with this forecast.

CASTORAMA - 8975 TEMPLEMAR - FRANCE

## Notice of Annual General Meeting of Shareholders

JB&B  
**LIQUIBAER**

Julius Baer U.S. Dollar Fund Limited

(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the Annual General Meeting to be held at Julius Baer Bank and Trust Company Ltd., Grand Cayman, Cayman Islands, on the 25th day of April, 1991 at 11 a.m. for the following purposes:

1. To receive and consider, if thought fit, the accounts presented by the Directors for the year ended 31st December, 1990 and the reports of the Directors and Auditors.
2. To ratify the acts of Directors.
3. To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.

A shareholder holding registered shares is entitled to attend, vote and appoint one or more proxies to attend and vote instead of him. A proxy need not be a shareholder of the company.

A shareholder holding bearer shares is entitled to attend and vote. Exercise of these rights is subject to the provisions of the company's memorandum and articles of association.

Bank, Julius Baer & Co. Ltd.  
Barle, Marle, Hesse, Rode, Marks  
London EC2A 7DE  
United Kingdom  
Société Bancaire Julius Baer SA Genève  
2, boulevard du Théâtre, P.O. Box 221  
1211 Geneva 11, Switzerland

Bank, Julius Baer & Co. Ltd.  
Bahnhofstrasse 46, P.O. Box, 8001 Zurich  
Switzerland  
First Australian Bank  
Graham 22, P.O. Box 162, 9011 Vienna,  
Austria

## Notice of Annual General Meeting of Shareholders

JB&B  
**DOLLAR-BAER**

Julius Baer U.S. Dollar Bond Fund Ltd.

(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the Annual General Meeting to be held at Julius Baer Bank and Trust Company Ltd., Grand Cayman, Cayman Islands, on the 25th day of April, 1991 at 10 a.m. for the following purposes:

1. To receive and consider, if thought fit, the accounts presented by the Directors for the year ended 31st December, 1990 and the reports of the Directors and Auditors.
2. To ratify the acts of Directors.
3. To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.

A shareholder holding registered shares is entitled to attend, vote and appoint one or more proxies to attend and vote instead of him. A proxy need not be a shareholder of the company.

Bank, Julius Baer & Co. Ltd.  
Bahnhofstrasse 46, P.O. Box, 8001 Zurich  
Switzerland  
Société Bancaire Julius Baer SA Genève  
2, boulevard du Théâtre, P.O. Box 221, 1211 Geneva 11  
Switzerland

Bank, Julius Baer & Co. Ltd.  
Bahnhofstrasse 46, P.O. Box, 8001 Zurich  
Switzerland  
Société Bancaire Julius Baer SA Genève  
2, boulevard du Théâtre, P.O. Box 221, 1211 Geneva 11  
Switzerland

## Notice of Annual General Meeting of Shareholders

JB&B  
**D-MARK-BAER**

Julius Baer D-Mark Bond Fund Ltd.

(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the Annual General Meeting to be held at Julius Baer Bank and Trust Company Ltd., Grand Cayman, Cayman Islands, on the 25th day of April, 1991 at 10.30 a.m. for the following purposes:

1. To receive and consider, if thought fit, the accounts presented by the Directors for the year ended 31st December, 1990 and the reports of the Directors and Auditors.
2. To ratify the acts of Directors.
3. To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.

A shareholder holding registered shares is entitled to attend, vote and appoint one or more proxies to attend and vote instead of him. A proxy need not be a shareholder of the company.

Bank, Julius Baer & Co. Ltd.  
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Switzerland  
Société Bancaire Julius Baer SA Genève  
2, boulevard du Théâtre, P.O. Box 221, 1211 Geneva 11  
Switzerland

## Milk Marketing Board

£75,000,000 Floating Rate Notes 1993

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three month period ending 28th March, 1991 to 28th June, 1991 has been fixed at 12 1/4 per cent per annum. Coupon No. 21 will therefore be payable on 28th June, 1991 at £1,583.22 per coupon from Notes of £50,000 nominal and £158.32 per coupon from Notes of £5,000 nominal.

S.G. WARBURG & CO. LTD.  
Agent Bank

£150,000,000	
HALIFAX	
BUILDING SOCIETY	
Floating Rate Loan Notes	
Due 1996 (Series A)	
Interest Rate	12.00%
Interest Period	28th March 1991 to 28th June 1991
Interest Amount due	£ 2,000,000.00
28th April 1991 due	£ 2,000,000.00
28th May 1991 due	£ 2,000,000.00
28th June 1991 due	£ 2,000,000.00
28th July 1991 due	£ 2,000,000.00
28th August 1991 due	£ 2,000,000.00
28th September 1991 due	£ 2,000,000.00
28th October 1991 due	£ 2,000,000.00
28th November 1991 due	£ 2,000,000.00
28th December 1991 due	£ 2,000,000.00
28th January 1992 due	£ 2,000,000.00
28th February 1992 due	£ 2,000,000.00
28th March 1992 due	£ 2,000,000.00
28th April 1992 due	£ 2,000,000.00
28th May 1992 due	£ 2,000,000.00
28th June 1992 due	£ 2,000,000.00
28th July 1992 due	£ 2,000,000.00
28th August 1992 due	£ 2,000,000.00
28th September 1992 due	£ 2,000,000.00
28th October 1992 due	£ 2,000,000.00
28th November 1992 due	£ 2,000,000.00
28th December 1992 due	£ 2,000,000.00
28th January 1993 due	£ 2,000,000.00
28th February 1993 due	£ 2,000,000.00
28th March 1993 due	£ 2,000,000.00
28th April 1993 due	£ 2,000,000.00
28th May 1993 due	£ 2,000,000.00
28th June 1993 due	£ 2,000,000.00
28th July 1993 due	£ 2,000,000.00
28th August 1993 due	£ 2,000,000.00
28th September 1993 due	£ 2,000,000.00
28th October 1993 due	£ 2,000,000.00
28th November 1993 due	£ 2,000,000.00
28th December 1993 due	£ 2,000,000.00
28th January 1994 due	£ 2,000,000.00
28th February 1994 due	£ 2,000,000.00
28th March 1994 due	£ 2,000,000.00
28th April 1994 due	£ 2,000,000.00
28th May 1994 due	£ 2,000,000.00
28th June 1994 due	£ 2,000,000.00
28th July 1994 due	£ 2,000,000.00
28th August 1994 due	£ 2,000,000.00
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28th February 1995 due	£ 2,000,000.00
28th March 1995 due	£ 2,000,000.00
28th April 1995 due	£ 2,000,000.00
28th May 1995 due	£ 2,000,000.00
28th June 1995 due	£ 2,000,000.00
28th July 1995 due	£ 2,000,000.00
28th August 1995 due	£ 2,000,000.00
28th September 1995 due	£ 2,0







INTERNATIONAL CAPITAL MARKETS

Dealers find Canadian offering hard to digest

By Tracy Corrigan

DEMAND for fresh Eurobond offerings yesterday was rather muted as financial markets reopened sluggishly after the Easter break. Unperturbed by the absence of many retail investors, three borrowers launched offerings in the Canadian dollar market.

Although retail investors are fairly bullish on the prospects for both the Canadian bond market and currency, and there is still some reinvestment flow generated by recent redemptions of old issues, dealers said that the C\$350m supply of paper yesterday would take some time to digest.

A C\$125m five-year issue for Dutch State Mines, launched by J.P. Morgan, was considered reasonably priced at a yield spread of 82 basis points above the Canadian government bond yield curve. General Electric's Canadian unit

launched a C\$125m seven-year issue at 30 basis point spread. Dealers said the pricing was on the aggressive side, but the name is well liked by retail investors. A C\$100m issue for Mobil Australia fared the worst. It was considered tightly priced at 56 basis points above the five year Canadian

INTERNATIONAL BONDS

government bond issue. All the deals were held at fixed roofed levels overnight.

Sears, the US retailer, launched the first retail-backed offering in the Eurodollar bond market this year. The \$750m issue, due to be priced later today, is likely to test demand in the sector, which has improved substantially

since its low point at the start of the year.

The spread on Sears' outstanding four-year deal has narrowed from 160 basis points above the comparable US Treasury in January to just below 100 basis points, as investor confidence in the ability of asset-backed securities to withstand recession returned.

Also in the dollar sector, Credit National, the French financial institution, launched a \$200m three-year deal via Union Bank of Switzerland. Dealers said the issue was rather aggressively priced, but added that there is strong demand for short-dated dollar paper, especially from Swiss retail investors.

In the sterling bond market, Hydro-Quebec, the Canadian utility, launched a £100m 10-year deal via S.G. Warburg Securities.

Eurotop 100 contracts to be launched in Europe

By Tracy Corrigan

THREE European derivatives exchanges plan to launch contracts on the Eurotop 100 European stock index, starting the insight from the London International Financial Futures Exchange, whose Eurotrack index futures contract is due to be launched on June 26.

The European Options Exchange in Amsterdam, the Matif in Paris and Soerex in Zurich will simultaneously list futures and options on the Eurotop 100 index.

Liffe's D-Mark denominated futures contract on the Eurotop 100 index, which is the exchange of fixed and floating interest rate flows.

The commodity swaps market provides companies vulnerable to commodity price movements with a much broader range of tools to hedge their exposure than the futures market; for example, there is a swap market in products like jet fuel or residual fuel. The commodity swaps market also allows participants to extend the maturity of transactions.

The oil sector accounts for around 75 per cent of the market, perhaps more since the surge in activity during the Gulf crisis.

The rest of the market is largely made up of industrial metals like copper, aluminium and zinc, and agricultural commodities account for a very small percentage of the

A broader tool found for hedging

Tracy Corrigan reports on the rising commodity swaps market

THE VOLATILITY in oil prices generated by the Gulf crisis has provided a fillip for the nascent commodity swaps market.

Last summer, before Iraq's invasion of Kuwait, the market was estimated to stand at about \$10bn (outstanding notional amount), according to Ms Katherine MacWilliams, head of commodity swaps at First Chicago.

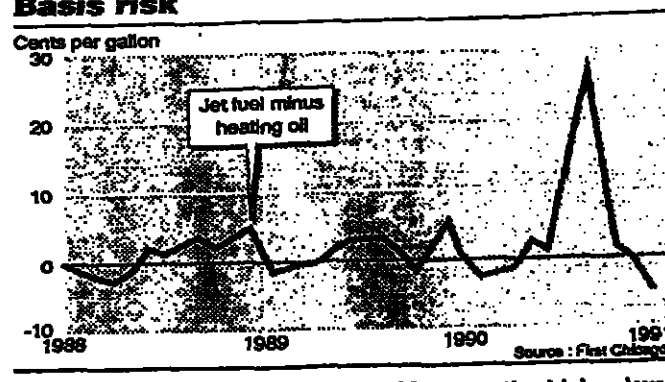
The subsequent spike in oil prices and the market's extreme volatility created a 300 per cent to 400 per cent surge in volume, she estimates, to around \$40bn.

A commodity swap involves the exchange of fixed and floating cash flows pegged to the price of a commodity, just as an interest rate swap is the exchange of fixed and floating interest rate flows.

The commodity swaps market provides companies vulnerable to commodity price movements with a much broader range of tools to hedge their exposure than the futures market; for example, there is a swap market in products like jet fuel or residual fuel. The commodity swaps market also allows participants to extend the maturity of transactions.

The oil sector accounts for around 75 per cent of the market, perhaps more since the surge in activity during the Gulf crisis.

The rest of the market is largely made up of industrial metals like copper, aluminium and zinc, and agricultural commodities account for a very small percentage of the



options applied their technology to commodities, but similar transactions had been arranged earlier. There is a very fine line between what is new and what has been done for a long time (in the commodities market) under a different name," says Mr John Grobstein, director of commodity swaps at Banque Paribas.

Soon after the inception of the market, regulatory concerns surfaced in the US, as the transactions were deemed to be off-exchange future contracts by the Commodity Futures Trading Commission.

In 1987, the business was pushed offshore, effectively shifting to Europe and Asia, and to a lesser degree, Canada. But the regulatory problems hindered the acceptance of the market by US companies.

In July, the market opened up when the CFTC cleared the way for commodity swaps and options, provided certain criteria were met.

However, the market was still dominated by non-US users, particularly in Europe and Asia, and shipping companies, which used the techniques to fix their jet fuel costs.

The oil price shock caused by the Gulf crisis has caused some companies to reassess the costs of hedging commodities, as the price of hedging seems less excessive relative to recent price swings.

"It is no longer acceptable for companies to attribute poor performance or results to commodity price movements," says Ms MacWilliams.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Face	Book runner
US DOLLARS						
Tokyo Dome Corp.(c)*	350	4%	100.0	1995	2 1/2	Yamaichi Int. Europe
Credit National(a)*	200	7 1/2%	100.975	1994	1 1/2	USBS Phillips & Drew
Yokogawa Elec.(c)*	150	4%	100.0	1995	2 1/2	Dalmeida Europe Ltd.
STERLING						
Hydro-Quebec	100	11 1/2%	99.80	2001	1 1/2	S.G. Warburg Securities
CANADIAN DOLLARS						
Gen. Elec. Capital Canada(a)*	125	10 1/2%	101.375	1998	1 1/2	Deutsche Bk. Capital Mkts
Dutch State Mines(a)*	125	10 1/2%	101.375	1998	1 1/2	J.P. Morgan Securities
Mobil Aust. Finance(a)*	100	10 1/2%	101.375	1998	1 1/2	J.P. Morgan Securities
D-MARKS						
Finland RE.Bk(a)*	150	(b)	100.0	1998	20/10p	Westdeutsche Landesbank
SWISS FRANCES						
Union Bank of Finland(a)*	100	7%	102.0	1998	1 1/2	Union Bk of Switzerland
FRENCH FRANCES						
Volvo Grp Fin. Europe(a)*	750	9 1/2%	101.05	1994	1 1/2	BNP Capital Markets

Futures options lead trading in Chicago

By Barbara Durr in Chicago

OPTIONS on futures led an overall trading volume increase in the first quarter at the Chicago Mercantile Exchange.

Futures options, with especially high volumes in foreign currency and stock index contracts, rose 11 per cent in the first quarter, while overall volume at the CME increased 3 per cent.

The exchanges' agricultural products division recorded a 13.3 per cent volume drop dur-

ing the first quarter. At the Chicago Board of Trade, trading volume overall fell by 15.1 per cent during the first quarter. The largest drops came in futures and options on US Treasury bonds and 10-year Treasury notes.

OM, the Swedish derivatives exchange, plans to launch futures and options on a new German equity index, comprising 20 German stocks traded on the Frankfurt stock exchange and the International

Stock Exchange's SEAQ system, writes Tracy Corrigan.

The German Equity Market Index (GEM), designed by OM to mirror the London market, is capital-weighted, without adjustment for dividends.

So far, OM has appointed three market makers (International Clearing Services, and two Swedish companies, Servisen and United Securities) and three designated brokers (Barclays de Zotte Wedd, Morgan Stanley and Warburg).

Deutsche Bank uses Euroclear

By Katherine Campbell in Frankfurt

DEUTSCHE Bank, Germany's leading financial institution, yesterday confirmed it had begun using Euroclear in Brussels instead of the domestic Frankfurt-based clearing system for clearing some of its bond business.

Germany has always sought to make a competitive point out of its efficient securities clearing and settlement system. Therefore Deutsche's move, which took the domestic banking community by surprise, was yesterday being interpreted by some as a psychological blow to Frankfurt's efforts on the European stage.

The bank will clear foreign customers' D-Mark government bond business - including 10 and five-year fixed income paper as well as floating rate notes - through Euroclear, the international clearing institution, which offers a same-day settlement service.

The Deutscher Kassenverein in Frankfurt takes two days. Deutsche Bank said yesterday the decision was "purely commercial, reflecting the fact that using Euroclear has price advantages for both sides."

Mr Rolf Breuer, the board member in charge of securities operations at Deutsche, is also chairman of Euroclear.

Other banks, that could now be at a competitive disadvantage vis-à-vis Deutsche, said they had no immediate plans to follow suit, but they would be monitoring the situation.

Italian government securities denominated in Italian lire can be settled through Euroclear, the international clearing and settlement agency, from Monday. Ecu-denominated Italian government bonds have previously been accepted through Euroclear.

Hungarian sale over-subscribed

SALOMON Brothers International yesterday said it had sold 14.3m shares in the Fotex Group, a private sector Hungarian company, to investors in Europe and the US, writes Tracy Corrigan.

UK C

ECU T

Salomon said the sale had been over-subscribed and increased from the originally envisaged 10m shares. About half each had been sold in Europe and the US.

It described the issue as the first private sector company from central and east Europe to raise funds in the international equity markets since before the war.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS & SUB-SECTIONS									
Tuesday April 2 1991									
Index No.	Day's Change	Est. Earnings Yield (%)	Est. Div. Yield (%)	Est. P/E Ratio	Index No.	Day's Change	Est. Earnings Yield (%)	Est. Div. Yield (%)	Est. P/E Ratio
1 CAPITAL GOODS (187)	875.01	+0.7	11.34	5.51	10.81	9.61	89.21	87.34	86.18
2 Building Materials (24)	1136.62	+0.4	11.71	5.43	10.52	1137.07	1135.35	1031.60	
3 Contracting, Construction (31)	1400.43	+0.1	10.65	5.43	12.14	1534	1399.24	1391.18	1391.29
4 Electronics (10)	2460.60	+0.5	10.59	5.44	11.27	1537	2463.25	2471.90	2446.32
5 Engineering-General (47)	1827.52	+1.2	8.41	4.89	15.45	1321	1829.64	1824.05	1792.31
6 Engineering-Aerospace (2)	425.34	+0.5	15.31	5.47	7.88	8.86	444.21	448.56	442.77
7 Engineering-General (47)	461.14	+0.4	12.79	5.68	9.42	491.53	460.51	457.48	466.11
8 Metals and Metal Forming (3)	505.47	+0.1	18.05	6.73	6.84	0.59	490.57	490.69	480.71
9 Motors (15)	333.76	+0.8	12.15	6.74	9.73	6.35	336.99	334.77	347.44
10 Other Industrial Waterfalls (20)	1352.45	+0.1	9.20	5.57	12.33	23.53	1350.09	1357.07	1327.38
11 CONSUMER GROUP (145)	1445.81	+1.3	8.51	3.68	14.57	9.69	1427.25	1427.85	1411.88
12 Brewers and Distillers (22)	1787.74	+1.6	9.00	3.62	13.70	14.76	1779.18	1763.35	1749.36
13 Food Manufacturing (2)	1188.85	+0.4	9.25	4.10	12.94	15.95	1184.02	1179.03	1171.36
14 Food Retailing (16)	2382.69	+1.5	7.98	2.94	16.39	14.34	2411.73	2404.19	2320.99
15 Health and Household (22)	3241.47	+1.7	6.27	18.77	17.97	3185.90	3184.50	3184.50	3242.92
16 Hotels and Leisure (21)	1374.04	+1.6	9.94	5.02	11.85	9.39	1362.13	1354.95	1343.52
17 Media (24)	1474.81	+0.6	9.46	4.54	13.02	14.07	1465.38	1461.95	1440.16
18 Packaging, Paper & Printing (16)	653.68	+0.1	8.72	5.04	13.94	5.03	654.14	653.94	641.18
19 Other Industrial Waterfalls (20)	887.51	+1.2	8.45	4.11	15.52	12.21	877.29	884.59	876.15
20 Textiles (11)	553.32	+0.0	9.59	8.00	13.15	2.61	542.42	538.41	530.95
21 OTHER GROUPS (138)	1198.41	+1.3	10.06	5.03	12.16	8.15	1182.97	1186.82	1174.65
22 Business Services (1)	1260.45	+1.6	11.05	4.87	11.09	2.85	1261.43	1259.45	1277.41
23 Chemicals (21)	1522.78	+1.5	5.41	18.06	18.06	30.12	1524.04	1524.04	1524.04
24 Conglomerates (10)	1578.79	+2.1	10.66	6.33	11.20	10.66	1576.26	1576.26	1579.70
25 Transport (14)	2208.57	+1.0	11.26	4.67	10.89	6.97	2205.97	2192.67	2202.87
26 Electricity (14)	1131.51	+0.3	12.25	5.90	10.23	0.00	1128.09	1131.59	1123.01
27 Telephone Networks (4)	1390.64	+1.8	9.36	3.59	13.61	0.00	1385.47	1386.10	1386.10
28 Water (10)	1441.01	+1.4	5.79	14.01	14.01	7.98	1399.76	1399.76	1399.76
29 Miscellaneous (22)	1594.15	+0.8	6.41	4.72	19.85	21.39	1574.91	1575.71	1583.85
30 INDUSTRIAL GROUP (488)	1231.85	+1.2	9.59	4.49	12.83	9.39	1227.68	1228.62	1214.17
31 Oil & Gas (20)	2351.33	+0.2	10.99	5.67	11.88	38.85	2326.55	2346.78	2346.78
32 ALL-SHARE INDEX (258)	1327.41	+1.0	9.77	4.64	12.70	11.66	1314.34	1317.76	1304.15
33 FINANCIAL GROUP (77)	829.20	+1.2	5.68	15.07	19.58	824.13	820.13	804.62	
34 Banks (9)	918.61	+2.5	7.98	18.06	18.06	21.39	915.90	915.90	874.99
35 Insurance-Life (7)	1322.78	+1.5	5.41	18.06	18.06	30.12	1324.04	1324.04	1324.04
36 Insurance-Compensation (6)	699.60	+1.3	6.18	11.60	11.60	691.12	692.08	698.11	648.85
37 Insurance-Group (8)	1178.64	+0.1	6.19	21.07	21.07	20.10	1177.94	1172.91	1169.80
38 Merchant Banks (7)	432.64	+0.4	4.69	3.90	429.87	429.68	426.36	426.36	
39 Property (40)	232.64	+0.6	4.69	4.69	4.69	3.90	229.68	230.49	230.49
40 Other Financial (20)	292.64	+0.6	4.69	4.69	4.69	3.90	292.68	290.49	290.49
41 Investment Trusts (57)	1196.82	+0.4	3.43	10.52	10.52	1192.99	1194.38	1177.79	1178.74
42 ALL-SHARE INDEX (644)	1205.28	+1.0	4.76	12.18	12.18	1195.33	1197.11	1185.32	1111.57
FT-SE 100 SHARE INDEX	2488.31	+0.8	2488.61	2488.61	2488.61	2484.61	2487.61	2481.91	2440.51

FIXED INTEREST

AVERAGE GROSS REDEMPTION YIELDS									
Tuesday April 2 1991									
PRICE INDEXES	Year Ago	Day's Change	Thu Mar 28	Accrued Interest	Est. adj. 1991 to date	1	2	3	4
British Government						9.30	9.37	11.71	
1 Up to 5 years (31)	120.82	+0.03	121.02	1.70	3.07	9.30	9.64	11.29	
2 5-15 years (31)	131.82	+0.02	131.78	2.05	3.58	9.30	9.73	11.21	
3 Over 15 years (10)	138.65	+0.03	138.60	1.21	4.05	9.30	9.64	11.29	
4 Irredeemables (4)	154.96	+0.40	154.35	3.45	1.50	9.30	9.96	11.45	
5 All stocks (73)	130.54	+0.03	130.59	1.90	3.47	10.03	10.03	11.71	
6 Up to 5 years (11)	159.22		159.21	1.28	1.03	12.12	12.12	12.95	
7 Over 5 years (10)	146.00	+0.11	145.84	0.67	1.16	12.12	12.12	12.95	
8 All stocks (11)	146.94	+0.11	146.78	0.70	1.15	12.12	12.12	12.95	
9 Rate & Loans (50)	109.40	-0.22	109.85	1.98	2.65	11.84	11.84	15.70	

RISES AND FALLS YESTERDAY

	Rise	Fall	Sale
British Funds.....	21	17	
Corporations, Dominion and Foreign Bonds.....	5	0	
Industrials.....	436	245	8
Financial and Properties.....	181	109	4
Oil.....	22	25	
Plantations.....	2	1	
Minerals.....	30	52	
Others.....	31	73	
<b>Totals.....</b>	<b>728</b>	<b>522</b>	<b>1.5</b>







## UK COMPANY NEWS

Cash raised from sale to Germans will cut borrowings by more than half  
**Markheath sells Camford Eng for £54m**

By Maggie Urry

MARKHEATH SECURITIES, the property group, is selling Camford Engineering, the automotive component company which it acquired in May last year. The buyer is Hoesch, the German steel and engineering company, which is paying £54m cash. Markheath is retaining Camford's non-operating properties, valued at £22m.

Markheath is 61.6 per cent owned by companies in the Adsteam group, the Australian conglomerate which last week sacked Mr John Spalvins, its chief executive, after making a £1.2bn net loss for the six months to end-December. Mr Spalvins is chairman of Markheath.

Markheath, which paid £62.1m for Camford, has in effect valued the business at £26m. It said that the proceeds of the sale "represent a significant surplus over the carrying cost of Camford".

Camford had strongly resisted the bid saying it undervalued the group. The

final offer valued Camford at £62m, but Markheath had previously built up a 29.9 per cent stake at lower prices.

Mr Ian Creber, finance director of Markheath, said that the group had made no cash investment in Camford during its ownership but had expended management time and effort improving Camford's business and adding value to its properties.

Markheath said that Camford's development was constrained by the circumstances of Adelaide Steamship, the largest company in the Adsteam group which holds the bulk of Adsteam's stake in Markheath. Camford's automotive business would benefit from being part of Hoesch, Markheath said.

Camford's largest customers are the UK arms of motor manufacturers Rover, Ford and General Motors.

Markheath said that with Hoesch Camford would be able to "establish a significant presence in the European



John Spalvins: Camford's development was constrained

automotive industry".

The cash raised will cut Markheath's borrowings by more than half. Last month Markheath arranged put and call options over its 22.7 per cent stake in Frogmore Estates,

another property company, which could raise £25.5m for Markheath.

Mr Creber said Markheath's aim was to reduce its gearing, and it was expecting net debt to fall to between 25 and 50 per

cent of shareholders' funds. Markheath's shares rose 3p to 41p yesterday. Before the Camford acquisition Markheath had made a \$45.4m share issue at 75p.

Markheath said it would now concentrate on being a property investment and development group. The sale of Camford would put it in "an excellent position to take advantage of the opportunities arising in the sector". Mr Creber said that no property purchases were imminent.

Adsteam shareholders in Markheath have said they will vote in favour of the Camford sale at a special meeting to discuss the deal.

Mr Creber said the assumption was that Mr Spalvins and Mr Michael Kent, another departing director of Adsteam who is also a director of Markheath, would leave Markheath when the reconstruction of Adsteam was finalised, expected to be between the end of June and the end of July.

See Lex

**Pilkington shuffles Australian interests**

By Maggie Urry

PILKINGTON, the glass group, is selling its Australian retail glass and windscreen replacement business to O'Brien Glass Industries, and buying O'Brien's commercial glass distribution activities. Pilkington will also pay O'Brien A\$30m (£13.3m).

The move is designed to focus Pilkington's Australian business on glass manufacture - the group has two float plants there - secondary processing, glazing and distribution.

The business it is buying has 20 outlets, most with processing facilities, located mainly in Victoria, New South Wales and Queensland. The retail chain it is selling has branches in the same states.

**15% downturn at Edinburgh Fund Managers**

Edinburgh Fund Managers, the international fund management group, reported pre-tax profits down by 15 per cent from £4.91m to £4.16m in the year ended January 31 1991.

Turnover was marginally lower at £7.73m, against £8.05m.

Earnings per share declined from 17.1p to 15.3p, but the main dividend is increased to 7.5p making a total of 12p (11.5p).

Funds under management at end-January were £1.4bn (£1.5bn).

Directors said the year had been an active one, with a management reorganisation, the introduction of two new investment trusts, and the appointment of EFM as adviser to an American closed end fund.

**Albert Fisher US executive resigns**

By Andrew Bolger

ALBERT FISHER, the fresh food distributor and processor, announced that Mr Keith Brackpool, chief executive of its US operations, is to resign "to resolve personal matters unrelated to the company".

Mr Brackpool, 33, is in negotiations with the administrators of Albert Fisher rival, Polly Peck International, concerning a guarantee he gave over a US share deal.

The amount at issue, over \$10m (£5.6m) including interest, concerns an unpaid loan note issued in 1988 by Nelson Asset Management, a Bermuda company of which Mr Brackpool is the president and largest shareholder.

NAM issued the note in return for 2.55m shares in US packaging group Corporate Data Sciences, bought from Polly Peck. Mr Brackpool is a former chief executive of CDS and is still a shareholder.

Mr Brackpool said: "This

matter needs to be resolved in a private forum and I have therefore decided to step down from Albert Fisher. I will abide by whatever the ultimate resolution is."

Mr Tony Millar, chairman of Albert Fisher, said he personally had invested £20,000 in NAM, but stressed that Albert Fisher had nothing to do with the transaction which is in dispute.

Mr Brackpool, who joined the board of Albert Fisher in 1988, will receive no compensation, but will keep 1m shares. Last year North America generated almost 90 per cent of the group's pre-tax profits of £74m.

Mr David Pearce has been appointed acting chief executive for the group's North American operations. Mr Richard Portegill has been appointed chief executive of the whole of Albert Fisher's European operations.

**Costain sale will cut debt**

COSTAIN GROUP, through its Land Marine Engineering subsidiary, has sold its interests in two offshore accommodation units. The proceeds of some £21m will be used to reduce borrowings.

The semi-submersible "Sak Felcin" has been sold by the partnership to Anders Wilhelmsen, a Norwegian company, for £20m, while the jack-up rig "Lattinlot" has been bought for £3m by Dutch interests.

## COMPANY NEWS IN BRIEF

BORTHWICKS has sold its main meat processing plant, the abattoir at Colne, for £1.8m cash. Purchaser is Neerock, which trades as Woodhead Brothers Meat. Sale reduces Borthwicks' exposure to the meat industry to about 10 per cent of sales.

GREENACRE GROUP has acquired the assets and business of Elm Grove Nursing Home in Cirencester for £1.05m cash. Purchase lifts number of homes operated by Greenacre to five with a total of 298 beds.

LLOYDS CHEMISTS has acquired three Marshall Haydock stores and five Care Drugstores for a total £1m cash plus stock at valuation.

OMNITECH has requested the Stock Exchange to suspend dealings in its shares following the appointment at the directors request of administrative receivers at two subsidiaries, Omnitech (Manufacturing) and Omnitech (Europe).

PHOTO-ME International has raised its stake in Portez, its French subsidiary, from 61 per cent to 81 per cent for £1.2m cash, and in CRA, its Belgian offshoot, from 61 per cent to 70 per cent for £280,000 cash. CRA, a wholly owned subsidiary of KIS Industries of France, has bought a further 6m ordinary shares in Photo-Me taking its holding to 20 per cent.

RESORT HOTELS has conditionally agreed to a three-year contract to manage the five hotels of the Penguin Hotel Group. Penguin shareholders are being asked to approve a capital reconstruction, as part of which Resort has agreed to subscribe for up to £2m of loan stock in Penguin, which may be used to subscribe for Penguin shares at a pre-determined price.

WHITBREAD is to sell its interest in the Antinori Group of companies to Mr Piero Antinori for £23m.

**Electronic dealing in London insurance market a step closer**

By Richard Lapper

ELECTRONIC TRADING in the London insurance market came a step closer yesterday following a co-operative agreement between Andersen Consulting, a leading information technology supplier, and Northdoor, a specialist company providing information technology to the insurers on IT development.

Andersen Consulting has worked on strategic information systems for other financial markets including the Paris and Frankfurt bourses.

Northdoor has worked with a number of insurers on the

Lloyd's and London company market to develop the C-DEX initiative since 1989.

A pilot of C-DEX in a specialist area of the North American reinsurance market was carried out last year and the backers of C-DEX are expecting to extend the scope of the scheme this year.

The system is designed to complement, rather than replace, the traditional way insurance business is conducted in London - which involves face-to-face negotiations between underwriters and brokers.

The C-DEX system allows brokers to capture risk details and other information on the system and disseminate it to selected underwriters via the existing network system - LIMNET - in London.

Underwriters may then use C-DEX to offer to accept a percentage of the risk offered or request a visit from their brokers.

Mr Peter Bedells of Northdoor said the "whole mood about electronic trading" had changed over the past 18 months "from whether to 'how and when'".

**Hutchison Telecom buys Millicom offshoot**

HUTCHISON Telecommunications, part of the Hong Kong-based Hutchison Whampoa group controlled by Mr Li Ka-shing, has bought Millicom Cellular from its US parent Millicom of New York, writes Roland Rood.

Consideration was £29.5m cash. Millicom owned 86.5 per cent of Millicom Cellular, and will receive £20m after paying off £7.6m bank debt.

Cellular is one of the largest cellular telephone resellers in the UK.

The acquisition is part of the group's expansion into the UK mobile telecommunications market, and makes Hutchison the largest cellular service pro-

vider in the UK.

In January it bought Millicom Information Services, one of seven British national paging operators, and recently acquired BYPS Communications, the UK telepoint consortium.

It has bought a further 60,000 sq ft of space and facilities at its Darlington site where it will run the cellular business.

Compagnie Generale des Eaux, the French utility services group, has acquired 51 per cent of Taldand International, a mobile telecommunications company, through a newly-formed British subsidiary General Mobile Communications.

**British Land purchase**

By Vanessa Houlder, Property Correspondent

BRITISH LAND, the property company headed by Mr John Ritblat, has bought a mixed portfolio of properties which has an initial yield of 13 per cent for £2m.

Eleco Holdings, a building product, construction and

development company, is selling the portfolio of 16 buildings, which comprise 12,000 sq ft of offices, 5,300 sq ft of retail space and 235,000 sq ft of warehousing in Hoddeston, Romford and Hove.

**HSBC Holdings plc**

Incorporated in England with limited liability. Registered number 617857  
Group Head Office: 1 Queen's Road Central, Hong Kong  
Registered Office: 99 Bishopsgate, London EC2P 2LA, United Kingdom

**ANNUAL GENERAL MEETING**

Notice is hereby given that the Annual General Meeting of the Company will be held at Level 18, 1 Queen's Road Central, Hong Kong, on Tuesday 14 May 1991 at 3.00 pm to transact the following ordinary business:

- 1 to receive and consider the Accounts and Balance Sheet and the Reports of the Directors and of the Auditors for the year ended 31 December 1990;
- 2 to re-elect Directors;
- 3 to reappoint Auditors and authorise the Directors to fix their remuneration

and by way of special business to consider and (if thought fit) pass the following resolution which will be proposed as an Ordinary Resolution:

- 4 "THAT the Directors be and they are hereby generally and unconditionally authorised pursuant to and for the purposes of section 80 of the Companies Act 1985 ("the Act") to exercise all the powers of the Company to allot relevant securities (within the meaning of that section) up to an aggregate nominal amount of HK\$3,746,031,760 provided that this authority shall be limited so that, otherwise than pursuant to (i) a rights issue where relevant securities are offered to shareholders on a fixed record date in proportion to their then holdings of shares (subject to such exclusions or other arrangements as the Directors may deem necessary or expedient in relation to fractional entitlements or having regard to any restrictions or obligations under the laws of or the requirements of any recognised regulatory body or stock exchange in any territory outside Hong Kong or otherwise howsoever) or (ii) any scrip dividend scheme or similar arrangements implemented in accordance with the Articles of Association of the Company, the nominal amount of the relevant securities to be allotted by the Directors pursuant to this authority shall not in aggregate exceed HK\$12,698,412 (equal to five per cent of the nominal amount of the issued Ordinary share capital of the Company as at the date of this Meeting) and such authority shall expire at the conclusion of the Annual General Meeting of the Company to be held in 1992 save that this authority shall allow the Company before the expiry of this authority to make offers or agreements which would or might require relevant securities to be allotted after such expiry and the Directors may allot relevant securities in pursuance of such offers or agreements as if the authority conferred hereby had not expired."

and the following resolution which will be proposed as a Special Resolution:

- 5 "THAT, subject to the passing of Resolution No. 4 set out in the Notice convening this Meeting, the Directors be and they are hereby empowered, pursuant to section 95 of the Companies Act 1985 ("the Act") to allot equity securities (as defined in section 94 of the Act) pursuant to the authority conferred by the aforesaid Resolution No. 4 as if section 89(1) of the Act did not apply to any such allotment provided that this power shall expire at the conclusion of the Annual General Meeting of the Company to be held in 1992 save that this power shall enable the Company prior to the expiry of this power to make offers or agreements which would or might require equity securities to be allotted after the expiry of this power and the Directors may allot equity securities in pursuance of such offers or agreements as if the power conferred hereby had not expired."

By Order of the Board  
R G Barber  
Secretary

## Notes

- (1) A member entitled to attend and vote at the Meeting is entitled to appoint one or more proxies to attend and, on a poll, vote instead of him. A proxy need not be a member. Completion and return of an instrument appointing a proxy will not preclude a member from attending and voting in person at the Meeting.
- (2) In order to be valid, the instrument appointing a proxy and the power of attorney or other authority (if any) under which it is signed, or a copy of such authority certified notarijly or in some other manner approved by the Board, must be deposited in the offices of the Registrars, National Westminster Bank PLC, Registrars' Department, PO Box 82, Cannon House, Redcliffe Way, Bristol BS59 7NH, United Kingdom, or at the offices of the Registrars in Hong Kong, Central Registration Hong Kong Limited, Hopewell Centre, 19th Floor, 183 Queen's Road East, Hong Kong, not less than 48 hours before the time of the holding of the Meeting (or any adjourned meeting).
- (3) In the case of joint registered holders of any share, the vote of the senior who tenders a vote, whether in person or by proxy, shall be accepted to the exclusion of the votes of the other joint holders. For this purpose seniority shall be determined by the order in which the names of the holders stand in the Principal Register or the Hong Kong Overseas Branch Register as appropriate.
- (4) The general purpose of the authority to be conferred on the Directors by Resolutions Nos 4 and 5 above is to enable the Directors to issue shares up to a specified number without having first to obtain the consent of shareholders in general meeting. The need for such an issue of shares could, for example, arise in the context of a transaction (such as the acquisition of a company) which had to be completed quickly. The granting of such an authority is now commonplace and the Directors take the view that it would be in the interest of the Company if the authority were granted to them.

The Directors have undertaken that no capital will be issued which would effectively change the control of the Company or the nature of its business without the prior approval of shareholders in general meeting. They have at this time no plans to issue additional shares other than in connection with the scrip dividend scheme.

(5) None of the Directors has a service contract with the Company.

Hong Kong, 3 April 1991

**Swire Pacific Limited  
1990 Final Results**

Audited Consolidated Results. The profit attributable to shareholders for the year ended 31st December 1990 was US\$314.1 million, as compared with US\$395.2 million for the previous year. This represents a decrease of 20.5%.

Exchange rate used: US\$1 = HK\$7.8

	1990 US\$M	1989 US\$M
Turnover	3,996.7	3,548.2
Operating profit	630.5	708.9
Net finance charges	48.8	34.3
Net operating profit	581.7	674.6
Associated companies	31.2	43.9
Profit before taxation and minorities	612.9	718.5
Taxation	88.5	90.4
Minority interests	210.3	232.9
Profit attributable to shareholders	314.1	395.2
Earnings per share:	US\$	US\$
'A' shares	19.8	24.9
'B' shares	4.0	5.0
Dividends per share:	US\$	US\$
- interim	2.9	2.9
- final, recommended	7.3	7.3
	10.2	10.2
'B' shares	0.6	0.6
- interim	1.5	1.5
- final, recommended	2.1	2.1
	3.6	3.6
Net assets per share:	US\$	US\$
'A' shares	2.32	2.19
'B' shares	0.46	0.44

Divisional Results. Cathay Pacific Airways Limited's 1990 results were 9.8% lower than those of the previous year, with a revenue load factor for the year of 74.3% compared with 75.6% for 1989. Given the severe difficulties experienced by the aviation industry, particularly in the second half of 1990, this should be considered a satisfactory outcome. Hong Kong Aircraft Engineering Company Limited had a good year, with an increase in profits of 5%, in the face of continued emigration. Swire Properties Limited's 1990 profits were lower, with a sharp drop in the contribution from property trading only being offset to a degree by increased rental income in Hong Kong which rose to US\$101.5 million from US\$77.4 million in 1989. The Hong Kong activities of the Offshore Oil and Shipping Services Division recorded good growth in profitability, whilst losses in respect of offshore

activities were much reduced. The Industries Division's otherwise good operating results were impacted by rationalisation costs and the overall profit for the year was lower than that of 1989. Both the Trading Division and the Insurance Division reported sharply lower profits in 1990, reflecting difficult market conditions.

Financing. Consolidated net borrowings at the end of 1990, including the indirect borrowings represented by finance leasing obligations, amounted to US\$1,361.7 million, compared with US\$1,000.2 million at the end of 1989. The increase in overall Group borrowings reflects a high level of capital expenditure during the year, and the weakening of the Hong Kong dollar towards the end of the year which increased foreign currency obligations when expressed in Hong Kong dollars.

Final Dividends. Final dividends to be recommended at the Annual General Meeting on 30th May 1991 amount to US\$7.3¢ (HK\$57.0¢) per 'A' share and US\$1.5¢ (HK\$11.4¢) per 'B' share, the same as for 1989. Share registers will be closed from 20th May 1991 to 24th May 1991, both dates inclusive, and dividends will be payable on 7th June 1991 to shareholders registered on 24th May 1991.

Investment Properties and Net Asset Value. The annual valuation at open market value of the Group's investment properties, both completed and under development, was carried out at 31st December 1990 by professionally qualified executives of Swire Properties Limited. The 1990 valuation, at US\$3,095.2 million, has resulted in an increase of US\$57.4 million in the valuation reserves of the Group. Taking into account both the retained earnings in 1990 and the increase in the valuation of investment properties, the net asset value of the Swire Pacific Group at 31st December 1990 was US\$3,678.2 million.

Prospects. Cathay Pacific is likely to have a difficult year in 1991, reflecting the adverse conditions which continue to affect the airline industry generally, as a result both of a downturn in economic activity in major markets and of the residual effects of recent events in the Middle East. The overall occupancy level for the Group's portfolio of investment properties is good, although there was a softening of demand in the office rental market during 1990. Net rental income is expected to increase significantly in 1991. The overall outlook for the Swire Pacific Group beyond 1991 is encouraging though significant uncertainties as regards the performance of Cathay Pacific in 1991 currently make it difficult to take a comprehensive view on Swire Pacific's prospects, particularly so near to the ending of the Gulf War. The Annual Report for 1990 will be sent to shareholders on 7th May 1991.

D.A. Gledhill  
Chairman

Hong Kong, 27th March 1991

Swire Pacific Limited

25 أبريل 1991



UK COMPANY NEWS

# NatWest turns Coutts into an international operation

By William Dufrance in Geneva

NATIONAL Westminster Bank yesterday merged its UK and international private banking operations under the Coutts name.

The move would combine the British "art of banking" with the advantages of a Swiss operational base, the bank said.

A new holding company structure unites Coutts & Co, the London private bank founded in 1869 and owned by NatWest since 1992, with Handelsbank NatWest in Zurich and NatWest International Trust Holdings in the Bahamas, each had previously worked independently.

Operating under the name

Coutts & Co, the group will initially have some 3,500 staff managing assets equivalent to some £18bn, of which £11bn is overseas.

Coutts & Co will continue to be responsible for UK business. Coutts & Co International Holding in Zurich will control the international private banking operations.

Mr David Money-Coutts, chairman of the London bank, will chair both holding companies.

Mr Jean-Pierre Cuoni, president of the former Handelsbank NatWest, will be responsible for co-ordinating NatWest's global private banking activities.

"Anybody who wants to have a banking account in Switzerland can now benefit from doing it through a British house with a long-standing tradition in private banking and serving private clients," Mr Cuoni said.

Swiss services in lending, capital market financing and trading in securities and foreign exchange would continue to be provided, Coutts said in Zurich.

But the new group planned to extend the range of services offered to private clients, in particular by offering international customers advice on financial, inheritance and tax matters.

## Quarto expands to over £4m

IN SPITE of mounting economic problems encountered in its main markets, Quarto Group turned in record figures for 1990.

Turnover of this US-registered publishing, marketing support and production services group increased 17 per cent to \$39m (\$23.21m) and pre-tax profit rose 4 per cent to \$4.06m (\$3.88m).

Earnings improved to 17.9p (17.7p) and the dividend is held at 4.875p with an unchanged final of 3.375p.

This year's results included Rockport Publishers, acquired in June, and trading losses in the magazine division, which was subsequently disbanded.

Mr Laurence Orbach, chairman, said the group was never able to achieve a critical mass or enough leading titles to sustain the division profitably in an advertising downturn. The loss on disposal was £1.38m and part of a £1.48m extraordinary charge.

He attributed the group's continuing success to its widely spread world markets, its size and reputation in the publishing industry, and its management philosophy.

"We encountered setbacks to our growth plans but the experience has helped us to highlight the strengths of the group," he said.

Book publishing remained the largest single activity. Trading conditions generally weakened as the year progressed and the group was affected by the collapse of an important customer in the UK. In the current year some of the recessionary influences should end, but there was little to suggest substantial growth in demand, Mr Orbach stated.

# Century Oils promises reshuffle and profit forecast in Fuchs battle

By Andrew Bolger

CENTURY OILS has promised a management reshuffle and profit forecast in its efforts to see off a hostile £53m cash bid from Fuchs Group of Germany, which also makes and distributes lubricants.

Mr Charles Mitchell, chairman and managing director, said in a letter to shareholders that the group had been planning to split his role since last year and a new managing

director would be appointed as soon as possible.

Fuchs is offering 110p per share for Century, which yesterday closed 1p down at 125p, suggesting that the German group will have to increase its offer.

In the first 21 days of the offer, which was launched on February 26, Fuchs received acceptances from shareholders representing only 0.64 per cent

of Century's ordinary shares.

Century's document says that in spite of greater volume of sales from acquisitions in the past three years, Fuchs's operating margins have fallen and the benefits Fuchs claims from expansion have not appeared in its profits. Earnings per share of Fuchs has fallen from DM13 in 1988 to DM10 in 1990.

Century also says that Fuchs's acquisitions and internal development programme have increased its net borrowings by over 185 per cent between December 1987 and December 1989, raising gearing to 79 per cent, even after treating its convertible bonds as equity.

## COMPANY NEWS IN BRIEF

**AIRTOURS:** negotiations involving the possibility of acquiring the Neilson ski holiday business from Granada have ceased.

**ARLINGTON SECURITIES:** the property division of British Aerospace, has established a new subsidiary to expand its commercial development interests in Europe. The new company, known as Arlington Securities Europe, is initially based in London and an office on the Continent will be opened at a later date.

**BAILLIE GIFFORD:** Japan Trust. Net asset value at February 28 amounted to \$77.7p (\$72.1p six months earlier). Net deficit at interim stage was \$66,012 (\$235,844) and losses per share were 0.6p (2.14p).

**BODYCOTE INTERNATIONAL:** has acquired - through its subsidiary, Edinburgh Nemo - HIP and Intefee from Marshall for \$4m cash, part of which will be utilised to repay loan accounts outstanding between the companies and Marshall.

**BRAKE EROS:** has agreed to purchase the assets and goodwill of Midfish, a fresh fish and seafood supplier, from SPI for an undisclosed sum.

**CALOR:** is to seek shareholder approval to invest up to £17m in a joint venture to enter into the marketing and distribution of liquefied petroleum gas in Poland, Hungary and Czechoslovakia.

**CHARLES CHURCH Developments:** After \$44.1m exceptional charge arising from write-down of stock and work in progress, losses before tax were \$54.22m (profits \$15.24m) in year to August 31. Turnover was \$97.07m (\$124.03m). Net interest payable was \$10.16m (\$7.83m) and loss per share 62.3p (earnings 10.3p).

**COURTAULDS:** has set up a joint venture company at Taipei, Taiwan, for the manufacture of powder coatings. The new company will be called International Chang Cheng Co. with 50 per cent held by Courtaulds Coatings and the other half by Mr Hong-Chin Li and his associates, the owners of Chang Cheng Chemicals, a leading Taiwan supplier of powder coatings.

**KEYWOOD WILLIAMS:** has received rights issue acceptances in respect of 11.33m new ordinary shares at 98.5p (98.5p). Those shares not taken up have been sold in the market.

**KINGSPAN GROUP:** The County Cavan-based building materials company announced pre-tax profits of £63.6m (£23.94m) for 1990, up from £2.6m last time. Earnings per share were 11.74p (10.07p) and a final dividend of 1.2p makes 2.2p (1.33p) for the year.

Company has USM quota.

**LINCAT GROUP:** industrial electrical concern. Taxable profits for six months to end-December declined to \$376,000 (\$502,000). Earnings per share worked through at 3.74p (5.7p) but interim dividend is maintained at 1.3p.

**MISYS:** said that of the 3.03m new ordinary shares offered to qualifying holders at 89p, per share pursuant to the placing and offer in relation to the acquisition of the Star Maintenance Business, 2.27m shares (76 per cent) had been validly applied for by 8pm on March 27. The balance of 758,879 have been conditionally taken up by places.

**NEWBY GROUP:** Pre-tax profits fell from \$9.3m to \$1.72m in 1990 on turnover of \$26.03m (\$26.14m). Earnings per share were 49.4p (\$25.5p). Newby is a West Midlands-based, small-wear manufacturer, wholly-owned by William Prym-Werke of Germany.

**P-E INTERNATIONAL:** has acquired Fray Data Interne, a Dutch systems/software house for an initial £11.04m (\$314,000). A further £125,000 may be payable depending on profit levels over the next 15 months.

**ROSS GROUP:** has paid \$700,000 cash for certain assets, patents and trademarks from the receivers of Traveller International Products, a supplier of a range of electrical travel accessories. An EGM also approved the reverse takeover of Whittington.

**SIE (1928):** Rescue package announced by Mr Rex Williams and Mr Leon Andreu-Zamora, who will inject certain of their assets into the former Scottish Ice Rink group. Company plans rights issue to raise about \$200,000 and intends to remain in the leisure field.

**THEORON (GV):** Holdings started trading on the Official List of the Stock Exchange on Thursday, March 28. Its activities are centred on the international aerospace and medical markets.

**UNITED SCIENTIFIC Holdings:** has placed 10.5m shares in Avimo Singapore, its Singapore-listed subsidiary, in the Singapore market, reducing USH's holding in Avimo from 85 to 51 per cent. Net proceeds of \$2.85m will be applied initially in reducing group bank borrowings.

**WIGGINS TRAPE:** Appleton: Attempts to complete the sale of Boise Cascade Corporation's Vancouver, Washington, paper mill to Appleton Papers, a subsidiary of WTT, were terminated on March 31 when the agreement signed by both companies last August expired and terms for an extension could not be reached.

## MIDLAND INTERNATIONAL CIRCUIT FUND

Société d'investissement à capital variable

The Interim Dividend for the following classes of the above Fund has been declared by the Directors and are detailed below:

CLASS	\$/PER SHARE
Japan Growth	£0.044
Pacific Growth	£0.034
European Growth	£0.005
UK Growth	£0.031
North American Growth	NIL
Multi-currency Bond	£0.024
UK Fixed Interest	£0.040
UK Sterling Liquidity	£0.074

CLASS	US\$/PER SHARE
US Dollar Liquidity	US\$ 0.06

Registered Shareholders at the close business on 28 March 1991 will receive the above payment in GBP or US\$ (as requested) on or after 15 May 1991.

## INVITATION

addressed to the Shareholders and Holders of Participation Certificates (in the following "Raiffeisen-Vermögensanteile")

to attend the

### ORDINARY GENERAL MEETING

of the Raiffeisen Zentralbank Österreich AG, to be held on Wednesday, April 24th, 1991 at 10.45 a.m., in 1030 Vienna, Am Stadtpark 9, "Raiffeisenhaus" (ground-floor).

### AGENDA

- 1) Presentation of the established annual financial accounts and presentation of the business report of the Board of Management regarding the business year 1990 together with the report of the Supervisory Board
- 2) Resolution regarding distribution of net profit
- 3) Resolution regarding the exoneration of the Members of the Board of Management and of the Supervisory Board
- 4) By-elections to the Supervisory Board
- 5) Resolution regarding reimbursement of the Members of Supervisory Board
- 6) Election of the auditors for the business year 1991
- 7) Miscellaneous

Attendance is granted only by presentation of certificates of deposit evidencing the deposit of shares or interim certificates with an Austrian notary public or with an Austrian or foreign bank. The deposit has to be effected not later than April 18th, 1991 (Section 17 Articles of Association).

The voting power of the shareholders corresponds to the nominal value of the shares.

In case votes are exercised by proxy a written authorization is requested. This authorization will be retained by the bank.

Holders of "Raiffeisen-Vermögensanteile" are entitled to attend the Ordinary General Meeting. Their right of attendance has to be justified in the same way as the corresponding right of shareholders (e. g. by analogous application of Section 17 Articles of Association).

THE BOARD OF MANAGEMENT

## INVITATION

addressed to the Holders of "Raiffeisen-Vermögensanteile"

to attend

### A BRIEFING

concerning the financial statements 1990. This briefing will be held on Wednesday, April 24th, 1991 at 9.30 a.m., in 1030 Vienna, Am Stadtpark 9, 9th Floor, Conference Room B.

Holders of "Raiffeisen-Vermögensanteile" are authorized to attend this briefing; they have to justify their right of attendance by analogous application of Section 17 of the Articles of Association.

Vienna, March 1991

THE BOARD OF MANAGEMENT



RAIFFEISEN ZENTRALBANK ÖSTERREICH  
AKTIENGESELLSCHAFT  
KBS-AUSTRIA

## Bayerische Landesbank Bulletin

MONEY AND CAPITAL MARKETS REPORT - APRIL 1991

# GERMAN BOND MARKET BACK TO EARTH

Foreign investors have once again sprung a surprise on the German bond market. Their heavy commitments have been a major factor in bringing about a reversal of interest rates.

In the first half of 1990, foreign investors had backed away from the German bond market (sales exceeded purchases by DM 8.4 billion), but - following a pause in the third quarter (net purchases of DM 865 million) - they returned in force in the fourth quarter. Their net purchases of DM securities (not counting borrowers' notes from the public authorities) during this quarter - the latest figures available - came to a whopping DM 28 billion, which marked an all-time high.

The market has rewarded foreigners for their support. The investment results currently produced by D-mark securities are quite attractive. German government bonds with a maturity of 10 years yielded up to 9.5 basis points more in the past four weeks than comparable US securities. The present interest differential is 50 points; the market's latest spurt pushed up bond prices by up to 2 percentage points.

### Interest rates bounce back

It is not surprising, therefore, that foreign investors have been piling into German bonds. Massive foreign buying was a major factor in bringing about the unexpected reversal. The reversal was so dramatic that bond yields dropped to their lowest level in the past 12 months. The strong mood carried over to the new year. Although the market was hit early in the year by speculation about a possible tightening by the Bundesbank, as a consequence of which yields again pushed through the 9 per cent barrier, it came out of this phase relatively unscathed. When Frankfurt eventually raised the discount rate from 6 to 6 1/2 per cent and the Lombard rate from 8 1/2 to 9 per cent, market sentiment improved again, as the surprising key-rate hike on January 31 was seen as marking the top end of the ladder.

The feeling that the Bundesbank had gone as far as it can possibly go gave the bond market sufficient thrust to push the 10-year yield in the direction of 8 per cent, but the rapidity of the decline did not only upset notorious skeptics. After all, it is a well-known fact that markets tend to overshoot and thus provoke moves in the opposite direction. In the current situation, however, one should not forget that the sharp decline in yields was due to the same causes as the previous rise. Both movements were a direct consequence of the German bond market's integration into the international market.

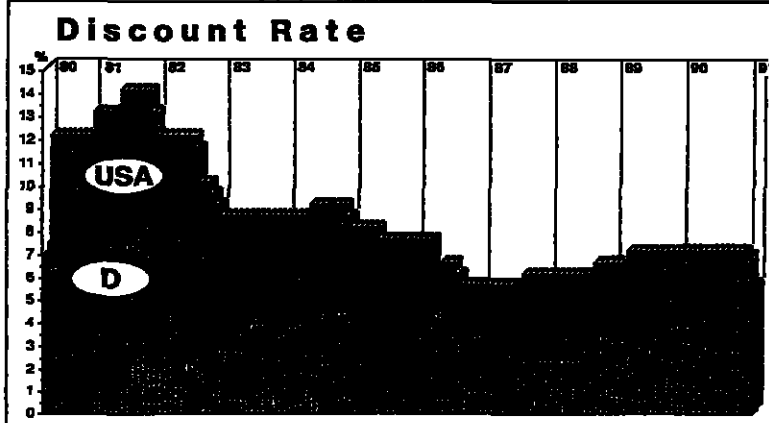
We must not forget that foreigners may quickly change their minds about D-mark investments. Today's favorites could

easily become tomorrow's wallflowers. After all, every movement in the dollar-DM exchange rate means a shift in the relative attractiveness of DM and dollar assets. It is mainly the D-mark's upside potential against the dollar that determines the choice made by foreign investors, much more so than the interest differential, which - due to Bundesbank's and the Fed's moves in opposite directions - is now clearly in the D-mark's favour, mainly as far as short-term investments are concerned.

It is highly unlikely that government spending this year and in 1992 can be funded in a way that is neutral in its effect on interest rates. Hence, if foreigners stop buying German securities or reduce their purchases, even temporary bouts of uncertainty may give interest rates an upward push. Such uncertainty could be the consequence of ill-timed borrowing by the Federal Government or speculation about the course of the Bundesbank's policy. Market participants, but also the Bundesbank, will have to be prepared for more surprises.

### Large cash reserves

At any rate, market developments since the start of the year have clearly shown that forecasts of interest-rate trends are fraught with uncertainty. We should therefore resist the temptation to extrapolate the extent and speed of the rate decline since mid-January to the end of the year. The tentative move in the opposite direction (the average yield rose from 8.40 per cent to 8.52 per cent after 9.17 per cent on January 16) shows that the euphoria is fading and that the bond market has come back to earth.



**Bundesbank and Fed Move in Opposite Directions**  
The central banks have aligned themselves with the interest-rate trends in the financial markets observed since the early summer of 1990. The Bundesbank raised the discount rates (effective February 1) while the Fed cut it. Frankfurt has jacked up the discount rate in no fewer than seven steps since early 1989; the US has cut it twice since year-end 1990. In contrast to the United States, where the recession will probably force the Fed to make further cuts, the Bundesbank can be expected to maintain its squeeze until further notice.

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## SAATCHI &amp; SAATCHI FINANCE N.V.

(Incorporated under the laws of the Netherlands)

To the Holders of the 6 1/2 per cent, Redeemable Convertible Preference shares 2003 of £1 each ("Preference shares") in the capital of Saatchi & Saatchi Finance, N.V. ("Saatchi Finance").

THIS NOTICE is given in connection with the Recapitalisation Proposal set out in the Circular dated 4th March, 1991 (the "Circular") of Saatchi & Saatchi Company PLC ("Saatchi"). Terms used in this Notice which are defined in the Circular have the same meaning herein. THIS NOTICE IS IMPORTANT. IF YOU ARE IN ANY DOUBT AS TO THE ACTION YOU SHOULD TAKE, YOU SHOULD CONSULT YOUR STOCKBROKER, LAWYER, ACCOUNTANT OR OTHER QUALIFIED PROFESSIONAL ADVISER IMMEDIATELY.

NOTICE IS HEREBY GIVEN of the following matters:

1. Approval of Recapitalisation Proposal. The Recapitalisation Resolutions were passed, and the New Bank Facilities Agreement was entered into, on 27th March, 1991. Subject to satisfaction of certain remaining conditions, the Effective Date is expected to be 22nd April, 1991.

2. Redemption of Preference shares. All Preference shares will be redeemed on the Effective Date in consideration for new Saatchi Ordinary shares of 10p each on the basis of 7 New Ordinary shares for every 2 Preference shares on the terms set out in the Circular. Holders of bearer Preference shares will be required to surrender their certificate to one of the Paying Agents listed below and provide certain information in order to receive the consideration due to them upon redemption. Persons who hold such shares through accounts with Euroclear or CEDEL should comply with the instructions provided by them.

3. Rights issue of New Ordinary shares. Saatchi is now offering up to 352,663,438 New Ordinary shares of 10p each at a price of 10p per share by way of rights to holders of Ordinary shares, UK Preference shares and registered European Preference shares on the respective regions at the close of business on 21st March, 1991 and to holders of bearer Preference shares, on the basis of 7 New Ordinary shares for every 12 Ordinary shares held or to be held under the terms of the Recapitalisation Proposal and upon the terms set out in the Circular, the Supplementary Listing Particulars dated 25th March, 1991 and the Provisional Allotment Letter. The offer expires at 3.00 p.m. on Wednesday, 17th April, 1991, unless extended by Saatchi with the consent of The Stock Exchange. Holders of bearer Preference shares who wish to take up their rights (or in certain cases to receive any net proceeds of sale of those rights) should immediately follow the instructions of Euroclear or CEDEL or deposit their share certificates with a Paying Agent, as appropriate.

4. Restrictions on availability of New Ordinary shares. This notice does not constitute an offer or solicitation of offers for any securities. The Circular and the Provisional Allotment Letter contain details of restrictions on the availability of New Ordinary shares in certain jurisdictions. The New Ordinary shares and the Provisional Allotment Letters have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "Securities Act"), and may not be offered, sold, pledged or otherwise transferred except (i) pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act or (ii) pursuant to an effective registration statement under the Securities Act.

5. Availability of documents. Copies of the Circular and the Supplementary Listing Particulars (which together comprise Listing Particulars in relation to Saatchi) and of the Provisional Allotment Letter may be inspected at the office of any of the Paying Agents and at the offices of Macfarlane, 10 Norwiche Street, London EC4A 3BD, during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including the Effective Date.

## PRINCIPAL PAYING AGENT AND CONVERSION AGENT

S.G. Warburg & Co Ltd,  
Paying Agent,  
2 Finsbury Avenue,  
London EC2M 2PA

## PAYING AND CONVERSION AGENTS

Kreditbank S.A. Luxembourg  
43 Boulevard Royal  
L-2555 Luxembourg

Swiss Bank Corporation  
Aeschenvorstadt 1  
CH-4002 Basel  
Switzerland

This Notice has been approved for the purposes of Section 57(1) of the Financial Services Act 1986 by S.G. Warburg & Co. Ltd. and Donaldson, Latham & Jenrette Securities Corporation, members of The Securities and Futures Authority.

Registered Office:  
130 Schonebergerweg  
Oost  
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SAATCHI & SAATCHI  
FINANCE N.V.  
M. Tucker  
Managing Director

This advertisement is issued in compliance with the requirements of the Council of the International Stock Exchange of the United Kingdom and the Republic of Ireland ("The Stock Exchange") and does not constitute an invitation to any person to subscribe for, or purchase, any securities.

## Korea Asia Fund Limited

(an exempted company incorporated with limited liability under the laws of the Cayman Islands with registered number 368704)

Placing of 10,000,000 Shares  
of U.S.\$0.01 at a price of U.S.\$10.50 per Share  
(including commissions) payable in full on application.

Application has been made to the Council of the Stock Exchange for the Shares in Korea Asia Fund Limited (the "Company") to be admitted to the Official List. Such admission is expected to become effective and dealings are expected to begin on 11th April, 1991.

Listing particulars relating to the Company are contained in the Companies Fich Service of the Stock Exchange and in the prospectus dated 3rd April, 1991 copies of which are available during normal business hours by collection only until and including 5th April, 1991 from the Company Announcements Office of The Stock Exchange, 45-50 Finsbury Square, London EC2A 1DD and until and including 25th April, 1991 from the Listing Sponsor: Salomon Brothers U.K. Equity Limited, Victoria Plaza, 111 Buckingham Palace Road, London SW1W 0SB.

3rd April, 1991

The Hongkong and Shanghai Banking Corporation Limited  
and  
HSBC Holdings plc

## Reorganisation of group structure

The Scheme of Arrangement (the "Scheme") dated 1 February 1991 between The Hongkong and Shanghai Banking Corporation Limited ("HSBC") and the holders of its shares of HK\$2.50 each became effective today.

Share certificates representing the shares in HSBC Holdings plc to which holders of HSBC shares are entitled to be allotted pursuant to the Scheme are expected to be posted to such holders at their own risk on or before 6 April 1991. The first day of dealings in shares in HSBC Holdings plc on The Stock Exchange of Hong Kong Limited and The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited is expected to be 8 April 1991.

By Order of the Board of  
The Hongkong and Shanghai  
Banking Corporation Limited  
R G Barber  
Secretary

By Order of the Board of  
HSBC Holdings plc  
R G Barber  
Secretary

2 April 1991

## UK COMPANY NEWS

## A global book-runner to catch the market

The government is looking at a new way of selling its BT share. Roland Rudd reports

A GLOBAL book-runner sounds a little like something out of a science fiction film. As far as the Treasury is concerned its time has finally arrived. It has drawn up a short-list of six leading UK merchant banks to play the role, masterminding the sale of part of the government's 48.6 per cent stake in British Telecom.

As a global book-runner, the lead bank, which is expected to be appointed next week, will have more responsibility than any other main adviser in past UK privatisations.

The government is expected to split the BT sale between the UK retail market and the rest of the world. There will be a fixed allocation of shares to be targeted to British individuals.

But unlike previous privatisations UK institutions will have to take their chances along with their US, Japanese and continental competitors in the market for BT shares. The rest of the world. Unlike the sale of the electricity generators, BT shares will not be allocated to different markets in advance of the flotation.

Japanese institutions bid more aggressively for BT shares the global book-runner will be able to switch more to Japan at the last minute to meet the demand, thereby maximising the price attainable.

In the US, where the term global book-runner has long

BT

lost its futuristic connotations, banks are often put in charge of worldwide equity sales. It is only novel in UK privatisations.

The government views it as the final appendage to the system of floating government assets which has become more sophisticated and intricate with each sale.

For ministers, privatisation inevitably means walking a tightrope between a flop and a giveaway. Apart from the sale of British Petroleum, just after the 1997 stock market crash, ministers have erred on the side of the latter. The Treasury

second round of soundings further narrowed the target yields before the price was finally set. There was then a back-seller, which took place between the offer closing and the start of dealing.

But it was not the paragon it was made out to be: share prices rose 37 per cent on the day trading began because Nomura Securities, the government's Japanese adviser, unexpectedly bought large blocks of shares after failing to acquire any in the tender before the flotation.

The government does not accept the argument put forward by Japanese brokers that they had told the UK authorities that there would be a strong demand from Japanese retail clients but their allocations were still scaled back. It believes that Nomura not only failed in its responsibility as government adviser to alert ministers of the huge Japanese demand for BT shares, but did not tell them of the extent to which they promoted the shares in the Japanese retail market.

By having complete control over the placing of shares in the international markets, a global book-runner would be expected to spot a future Nomura "stoking up demand".

The government's US, Japanese and continental advisers would also be expected to take the lead bank into their confidence so it could independently determine the demand

for BT shares in each market. A senior banker, who hopes to be advising the government in the BT sale, said he could still not see what the advantages were in appointing a global book-runner.

"If the government does not want too many shares to go abroad it would be well advised to sell the BT shares under the established system", he said.

However, UK banks have traditionally resisted the idea of a global book-runner for a number of reasons. It is easier to place a fixed amount of shares in different markets; US

banks have far more experience of worldwide equity sales: a UK global book-runner may have to tell a US or Japanese bank in its own market that it has over or underestimated the demand for BT shares. By so doing, it could anger the US or Japanese bank and lose business in future transactions.

As a government adviser in a recent sell-off put it: "The appointment of a global book-runner inevitably means more shares going abroad because the issue is more flexible. This is why it has always been

resisted by UK institutions." Ministers are also looking for innovative ideas to sell some of the BT shares to individual British investors. This is partly to fulfil the government's goal of wider share ownership. Ministers believe clearing banks are "user unfriendly" when it comes to selling shares. They are looking to merchant bankers to produce solutions to that problem. One idea being canvassed is for banks to buy tranches of BT stock to re-sell to investors.

But the government is also keen for a large individual take-up to fire a shot across the bows of existing BT shareholders in case they were minded to sell their shares only to buy new ones at a discount. By denying them any preferential terms to buy new shares the government hopes to frighten them into hanging on to their existing stock. In case they fail to be allocated any of the new issue.

A US merchant bank with experience of selling shares in a retail market believes it has come up with novel ideas about how to sell the government's BT shares. The Treasury will, no doubt, be interested in the ideas. But it will not appoint the US bank as its global book-runner. One of the unstated goals in the latest privatisation is to promote the interests of UK banks, which have had little experience in selling worldwide equity sales.

BT

## Engineering a strategy to keep heads above water

Paul Cheeseright on changes companies are having to make to ride out the recession

IN MANY respects, Frederick Cooper, could not be more different. One makes metal and electrical products, the other makes swimsuits. Yet the two Midlands companies demonstrate the radical internal changes, some painful, manufacturers are making to cope with recession.

"We have to condense the cost base without restricting capacity," said Mr Eddie Kirk, chairman of Frederick Cooper, a mini-conglomerate with interests that include security and architectural hardware, electrical products and metal finishing.

"Keeping alive in a recession is being close to the customer," said Mr David Atkinson, managing director of Speedo Europe.

80 per cent owned by Pentland and 20 per cent by the management. But just as Mr Kirk had been forced to sell subsidiaries and concentrate the business, so in its own way Speedo did the same thing. Mr Atkinson explained how peripheral activities like making hair-nets, string vests and lace, and the practice of putting the Speedo brand on skiwear, were cut away from the core business.

Both companies too are reducing their reliance on the UK market. The reasons are not difficult to find. Frederick Cooper's architectural hardware and electrical divisions have both been hurt by the sharp downturn in the domestic house refurbishment and telecommunications markets.

Mr Kirk was installed at Frederick Cooper as a company doctor in 1986, and rapidly had to sell loss-making subsidiaries - one of which was an

unhappy venture into horse-shoe nail manufacture - in order to stop financial blood letting.

Speedo's origins lie in Australia, but the European end of the group passed into the hands of the Crowther Group in 1988, and thence into Coleridge. It was subject to a management buy-out in mid-1988 but that went into receivership and re-emerged as a company

On the other hand, technical innovation in metal finishing has helped Cooper Coated Coils to win contracts in continental Europe to the extent that it has been making record profits and is selling 60 per cent of its products overseas.

Although, on the face of it, the swimwear business looks as vulnerable as any other form of consumer spending, this has not impinged on Speedo, which last year, Mr Atkinson said, raised manufacturing capacity by 47 per cent. By the end of this year half of its business will be in continental Europe. However, Mr Atkinson added: "We are not focusing on stimulating more demand in this country."

These moves have been taking place against a background of changes designed to raise internal efficiency - changes, in fact, which serve to reduce the pressure on margins which can come from trading in difficult markets. At this point, the differences between Frederick Cooper and Speedo emerge.

The first company has varied businesses which it has tried to expand, not only through better performance in its component companies but also through a stream of acquisitions: there were nine corporate purchases and two disposals last year.

The second company has concentrated on a single product and derivatives like swim hats. Not only that: Frederick Cooper provides goods which find their way into an end-product manufactured by

another company. Speedo's products go, via the usual intermediaries, direct to the public.

Growth by acquisition has meant that Frederick Cooper is engaged in a running process of rationalisation. "We are moving round four operations to release three freed sales and two losses. All will be sold during 1991 releasing £1m in cash, while disposing of the

"We have to condense the cost base without restricting capacity," said Mr Eddie Kirk, chairman of Frederick Cooper.

leases will save £100,000 on rents," said Mr Kirk.

An example of this process concerns Gibbons of Willenhall, a lock manufacturer. Last financial year it ran into losses as business fell off. Its production went down and its costs went up. Its press shop and tool room are being transferred to Latham Manufacturing, a specialist engineer, with the loss of 15 jobs. The space created at Gibbons will be used to house ABT Hardware, a distribution business which, in any case, handles some of Gibbons' products.

"At the same time we will merge the management. Heads will fall out and there will be a cut in costs," said Mr Kirk.

The emphasis at Speedo, rather, is on improving the manufacturing and design process on merchandising.

Last year, Speedo engineered about 20 per cent out of the cost of one of its garments: male garments cost up to £3 to make, female up to £3.50. The less complicated design, the simpler the manufacturing. Mr Atkinson talks of "reducing activity from designing better so that the time in making a garment goes down".

In a business which Mr Atkinson sees as "fashion conscious but not fashionable", Speedo has been seeking to move its merchandising forward by up to eight weeks. This means that its catalogue can get into the hands of trade buyers earlier than that of the competition. "If you're the brand leader you have a strong position."

But Speedo is also trying to improve the perception of its goods at the point of sale and this involves trying to ensure that the retailer has enough sizes in stock, that the customer has adequate changing facilities and that the techniques of display attract the customer's attention.

For all the changes, both companies have yet to reap full rewards. Mr Kirk has already warned the market about Frederick Cooper's interim profits for the six months to January 1991. Due to be announced on Thursday, they are unlikely to be any better than the £3.3m earned in the same period of 1989-90 - and that figure was about half the interim profits of the year before.

## POLAND

The FT proposes to publish this survey on  
May 3rd 1991.

58% of Chief Executives of Europe's largest companies read FT. If you want to reach this important audience, call Patricia Surridge, Tel: 071 873 3426 or Fax: 071 873 3079 or Nina Kowalewska, Warsaw, Poland. Tel (22) 489787.

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For the interest period 28 March 1991 to 28 June 1991 the Class A-1 notes will bear interest at 12.925% per annum. Interest payable on 28 June 1991 will amount to £2,257.61 per £100,000 note. The Class A-2 notes will bear interest at 13.125% per annum. Interest payable on 28 June 1991 will amount to £3,303.22 per £100,000 note.

Agent: Morgan Guaranty Trust Company  
JPMorgan

## Electricity Generating Authority of Thailand

U.S.\$195,000,000  
Floating Rate Notes due 2005  
Petroleum Authority of Thailand  
U.S.\$145,000,000  
Floating Rate Notes due 2005

In accordance with the terms and conditions of the above notes, notice is hereby given that for the 6 month interest period from 28 March 1991 to 30 September 1991 (186 days), the notes will carry an interest rate of 6 1/8% per annum. The interest payable on the next payment date, 30 September 1991, will be U.S.\$6,718.75 per U.S.\$250,000 nominal amount and U.S.\$174.38 per U.S.\$5,000 nominal amount.

Reference Agent:  Lloyds Bank

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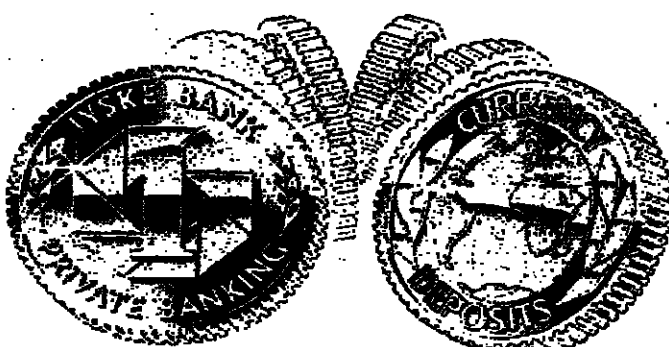
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SEK, Sweden	12 %	10 1/2 %
GBP, Britain	11 1/4 %	10 1/2 %
ESP, Spain	12 1/4 %	12 %
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(Subject to situation)  
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BUSINESS AND THE ENVIRONMENT

# Reincarnation in the design studio

German companies have led the way in the design of energy-efficient products, including appliances and automobiles.

**Andrew Fisher examines AEG's cradle-to-grave approach and John Griffiths visits BMW's recycling plant near Munich**

In the days when life was simpler, a washing machine was an object which could be used for 10 years or more - maybe 20 if you were lucky - and then discarded for a new one. No one bothered much about what happened to the old machine. You might get something for the scrap value, or have to pay someone to take it away.

Gradually, as consumers became aware of the costs and risks of uncontrolled energy use, more emphasis was put on the machine's efficiency during its life span. Today, appliances use far less water and electricity than their predecessors; detergents, too, have become phosphate free and thus less ecologically suspect.

German companies such as Miele, Siemens-Bosch and AEG are now at the threshold of another, potentially far-reaching development: the design and manufacture of machines which can be recycled easily at the end of their life.

This is not as easy as it may

sound. Apart from the volume and variety of materials involved, there is the problem of evaluating their recycling properties. Not enough data are available for this at present and designers are not trained to do this anyway.

But at a time when waste disposal is becoming an increasingly acute social, economic, and political issue, the design of washing machines and other appliances in a way that prevents them from becoming an environmental burden later is being given intensive study.

"The avoidance of waste is the most serious challenge we are facing today," says Peter Riller, AEG's director of washing machine and dishwasher design. "This makes it necessary to equip appliances with an increased number of reusable components."

Every year, he claims, west Germany produces 30m tonnes of household and industrial waste, enough to fill a goods train from Flensburg (the country's northernmost town) to the equator. More than 5m household appliances are disposed of annually - placed in bins, they would stretch from Flensburg to Istanbul.

AEG began taking account of the whole cradle-to-grave life-cycle of washing machines three years ago. "We are only at the beginning," Riller says, "the map is still blank." He finds the idea of integrating the machine's development and manufacture with the ecology a fascinating one.

It means AEG's own people have to be imbued with a greater environmental awareness, not just as citizens but also as employees. Suppliers have to learn more about the

recycling qualities of their materials and consumers must gradually accept that the products they buy should be geared towards easier scrapping and reuse of their contents.

Riller reckons that even greater increases in efficiency during a machine's working life can still be achieved, but progress will obviously be less striking than in the past two decades. "Today's appliances consume about 50 per cent less energy and water than the previous generation."

AEG has introduced the ecological lock to cut detergent use by 20 per cent. It consists of a cap which closes automatically on the lower run-off spout to ensure that the detergent goes straight into the washing process and does not enter the drainage area of the suds container.

Variable-speed drives detect imbalances in washing loads and optimise laundry distribution in the drum. This makes higher spinning speeds possible, as well as reducing the moisture content of the laundry and thus bringing about large savings in energy needed for drying.

AEG's washing machines also have a savings cycle, eliminating the need for very high temperatures and extending the time in which the machine's mechanism acts on

the laundry. Instead of washing the clothes at 95 deg C the heat can be cut to 60 deg C with a slightly longer wash period. The results are identical.

All of these features, Riller says, have become important marketing tools. But the time when this can be true of a machine's recycling properties is a long way off yet. For example, most Europeans who buy



appliances like the look of shiny steel, especially if they are paying a lot of money. But greater use of plastics - as in Japan - could increase efficiency by reducing weight, and eventually lead to improvements in recyclability.

Riller reckons that the plastics content of machines could be raised to 10 or 15 per cent from the present 5 per cent. Plastics recycling is still at the early stages of development,

however, and until proper recycling concepts are introduced AEG plans no significant increase in plastics use.

There is no point, he says, in more so-called downcycling, in which recycling leads to lower grade plastics which are only good for plant pots. The market for these is not infinite. Processes must be developed in which plastics can be recycled so they can be used again for the same or similar applications. "If we succeed in doing this, the logical next step would be to develop highly plastic machines as the only way of achieving a better overall ecological balance."

Three problems must be solved:

- Plastics must be produced so that once the appliance's life is over they are not irreversibly damaged and can thus be recycled or reused.
- Products must consist of a limited number of plastics, the ideal being only one type. At AEG, polypropylene, with especially good anti-corrosion and air-resistant properties, accounts for 70 per cent of the plastics in washing machines, and this proportion will be raised.
- Ways must be found of recovering plastics from the appliances efficiently and without damage.

AEG's research unit is making

studies of materials' recycling properties, and the company is also co-operating with outside institutes. With other German manufacturers and companies involved in recycling such as Metallgesellschaft, AEG is also co-operating with the German Electrical Industry Association (ZVEI) on plastics recovery and reuse.

Riller heads a ZVEI working party on the disposal of used appliances and packaging. "Too many machines still end up on waste dumps," says Norbert Knaup, general manager of ZVEI's large electrical appliance division.

Chemical, steel, and engineering companies are all working on ways of recycling plastics. While the subject is still under study, ZVEI wants appliance makers to refrain from trying to gain any advantage through advertising their products' recycling qualities. "The whole matter is too serious to be made into a competitive theme," Knaup feels.

Three years ago, AEG began marking plastic parts to make identification easier when the appliance's life was over. It also installs components which contain compounds in such a way that these can be easily separated out later.

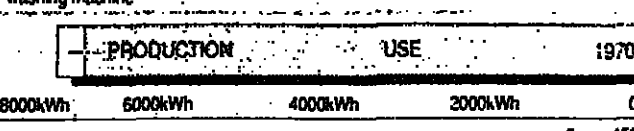
But real progress will not come until recycling methods have been developed for plastics which are as effective as those for metals, which are first pulverised and then separated mechanically.

Since washing machines run for at least a decade, it will not be until the next century that the results of the work by AEG and others on recyclable appliances can be seen.

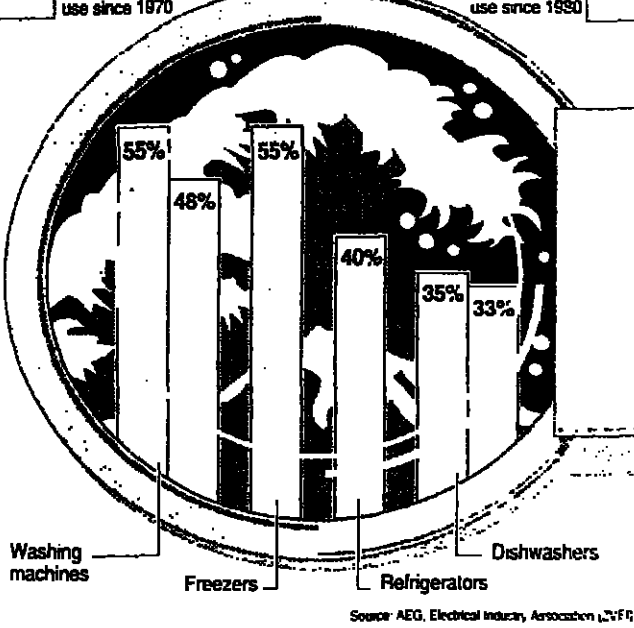
In the meantime, designers will have to be trained in the

## WHITE GOODS

Energy used in manufacture and 10-year use of a washing machine



Source: AEG



Source: AEG, Electrical Industry Association, ZVEI

environmental aspects of their work, suppliers will need to know about the recycling properties of their materials and consumers will have to be educated into an appreciation of appliances' ecological properties both during and after their

life-span. The machines of the future will not just wash clothes; they will be part of a whole new approach to keeping the environment clean. No wonder Riller talks of fascinating times ahead.

# Old cars get a new lease of life



By the middle of this year BMW and other German vehicle manufacturers will be setting out proposals to the Bonn government on how best to tackle the pressing problem of recycling cars.

The German automobile industry has spent more than DM 500m

(£170m) on production-related environmental protection over the past few years - equivalent to DM 300 per vehicle in the home market, according to BMW.

But the new focus on recycling the 2m cars scrapped annually in west Germany alone is not wholly the result of the manufacturers wishing to be seen to reduce the car's adverse impact on the environment and the resources required in its production.

They are preparing, instead, for the introduction of legislation which will impose tighter controls on the dumping of cars. The legislation may even force manufacturers to take back scrap cars which come off their own production lines. By the end of 1993 manufacturers are likely to be required to have in place the facilities and procedures for such recycling to take place.

It is partly with the aim of achieving that goal that Germany's

first pilot car recycling plant has come on stream at BMW's Landshut components plant, less than an hour's drive from Munich.

The recycling centre is on a smaller scale than the 250,000 units-a-year facility BMW would need if it were to recycle all its own output of cars sold inside German borders - and which is already in the outline planning stages.

At any one time workers inside the plant are dismantling cars in their entirety - a task which takes some four to five hours per vehicle.

Horst-Eberhard Wolf, the recycling project leader, expects the exercise to reveal the most efficient techniques for disassembling cars and, in the longer term, important information about how cars of the

future might best be designed in order to recycle them completely, compared with the 75 per cent level which has already been achieved.

As part of the process, BMW hopes to produce cars in such a way that complete disassembly can be cut to about one hour. Landshut has six stages: doors, boots and bunnets; the interior; inside the boot; outer bodywork; engine compartment; and floor pan.

BMW is using what Wolf describes as a "cascade" concept in its approach to recycling. This means choosing materials which, if possible, are reusable; designing the car to be capable of maximum disassembly; using materials which contain no harmful substances; using as few different materials as

possible (in future avoiding materials such as polyvinylchloride and dioxins which are problematic to dispose of as well as metal/plastic combinations in a single component); developing a uniform system of plastic marking, so that each can be instantly identified and processed appropriately; and reconditioning as many parts as possible so that they may be re-used.

Some of the processes by which this is achieved have long been familiar. Landshut, for instance, reconditions 16,000 engines a year, 3,000 rear axles and 15,000 starter motors. In the pilot recycling plant, one operation is devoted to extracting from defunct exhaust systems catalytic converter cores with their precious metal coatings. BMW is

already reclaiming 8,500 a year. Because more than 80 per cent of all of the precious metals can be recovered, each reclaimed "cat" is worth DM300-DM400. Lights and water pumps are also reconditioned and re-sold.

Other processes are newer. BMW is collaborating with a number of companies on high-temperature gasification of problematical waste such as oil, rubber and contaminated plastics. A paper mill, for example, is changing its furnace from being coal-fired to using automotive waste. Such furnaces offer potential for the recycling of tyres - millions of which are occupying landfill sites the world over.

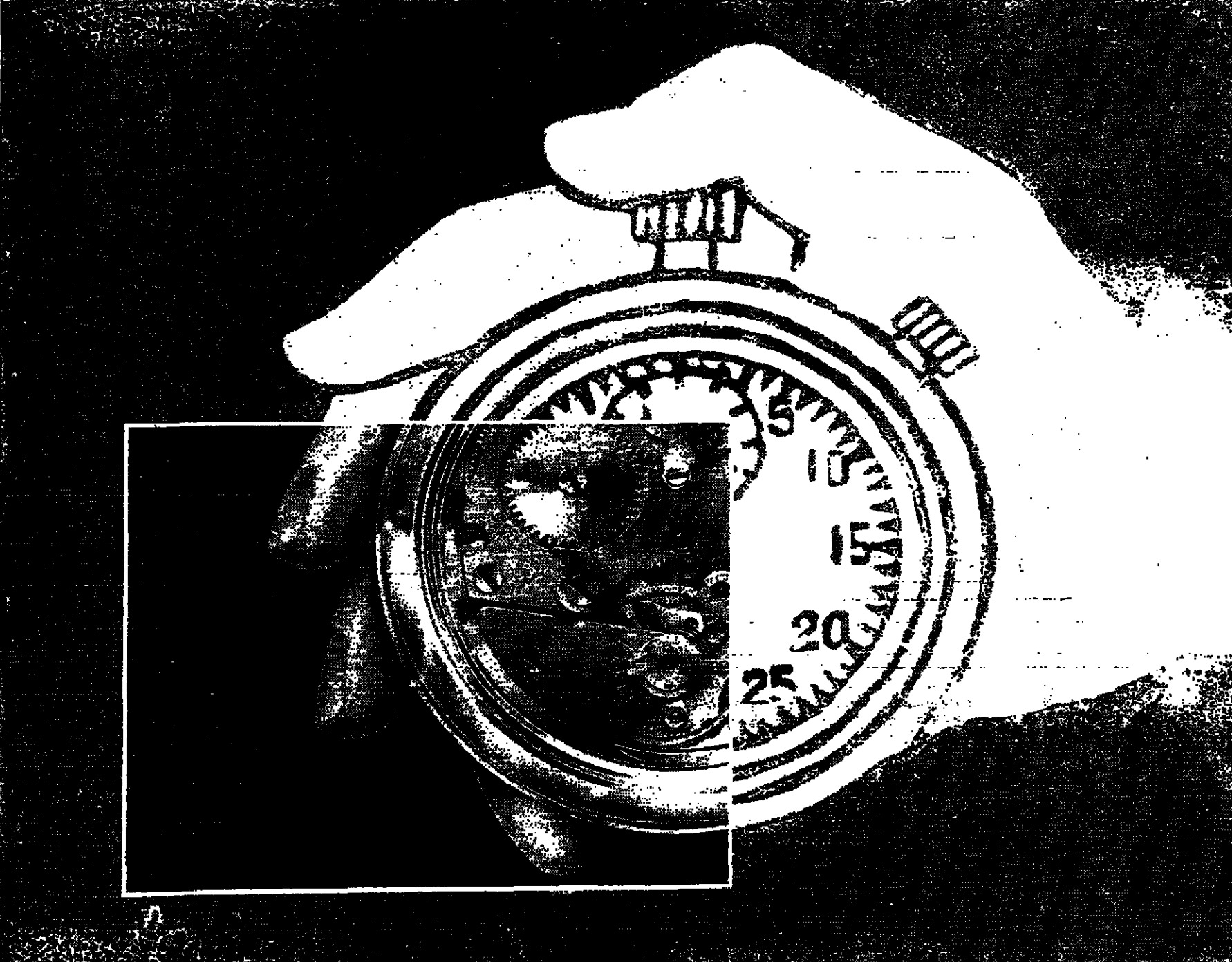
The variety of materials found in vehicles makes the recycling prob-

lem a complex one. Apart from steel, plastics and rubber, all the fluids used in a vehicle from battery acid to brake fluid are involved, together with glass, leather, wood and electronic parts.

The pilot Landshut project, which will run for two years, is also compiling data on the time and expense involved in disassembly and the extent to which costs can be recovered in the form of direct sales of old parts and recycled materials. The list of potential buyers is surprisingly long.

According to Wolf, those lining up to buy recycled BMWs include raw materials producers, the cement, rubber, plastic and mineral oil industries, tyre and glass manufacturers, energy suppliers, the chemical industry and even road construction companies wishing to use granulated plastics which cannot be melted down for re-use as filler in road beds.

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COMMODITIES AND AGRICULTURE

Fresh blows hit South African gold mine sector

By Philip Gawth in Johannesburg

THE BELEAGUERED South African gold mining industry yesterday suffered two severe blows with Anglo American and Anglo American, the country's two biggest mining houses, respectively announcing the closure of a mine and the cessation of a major exploration project.

Both are symptoms of what has been described as the industry's worst crisis since it started over 100 years ago. Analysts predict that up to eight more mines may still close this year. At the current gold price of about 400 cents a gram, the country's production is unprofitable, with 45 per cent of the workforce working at unprofitable mines.

The Stiffneck mine, situated in the Western Transvaal, will cease all underground operations by the end of the year. The current workforce of 2,950 will be reduced to 500, who will mainly be employed on a surface rock dump operation. Three years ago the workforce was 3,000.

Mr Gary Maude, the mine's chairman and managing director of Anglo American, said the mine's fate was typical of what was happening

in the industry at the moment. He said if the real gold price of five years ago had been maintained, the mine, which first produced gold in 1952, would have been able to make a profit. It has a cohesive reef, over a large area, with a grade of about 400 grammes per ton, but to mine it profitably would require a gold price of about 350,000 a kilogram. That is equivalent to \$573 a troy ounce, which compares with \$357.75 an ounce at yesterday's London bullion market close.

Mr Maude said management had done everything possible, both technically and with employee groups, to save the mine. He said co-operation from unions had helped prolong the mine's life. The mine has sufficient cash reserves to last for about 18 months, but about \$35m. Some 80 per cent of its shareholders are foreign, 70 per cent of them living in Belgium.

The announcement by Anglo American that it is halting drilling activities in the northern part of the Potchefstroom gap, a large area lying between the Klerksdorp and West Wits line, is also a function of the weak gold price, and erratic grades.

Anglo was participating in a joint venture with New Central Witwatersrand Areas, its financial exploration subsidiary, in exploring the Gerhardminnebron farm in the Potchefstroom district. Mr Michael King, NCW chairman, said in a statement that Anglo had advised that it intended to curtail drilling activities and suspend the "Phase II programme" once the current drilling programme was completed in September 1991. The Phase I report, said Mr King, showed that "after the earlier encouraging results, subsequent drilling revealed that the structure of the area is far more complicated, with lower gold values than originally anticipated."

The gold reef in the Potch gap area is very deep - about 3 km (1.8 miles). The industry rule of thumb is that it would cost \$30m to start a greenfield project at this depth, with a 10-15 year wait before there is any return on investment. Analysts believe the gold price will have to double to justify starting such a deep mine.

● Ireland's Minister for Energy is Mr Robert Molloy. On Thursday on this page his name was given incorrectly.

Wool price support criticised

By Kevin Brown in Sydney

AUSTRALIA APPEARS unlikely to resuscitate its suspended guaranteed pricing system for wool following the release yesterday of a critical report commissioned by the federal government.

The report, compiled by a committee headed by Sir William Vines, a former chairman of the Australian Wool Corporation, says that there should be no further government or industry intervention in the wool market.

The report was commissioned by Mr John Kerin, the Australian Primary Industries Minister, after he announced in February that the guaranteed pricing mechanism would be suspended until July 1.

Mr Kerin said that the government would decide how to respond to the report in May, after consultations with the industry. However, ministers are understood to be sympathetic to the committee's conclusions.

The report says a resumption of guaranteed pricing would distort the free market

that has developed in wool since the scheme was suspended. It says legislation should be passed allowing intervention to be abolished to shore up confidence among buyers.

The report says that the wool council's stockpile of 4.8m bales of unsold wool should be frozen until the end of the year and then released gradually at market prices. It also urges the federal government to contribute \$450m over two years to help finance the industry's losses.

The report says that the guaranteed pricing scheme provided overall small gains up to 1988-89, including providing a valuable sense of security for wool growers. However, it says that guaranteed pricing could not be self-funding and concludes that the free market ought to be given a fair chance to demonstrate its effectiveness.

The 17-year-old guaranteed pricing scheme was suspended after the market indicator price - an average of prices

paid for the main wool grades - fell to within a few cents of the floor price of 700 cents a kilogram. Subsequently the indicator sank to just over 400 cents a kilogram in late February - in comparison with nearly 900 cents a year earlier - but has since recovered to just under 450 cents a kilogram.

In a separate development yesterday, Mr Dick Newman, director of the Australian Council of Wool Exporters, said a delegation of Soviet wool buyers would soon visit Australia to discuss a resumption of the trade.

However, Mr Newman said that the amount of sales would be limited by the Soviet Union's ability to pay. "We know Russian mills are out of wool and there is pent up demand, but the Soviet Union may not necessarily have the funds to jump back into the wool market," he said.

The Soviet Union withdrew from the Australian wool market last year, following a hard currency crisis.

Export suspension 'costing \$30m a week'

By Victoria Griffith in Sao Paulo

THE BRAZILIAN coffee market is losing almost \$30m a week because of the suspension of export registrations announced by the government two weeks ago.

This figure was put forward by two of the most respected coffee organisations in Brazil, the Brazilian Federation of Coffee Exporters (Febrac) and the Coffee Trade Center (Centro de Comercio de Cafe).

"It is unlikely that we will ever fully recuperate these losses," said Mr Orlando Correa, president of the Coffee Trade Center. "There will be no catch-up after exports are resumed, as demand is being satisfied by other coffee producing countries."

The \$30m figure was arrived at by annualising exports of coffee made in January and February this year, to produce an estimate for the whole of 1991 of some 18m bags (60 kg each), including green beans and instant coffee. Breaking

that figure down into weekly exports of about \$50,000 bags and multiplying by current market prices, coffee analysts came up with the \$30m-a-week figure.

The Brazilian coffee marketing industry is venting its anger over the suspension by sending telexes of protest to the Ministry of Economics in Brasilia. A telex signed by four coffee organisations - including Febrac and the National Coffee Advisory Council - called on the government for interfering in the market.

● The Brazilian coffee market was saddened this week by the death of Mr Carlos Calmon, president of Febrac.

Mr Calmon, aged 80, died Monday morning of a heart attack. He was one of the founders of Febrac, and spent his life working in the coffee industry. He will be replaced at Febrac by Oswaldo Araujo Neto, president of the exporter Usacafe.

Oil finds in Papua New Guinea

By Kevin Brown

COMMAND PETROLEUM, an Australian oil group, said yesterday that it had made a significant find on the southern slopes of the mountainous Highlands area of Papua New Guinea.

Command said the first of two wildcat wells being drilled as part of a US\$23m exploration programme had started producing oil at an initial rate of 3,600 barrels a day.

The well, around 500 km (310 miles) northwest of Port Moresby, is the first oil discovery made in Papua New Guinea since the 1950s, other than in the Kutubia oilfield area, where a consortium led by Chevron was recently granted a production licence. The exploration site is near the

Kutubia project, and a producing oilfield in the area would benefit from a 250 km pipeline that will be constructed to transport Kutubia oil to the Gulf of Papua.

Dr John Doran, Command's managing director, said further drilling would be required to determine the size of the newly-discovered oil field. However, he said the find was encouraging.

"When a rank exploration wildcat well located within 10 or 20 km of a proposed oil pipeline route flows oil at rates in excess of 3,000 barrels a day, there is reason for participants in the discovery, and their shareholders, to be encouraged," he said.

The well is in an exploration

block in which Command, the operator, has a 20 per cent interest. Other 20 per cent holders include MIM, the Australian mining group, which owns 15 per cent, and Southern Highlands Petroleum, a Japanese consortium led by Nippon Mining, with 5.5 per cent.

The first oil from the 800m Kina (247m) Kutubia project is expected to begin flowing in late 1992 at an initial rate of 100,000 b/d, propelling PNG into the ranks of oil exporting nations.

The joint venture partners estimate that the Kutubia area, which comprises the lagira, Hedinia, Agogo and Usano fields, has reserves of more than 200m barrels of light sweet crude oil.

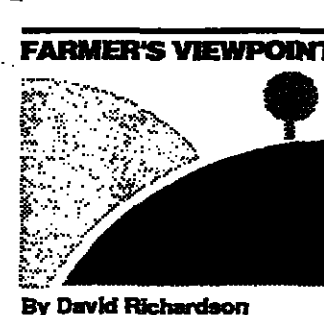
Chain reactions in UK food marketing

Producers are hoping for a new era of co-operation with the supermarket companies

THERE IS a love-hate relationship between farmers and supermarkets. On the one hand farmers recognise the incredible success of the retailing giants in persuading the public to pay high prices for conveniently presented and packaged food. On the other, as they watch the rise and rise of supermarket profits they become convinced that they, the providers of much of the raw material, must be being ripped off.

Moreover stories of the ruthlessness of supermarket buyers are legion; of the way they are said to change the specification and grade of fruit and vegetables without discussion half way through a contract; of the high-handed habit some are said to have of changing packaging sizes or materials just after farmers have spent fortunes gearing up for the previous year; of the sudden introduction of sale or return clauses in supply contracts for highly perishable goods; of delays in payment which are claimed in worst cases to extend for months rather than weeks.

There seems little doubt that some of if not all of these allegations are based on fact. Indeed it is not difficult to find a great many farmers and growers who will vociferously confirm, in private, that they are true. It is virtually impossible, however, to find one who will repeat his complaints in public. Fear of victimisation is invariably given as the reason. Meanwhile the same individuals usually continue to supply the same chain of multiple



FARMER'S VIEWPOINT

By David Richardson

stores.

The only logical conclusion that can be drawn is that while the supermarkets are sometimes unreasonably demanding and insist on consistently high quality standards, trading with them must still be profitable. Furthermore, in contrast to the great majority of British businesses today, the supermarkets have never stopped expanding and even now are growing, which should mean that their suppliers too will be able to produce and sell more - quite a consideration in a climate of over-production and cutbacks.

It is estimated that between them J. Sainsbury, Tesco, Marks & Spencer, Asda, together with its subsidiary Gateway, and the Argyl group, which owns Presto and Safeway, already account for 60 per cent of the food consumed in the UK. And, as everyone who has driven across the country recently will be aware, every town big enough to have a bypass has either got or will soon have one or two massive out of town supermarkets to choose from as the big five compete for the nation's house-

keeping budgets.

It seems inevitable that the supermarket's share of UK food retailing will continue to rise at the expense of village stores and corner shops. Moreover, for a few years now business analysts have been suggesting that it would be financially logical for the big five supermarket chains to become the even bigger three. Such speculation inevitably raises fears of monopoly trading among consumers as well as suppliers.

It has now emerged, however, that at least one of the major retailers, the Argyl group, has been conscious of such fears for some time and has taken steps to demonstrate its sense of responsibility. That anyway is the implication I draw from the recent publication of an Argyl-sponsored report on product sourcing in the food supply chain.

Conducted by researchers at Stirling University over a period of three years the document seeks to identify opportunities for British food producers and in so doing to analyse why such large quantities of food products on Britain's supermarket shelves are imported from countries with no apparent difference in land or climate.

The investigation is made the more pertinent by the announcement of the promotional quango Food from Britain recently that the UK's food and drink trade gap last year was at a record level and that it was now the sector with

the largest deficit. Of the \$2.1bn trade gap recorded for food in 1990 about \$2.7bn was spent on products for northern European countries with similar weather and product mixes to those of the UK - products which could, and Febrac says should, have been produced at home.

So what was the reason for this worsening UK performance? The Stirling University team appeared to pose as many questions as it did answers. It identified the fragmented nature of much of the UK food trade compared with the more co-ordinated approach of most of our European competitors and by implication advocated more producer co-operatives.

There was a need for retailers to be even more innovative, the report implied, both in the origination of food product ideas and in the co-ordination of supplies. The report also suggested that more, by implication, a greater role for government in stimulating responses to opportunities.

Mr John Gunmer, the UK Minister of Agriculture, clearly took this aspect seriously and has asked Mr David Curry, his Minister of State, to conduct a ministerial review on how best his department could help producers, manufacturers and retailers of food to ensure that British consumers bought more British food.

Generally speaking the Argyl report said both quality and service by British food suppliers were acceptable. "But overseas suppliers were able to replicate those stan-

dards... so UK suppliers have to offer something more." Quite how that was to be achieved was not clear. I cannot help wondering whether a trip to the Canary Islands to buy potatoes for instance might not sway the buyer more than one to south Wales or Cornwall, given identical quality and price.

Be all that as it may, it is understood that Mr Alastair Grant, chairman and chief executive of Safeway, has written to the bosses of the other major chains with a view to arranging a meeting to discuss ways in which they might all buy a bigger proportion of their food products at home. In doing so he has conceded that the £241m worth of imported goods sold in his company's stores in 1989 £156m worth came from countries with similar climatic conditions to the UK.

Nevertheless Mr Grant has taken a unique initiative and farmers will wish him well. They will, however, be mindful of the statutory duty of supermarket bosses to maximise profits for their shareholders. They have been well aware in recent years of the intense competition between the big five to make the biggest return on capital and they are not naive enough to believe that this will change significantly. But they will hope that this apparent new mood of co-operation with food producers will provide them with more opportunities and perhaps a little less aggro from supermarket buyers in the future.

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, 99.6 per cent, \$ per lb, in warehouse, 1,700-1,750 (same).

BISMUTH: European free market, 99.99 per cent, \$ per lb, in warehouse, 2,850-2,900 (same).

CADMIUM: European free market, 99.5 per cent, \$ per lb, in warehouse, 1,600-1,650 (1,600-1,650).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 13,700-14,100 (same).

MERCURY: European free market, 99.99 per cent, \$ per lb, in warehouse, 135-150 (same).

MOLYBDENUM: European free market, 99.95 per cent, \$ per lb, in warehouse, 4,900-5,400 (same).

SELENIUM: European free market, 99.5 per cent, \$ per lb, in warehouse, 1,600-1,650 (1,600-1,650).

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10 kg) W.O.D., 48,500-55,000 (48,500-55,000).

Vanadium: European free market, 99.9 per cent, \$ a lb V<sub>2</sub>O<sub>5</sub>, 2,500-2,700 (2,500-2,700).

Uranium: U3O8, 20% exchange value, \$ per lb, U<sub>3</sub>O<sub>8</sub>, 9.50 (same).

LEAD: Warehouse stocks (as at yesterday's opening)

Aluminium	+1,225 to 228,675
Copper	+2,225 to 70,525
Lead	-650 to 70,525
Nickel	-182 to 5,075
Steel	+2,225 to 61,225
Zinc	-285 to 18,225

WORLD COMMODITIES PRICES

S/tonne		LONDON METAL EXCHANGE		(Prices supplied)	
High/Low		Cents	Previous	High/Low	AM Official
Aluminium, 99.7% purity (3 per tonne)					
677		Cash	1423-4	1424-6	1423-4
704		3 months	1455-4	1453-7	1454-6
727		Copper, Grade A (2 per tonne)			
765		Cash	1334-5	1408/1395	1405-7
778		3 months	1373-4	1385-6	1394-5
784		Lead (3 per tonne)			
814		Cash	1345-5	1403-6	1405-7
Lead (3 per tonne)					
		Cash	348-5-5-5	347-6	346/345-5
		3 months	393-5-40-5	393-6	345-5-4-5
Nickel (3 per tonne)					
		Cash	910-90	920-910	920-100
		3 months	910-100	920-910	920-100
		Tin (3 per tonne)			
		Cash	5445-50	5475-80	5480
		3 months	5645-50	5570-5	5555/5530
Zinc, Special High Grade (5 per tonne)					
		Cash	1210-6	1198-6	1203/1202
		3 months	1185-80	1185-8	1186-7
LIME (Casting 50 rate)					
SPOT: 1.7655					







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121	121	Wesbury 50	1500	14	25	0	21
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248	319	Western Western 50	50	24	0	0	0
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## AUTHORISED UNIT TRUSTS

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## \$ lower in volatile session

THE US dollar ended a volatile session, having failed to reverse a large overnight decline and with some market participants wondering whether the rally which started at the end of the Gulf war may not now be over.

With most of Europe closed on Monday for the Easter holiday, the dollar fell in New York. It opened in London yesterday at DM1.6810 against the New York close of DM1.6795 and the previous London close of DM1.6785.

Indeed, the surprisingly large decline in New York and Tokyo initially prompted some investors to buy dollars in early European trading. As it started to recoup some losses, the market was given a boost by speculation that a South East Asian central bank was buying back dollars sold in the previous session.

At one point the US currency was up almost 4 pence and threatening to move back above DM1.70, but it later retraced.

The release of weaker-than-expected US February factory orders figures had little immediate impact, although it did add to unease about the more important March employment statistics, due for release on Friday.

The 0.5 per cent decline in

factory orders compared with a 0.3 fall expected by most economists and the 1.6 drop in January. The March employment figures could indicate further weakness in US manufacturing and might be a signal to the Federal Reserve to further loosen monetary policy.

According to a poll of economists by Money Market Services, March non-farm payroll employment will fall by 137,000, compared with the 184,000 decline in February. However, following a gloomy National Association of Purchasing Managers' March survey, the market is beginning to talk about a decline of more than 150,000.

The NAPM survey said the rate of decline in manufacturing output had slowed slightly in March but that the economy remained in deep recession. Speculation that the Fed may ease monetary policy,

together with a possible tightening by the Bundesbank, led yesterday to some suggestions that the dollar's upsurge since the end of the Gulf war may be over.

The dollar closed lower in London at DM1.6805 compared with DM1.6785 last Thursday. It also finished at SF1.4570 from SF1.4550, at Y153.50 from Y141.15, and at FF5.8925 from FF5.7825. The dollar's index, calculated by the Bank of England, ended down 0.7 at 65.6.

Starting gained from the dollar's weakness, and also from a belief that the government will remain cautious about further cuts in UK interest rates. Sterling closed higher at \$1.7680 from \$1.7580, at DM2.9700 from DM2.9650, and at FF10.0550 from FF10.0500. But it weakened to SF2.5225 from SF2.5300, to Y244.75 from Y245.50.

## EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change	% Spread	Discrepancy
Spanish Peseta	100	127.781	-0.18	1.47	75
Italian Lira	1,000	1,336.20	-0.18	1.47	75
French Franc	100	6.55959	-0.18	1.47	75
German Mark	100	1.45363	-0.18	1.47	75
Belgian Franc	100	36.3636	-0.18	1.47	75
Dutch Guilder	100	2.20371	-0.18	1.47	75
Portuguese Escudo	100	200.482	-0.18	1.47	75
Irish Punt	100	7.87564	-0.18	1.47	75
Swedish Krona	100	4.66339	-0.18	1.47	75

Percentage changes are calculated on the basis of the previous day's closing rate. Discrepancy is the difference between the actual rate and the rate calculated by the Bank of England. The percentage spread is the difference between the actual rate and the rate calculated by the Bank of England, expressed as a percentage of the actual rate.

Forward rates are quoted for the end of the month. Six-month forward rates are quoted for the end of the month. Twelve-month forward rates are quoted for the end of the month.

Source: Bank of England. Figures are for the end of the month.

Commercial rates taken towards the end of London trading. Six-month forward rates are quoted for the end of the month. Twelve-month forward rates are quoted for the end of the month.

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Source: Bank of England. Figures are for the end of the month.

## FINANCIAL FUTURES AND OPTIONS

## LIVE LONG-TERM FUTURES OPTIONS

Strike	Call	Put	Settlement
100	0.10	0.10	0.10
105	0.15	0.15	0.15
110	0.20	0.20	0.20
115	0.25	0.25	0.25
120	0.30	0.30	0.30
125	0.35	0.35	0.35
130	0.40	0.40	0.40
135	0.45	0.45	0.45
140	0.50	0.50	0.50
145	0.55	0.55	0.55
150	0.60	0.60	0.60
155	0.65	0.65	0.65
160	0.70	0.70	0.70
165	0.75	0.75	0.75
170	0.80	0.80	0.80
175	0.85	0.85	0.85
180	0.90	0.90	0.90
185	0.95	0.95	0.95
190	1.00	1.00	1.00
195	1.05	1.05	1.05
200	1.10	1.10	1.10
205	1.15	1.15	1.15
210	1.20	1.20	1.20
215	1.25	1.25	1.25
220	1.30	1.30	1.30
225	1.35	1.35	1.35
230	1.40	1.40	1.40
235	1.45	1.45	1.45
240	1.50	1.50	1.50
245	1.55	1.55	1.55
250	1.60	1.60	1.60
255	1.65	1.65	1.65
260	1.70	1.70	1.70
265	1.75	1.75	1.75
270	1.80	1.80	1.80
275	1.85	1.85	1.85
280	1.90	1.90	1.90
285	1.95	1.95	1.95
290	2.00	2.00	2.00
295	2.05	2.05	2.05
300	2.10	2.10	2.10
305	2.15	2.15	2.15
310	2.20	2.20	2.20
315	2.25	2.25	2.25
320	2.30	2.30	2.30
325	2.35	2.35	2.35
330	2.40	2.40	2.40
335	2.45	2.45	2.45
340	2.50	2.50	2.50
345	2.55	2.55	2.55
350	2.60	2.60	2.60
355	2.65	2.65	2.65
360	2.70	2.70	2.70
365	2.75	2.75	2.75
370	2.80	2.80	2.80
375	2.85	2.85	2.85
380	2.90	2.90	2.90
385	2.95	2.95	2.95
390	3.00	3.00	3.00
395	3.05	3.05	3.05
400	3.10	3.10	3.10
405	3.15	3.15	3.15
410	3.20	3.20	3.20
415	3.25	3.25	3.25
420	3.30	3.30	3.30
425	3.35	3.35	3.35
430	3.40	3.40	3.40
435	3.45	3.45	3.45
440	3.50	3.50	3.50
445	3.55	3.55	3.55
450	3.60	3.60	3.60
455	3.65	3.65	3.65
460	3.70	3.70	3.70
465	3.75	3.75	3.75
470	3.80	3.80	3.80
475	3.85	3.85	3.85
480	3.90	3.90	3.90
485	3.95	3.95	3.95
490	4.00	4.00	4.00
495	4.05	4.05	4.05
500	4.10	4.10	4.10
505	4.15	4.15	4.15
510	4.20	4.20	4.20
515	4.25	4.25	4.25
520	4.30	4.30	4.30
525	4.35	4.35	4.35
530	4.40	4.40	4.40
535	4.45	4.45	4.45
540	4.50	4.50	4.50
545	4.55	4.55	4.55
550	4.60	4.60	4.60
555	4.65	4.65	4.65
560	4.70	4.70	4.70
565	4.75	4.75	4.75
570	4.80	4.80	4.80
575	4.85	4.85	4.85
580	4.90	4.90	4.90
585	4.95	4.95	4.95
590	5.00	5.00	5.00
595	5.05	5.05	5.05
600	5.10	5.10	5.10
605	5.15	5.15	5.15
610	5.20	5.20	5.20
615	5.25	5.25	5.25
620	5.30	5.30	5.30
625	5.35	5.35	5.35
630	5.40	5.40	5.40
635	5.45	5.45	5.45
640	5.50	5.50	5.50
645	5.55	5.55	5.55
650	5.60	5.60	5.60
655	5.65	5.65	5.65
660	5.70	5.70	5.70
665	5.75	5.75	5.75
670	5.80	5.80	5.80
675	5.85	5.85	5.85
680	5.90	5.90	5.90
685	5.95	5.95	5.95
690	6.00	6.00	6.00
695	6.05	6.05	6.05
700	6.10	6.10	6.10
705	6.15	6.15	6.15
710	6.20	6.20	6.20
715	6.25	6.25	6.25
720	6.30	6.30	6.30
725	6.35	6.35	6.35
730	6.40	6.40	6.40
735	6.45	6.45	6.45
740	6.50	6.50	6.50
745	6.55	6.55	6.55
750	6.60	6.60	6.60
755	6.65	6.65	6.65
760	6.70	6.70	6.70
765	6.75	6.75	6.75
770	6.80	6.80	6.80
775	6.85	6.85	6.85
780	6.90	6.90	6.90
785	6.95	6.95	6.95
790	7.00	7.00	7.00
795	7.05	7.05	7.05
800	7.10	7.10	7.10
805	7.15	7.15	7.15
810	7.20	7.20	7.20
815	7.25	7.25	7.25
820	7.30	7.30	7.30
825	7.35	7.35	7.35
830	7.40	7.40	7.40
835	7.45	7.45	7.45
840	7.50	7.50	7.50
845	7.55	7.55	7.55



## WORLD STOCK MARKETS

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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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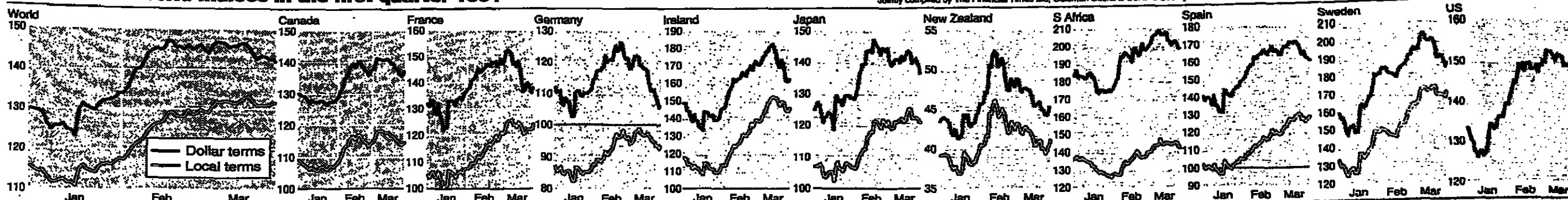
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**FINANCIAL TIMES**



## FT-Actuaries World Indices in the first quarter 1991



## AMERICA

## Equities recover from Easter Monday setback

## Wall Street

SHARE PRICES recovered from their Easter Monday declines yesterday morning, as investors returned to the market in search of bargain buys and on hopes of lower interest rates, writes Patrick Harrison in New York.

By midday the Dow Jones Industrial Average was up 21.04 at 2,902.33. The broader indices again outperformed the Dow, with the Standard & Poor's 500 rising 3.01 to 374.31 and the Nasdaq composite of over-the-counter stocks putting on a 4.85 to 485.71. New York SE volume was higher than on Monday, but still relatively low at 80m shares.

Analysts said that, in the absence of a strong lead from the economy, the market was now trapped in relatively narrow trading.

However, the March employment figures, due on Friday, could provide a much needed stimulus. The market is well aware that the last two occasions when the Federal Reserve cut interest rates were immediately after the January and February employment

reports, both of which were worse than expected. McDonnell Douglas rose 2 1/2% to 40 1/2 in bright trading after an upgrading by Shearson Lehman Brothers, the securities house. The opening of trading was delayed because of an order imbalance - there were far more buyers than sellers after Shearson raised its 1992 earnings estimate from \$7 a share to \$9.80 a share, and posted a buy recommendation on the stock.

Mr Gary Reich, the Shearson aerospace and defence analyst, noted that, with the bad news out of the way, the market should focus on McDonnell Douglas's strong earnings power and the possibility that the company could win a big share of the \$100m contract to supply the US military with a new advanced tactical fighter.

Technology stocks, which had led the market down on Monday on the heels of a downgrade of Digital Equipment, staged a modest recovery. Digital firmed 1 1/2% to 94 1/2 on turnover of more than 1/2m shares, while the Federal Reserve cut interest rates were immediately after the January and February employment

The one exception was IBM, which slipped 1/4% to 111 1/4 on volume of 1/2m shares; the stock remained unsettled after the recent profits warning from the company. Hercules plummeted 5 1/2% to \$65 1/2 on 1.5m shares after one of the company's engines for the Titan 4 rocket blew up on its first test firing.

Among secondary stocks, First Executive slumped 3 1/2% to 3 1/2 after auditors raised doubts over the ability of the insurance company to remain in business following its fourth quarter loss of \$465.5m.

## Canada

THE EARLY rebound on Wall Street gave Toronto stocks a slight lift in morning trading yesterday. The composite index gained 4.6 to 3,491.4, and advances led declines 128 to 84 on volume of 4.4m shares.

Carena Developments, which said late on Monday that its first quarter earnings had fallen to 14 cents a share from 21 cents, rose 3 1/2% to 34 1/2.

Among active stocks, Redstone Resources eased 15 cents to 34 1/2, and Varsity Corp rose 5 cents to 34 1/2.

## MARKETS IN PERSPECTIVE

	% change in local currency			% change starting in US \$	% change in US \$
	1 Week	4 Weeks	1 Year	Start of 1991	Start of 1991
Austria	+1.88	+0.95	-29.29	+12.91	+9.78
Belgium	+1.23	+3.29	-6.10	+18.77	+15.98
Denmark	+0.44	+0.62	-8.81	+16.08	+12.89
Finland	+1.34	+1.72	-15.42	+25.76	+28.15
France	+1.70	+3.21	-8.71	+19.33	+15.64
Germany	+0.27	-0.35	-22.06	+7.71	+4.61
Ireland	-1.59	+5.92	-13.46	+24.09	+21.02
Italy	-0.47	+3.86	-17.49	+12.61	+11.07
Netherlands	+3.15	+7.82	-0.98	+17.02	+13.87
Norway	+2.00	+2.52	-16.67	+18.33	+16.19
Spain	+2.43	+8.54	-12.30	+26.52	+25.97
Sweden	+0.90	+4.30	-5.37	+28.49	+29.36
Switzerland	+2.38	+5.04	-0.98	+19.08	+15.87
UK	+0.49	+3.25	-8.05	+15.43	+5.00
EUROPE	+0.82	+3.34	-3.48	+15.44	+13.95
Australia	+1.13	+3.92	-3.82	+13.83	+26.97
Hong Kong	+0.81	+5.17	-22.85	+24.57	+37.69
Japan	-1.05	+1.32	-12.80	+13.03	+20.34
Malaysia	-0.17	+4.28	-4.10	+18.27	+21.76
New Zealand	+4.04	-4.77	-27.56	+14.46	+15.06
Singapore	+0.27	+2.83	-5.22	+25.92	+22.16
Canada	+0.77	-0.07	-4.20	+5.22	+16.28
USA	+2.16	+1.31	+10.36	+22.86	+25.98
Mexico	+10.48	+30.93	+120.97	+58.95	+49.15
South Africa	-2.16	+1.80	-15.07	+4.19	+19.48
WORLD INDEX	+0.70	+1.95	-2.06	+13.98	+20.80

## Dutch reap rewards of German unity

By William Cochrane

THE FINAL week of the March quarter saw trading subdued by the approach of the Easter holiday, and a varied picture in global equity performance which left the FT-Actuaries World Index up by 0.7 per cent in local currency terms.

Within that, the Pacific Basin was pulled back by Japan, its dominant component, which lost 1 per cent on a weaker currency, lower bond markets and a lack of institutional investment interest; Europe was average; but North America was enlivened by economic recovery hopes in the US, and Mexico's acceleration to the best rise of 1991.

In Europe, the Netherlands pulled into the lead. It had opened March quite well on the ending of the Gulf war, a strong bond market and - by mid-month - a slight recovery in the US dollar. By the end of the month the climb in the dollar was putting a premium on the country's big international stocks.

Kleinwort Benson, acknowledging that Amsterdam is one of the most dollar-sensitive markets in Europe, also likes it for the relative buoyancy of the domestic economy and the beneficial effect on exports of the strong links with Germany. "They thus have all the pluses of German unification with none of the negatives."

In North America, Mexico was looking rather subdued a month ago, with a two-month

## SOUTH AFRICA

JOHANNESBURG returned from the Easter break in a sluggish mood. A mild rebound in bullion prices and a fall in the financial market helped the all-gold share index rise 27 to 999.

## EUROPE

## Speculation over funding spreads to Paris and Milan

THERE WERE gentle rises in most bourses yesterday, as investors returned from the four-day Easter break. Speculation that the current enthusiasm for cash-raising exercises in the UK would spill over into other markets centred on France and Italy yesterday, writes Our Markets Staff.

FRANKFURT was hastened by the postponement of a government bond issue due at the beginning of this month, said Mr Eckhard Frahm of Merck Finck in Düsseldorf, and by last Thursday's recovery to the support level of 1,500 on the DAX index.

Yesterday the DAX climbed another 15.82 to 1,538.62 after a rise of 9.17 to 656.00 in the FAZ at mid-session. Turnover showed an increase, from DM55m to DM55.5m, but this included the ex-dividend bulge in trade, of DM1,050m, in Siemens, which closed DM3 higher at DM55.

The murder of the Treubhand-anstalt chief, Mr Detlev Rohwedder, seemed to have little effect on trading. Good German car registration figures helped BMW, up DM15.50 at FF417. Daimler-Benz, the strength of the dollar lifted engineering and steels, and sector rotation boosted retailers, with Karstadt rising DM22 to DM580.

PARIS moved higher in a quiet session, the CAC 40 index gaining 10.74 to 1,827.10. Buying interest focused on dollar-related stocks and companies reporting results. The underperformers among the blue chips and cyclical also attracted demand: Peugeot gained FF14 to FF7579 and Saint-Gobain rose FF8.30 to FF7440.30.

## FT-SE Eurotrack 100 - Apr 2

Open	10 am	11 am	Noon	1 pm	2 pm	3 pm	Close
1106.36	1108.25	1110.97	1112.03	1117.85	1112.36	1112.11	1113.57
Day's High	1113.90	Day's Low	1107.96				
Mar 29	1093.14	Mar 27	1090.17	Mar 26	1076.79	Mar 25	1078.41
						Mar 22	1077.21

Data values 1000 (200000)

Accor, the hotels company, picked up FF832 or 4 per cent to FF489 in response to last week's results. Reports that the group was thinking of raising fresh capital did not surprise the market. Canal +, the pay television company, gained FF18 to FF587 after its recent profits announcement.

Bic, the pen and lighter company, regarded as a dollar stock, rose FF28 or 3.5 per cent to FF768. There were rumours that Baron Marcel Bich, the founder, might sell part of his majority stake or look for a partner.

Lafarge Coppée, the cement producer, recovered from an opening low of FF412.50 to close FF425.50 higher at FF417. Lafarge said that cement sales had fallen in the first two months this year, but analysts were hopeful that 1991 would mark the trough for the company, heralding a pick-up.

MILAN hosted results and a rights issue from the Fiat group investment company, Gemina, which fell L3 or 3.4 per cent to L1,757. The Comit index rose 1.37 to 585.05 in extremely thin volume, as traders took a wait-and-see attitude following the collapse of the Italian government last Friday. AMSTERDAM was supported by the rising dollar, but

trading was dull. The CBS Tendency index added 0.1 to 86.4 in turnover of about F150m. Agona, the insurer, was relatively active, rising F12.60 to F131.50 in anticipation of its 1990 results, due today.

Elsevier, the publisher which rose F1.50 on Thursday on the news of its £440m takeover bid for Pergamon Press of the UK, gained another F1.40 to F183.60. The company said that it planned to sell its stake of 8.5 per cent in Pearson of the UK to help finance the deal.

ZURICH saw most of its early business in Alusuisse, as investors reacted to press speculation that the company could be the target of a hostile takeover by a German investor group. The company said that the report was groundless but, after profit-taking, Alusuisse bearers still closed SF9.0 or 4.3 per cent higher at SF91.325, as the Credit Suisse index rose 1.7 to 551.0.

MADRID, one of the few bourses open on Monday, was little changed, the general index slipping 0.27 to 285.70 on profit-taking. Turnover was modest at about Pt15m, but up from Pt10.6m.

BRUSSELS closed lower in quiet trading. The Be125 index eased 3.64 to 1,193.91 in thin turnover of about BF460m.

## ASIA PACIFIC

## US brokerage buying and prime rate cut reverse Nikkei decline

## Tokyo

THE OVERNIGHT decline on Wall Street caused Tokyo share prices to open lower yesterday, but heavy buying by big US brokerages near the market's close pushed the Nikkei average higher, writes Endo Terazono in Tokyo.

The index finished a net 244.60 ahead at 26,252.00 after reaching a low for the day of 25,913.60 just after the opening and a high of 26,274.58 soon before the close. A cut by Mitsubishi Bank in its short-term prime lending rate helped to trigger buying.

Volume increased to 400m shares from 300m. Advances finally outscored declines by 558 to 390, while 174 issues were unchanged. The Topix index of all first section stocks gained 18.74 to 1,976.70, and in London trading the Nikkei 50 index ended 1.50 firmer at 1,502.33.

Sentiment about prospects was subdued. Ms Caroline Stone at Barclays de Zoete Wedd said some floor traders were predicting a six-month correction period, but added: "The market is strongly supported at the 26,000 level."

Interest rate-sensitive issues were sought, with the financial sector gaining 4.58 per cent. Industrial Bank of Japan put on Y100 to Y2,720 and Sumitomo Bank Y50 to Y2,940. Nippon Oil added Y20 to Y1,080 on reports that an affiliate had discovered a natural

gas field in Hokkaido in northern Japan. Special steel issues were active on securities house recommendations. Showa Aluminium climbed Y11 to Y945.

Kyowa Kokko Kogyo, the drug maker, rose Y50 to Y1,260 amid rumours that it had developed a drug effective in stopping a decline in white blood cells. Morinaga Milk, which gained Y40 on Monday on rumours of a discovery related to breast milk, shed Y10 to Y700 on profit-taking.

Stocks in which Daiichi Real Estate has major stakes declined on news that the land speculator would sell shareholdings to reduce its debts. Tokyu Hotel Chain fell Y80 to Y1,610 and Katakura Industries, the silk spinner, retreated Y220 to Y2,360.

Kuraray, the synthetic fibre maker, advanced Y80 to Y1,460. Investors were encouraged by its upward revised pre-tax profit forecast to a rise of 44 per cent for the current year.

In Osaka, the OSE average eased a slight 0.69 to 29,162.66 amid volume of 40m shares, compared with 32m. Trading was dominated by short-term buying of smaller issues with low liquidity.

## Roundup

THE FIRST day of trading after the Easter break for Hong Kong and Australia saw the two markets move in opposite directions.

HONG KONG strengthened, with the Hang Seng index clim-

bing 44.02 to 3,789.99, a post-1987 crash high. Turnover was HK\$1.24bn, similar to Thursday's HK\$1.28bn. The start of the new quarter encouraged buying, while sentiment was also helped by the visit of Mr Douglas Hurd, the UK foreign secretary, to Hong Kong yesterday and to Peking today.

Cheung Kong moved ahead 60 cents to HK\$18.70 and Hutchison Whampoa 40 cents to HK\$15.40.

AUSTRALIA witnessed active selling of shares in the Adelaide Steamship group. Last Thursday the group reported a consolidated net six-month loss of A\$1.2bn.

Adsteam plunged 18 cents or 56 per cent to 14 cents; among its associates, Tooth and Co plummeted 60 cents to 50 cents, Petersville Sleight dropped 26 cents to 68 cents, David Jones fell 14 cents to 34 cents and National Consolidated lost 6 cents to 40 cents.

The rest of the market eased in quiet trading, the All Ordinaries index receding 9.3 to 1,434.8. Turnover, affected by a holiday in Melbourne, shrank to A\$123m from A\$510m.

NEW ZEALAND edged higher on mostly foreign interest. The Barclays index added 9.10 to 1,387.51 in turnover of NZ\$13m, up from NZ\$8m.

SEOUL fell again on worries about the tight monetary policy. The composite index lost 6.49 to 649.55. TAIWAN suffered a correction, the weighted index falling 112.62 or 2.1 per cent to 5,185.30.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

	MONDAY APRIL 1 1991	FRIDAY MARCH 29 1991	DOLLAR INDEX
Figures in parentheses show number of lines of stock	US Dollar	US Dollar	1991 Low
Australia (79)	134.23	134.23	134.23
Austria (14)	195.85	195.85	195.85
Belgium (60)	138.96	138.96	138.96
Canada (119)	138.55	138.55	138.55
Denmark (31)	238.00	238.00	238.00
Finland (21)	117.91	117.91	117.91
France (113)	138.85	138.85	138.85
Germany (88)	106.51	106.51	106.51
Hong Kong (48)	151.99	151.99	151.99
Ireland (16)	162.82	162.82	162.82
Italy (81)	76.38	76.38	76.38
Japan (62)	136.92	136.92	136.92
Malaysia (33)	235.81	235.81	235.81
Mexico (12)	789.94	789.94	789.94
Netherlands (40)	138.23	138.23	138.23
New Zealand (14)	45.27	45.27	45.27
Norway (30)	195.75	195.75	195.75
Singapore (20)	183.00	183.00	183.00
South Africa (50)	198.02	198.02	198.02
Spain (41)	180.97	180.97	180.97
Sweden (27)	186.85	186.85	186.85
Switzerland (65)	92.82	92.82	92.82
United Kingdom (235)	173.87	173.87	173.87
USA (525)	100.62	100.62	100.62
Europe (527)	138.56	138.56	138.56
Africa (109)	120.64	120.64	120.64
Pacific Basin (647)	138.57	138.57	138.57
Euro-Pacific (1584)	137.81	137.81	137.81
North America (841)	128.37	128.37	128.37
Europe Ex. UK (645)	118.76	118.76	118.76
Pacific Ex. Japan (194)	138.48	138.48	138.48
World Ex. UK (1772)	138.55	138.55	138.55
World Ex. UK (2202)	138.58	138.58	138.58
World Ex. So. Af. (2237)	141.20	141.20	141.20
World Ex. Japan (1944)	148.06	148.06	148.06
The World Index (2287)	141.54	141.54	141.54

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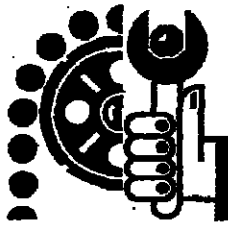
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FINANCIAL TIMES SURVEY

# EUROPEAN BUILDING AND CONSTRUCTION

SECTION III

Wednesday April 3 1991



The upsurge of the late 1980s has slowed in the face of economic downturn.

In many European countries, output is expected to fall or stagnate this year. However, increased investment in transport and other infrastructure may help offset the decline in housing and other sectors, writes **Andrew Taylor**, Construction Correspondent

## Recession takes its toll

THE GIANT tower cranes which stand above Europe's cities are being erected less often. The upsurge in European construction of the late 1980s has slowed as economic downturn and high interest rates have taken their toll on private sector investment. Nowhere is this more apparent than in Britain, where a number of developers and contractors, including several publicly quoted companies, have been forced into the hands of the receivers.

Some of the UK's biggest construction companies including Wimpey, Britain's second largest housebuilder, and Taylor Woodrow have announced large falls in profits as the residential and commercial property markets have collapsed. Construction orders have also fallen sharply in Scandinavia. In other countries, construction output is expected to fall or stagnate this year. Even Germany, Europe's strongest economy, expects growth in construction output to slow this year.

In spite of this, construction

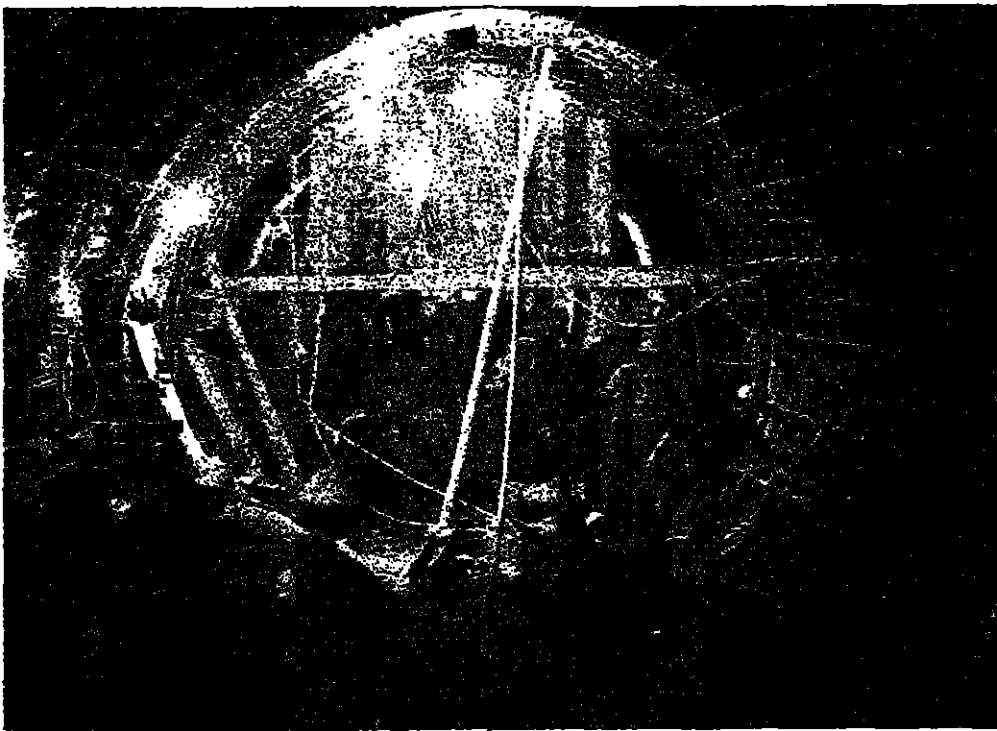
and building material share prices in the UK and Germany, have risen sharply in recent months.

In Britain, this reflects hopes that the housing market, which in London and southern England has been in recession since August 1988, is poised to recover following recent reductions in interest rates. Commercial development, which last year accounted for more than one-fifth of all construction output in the UK is, however, expected to remain deeply depressed.

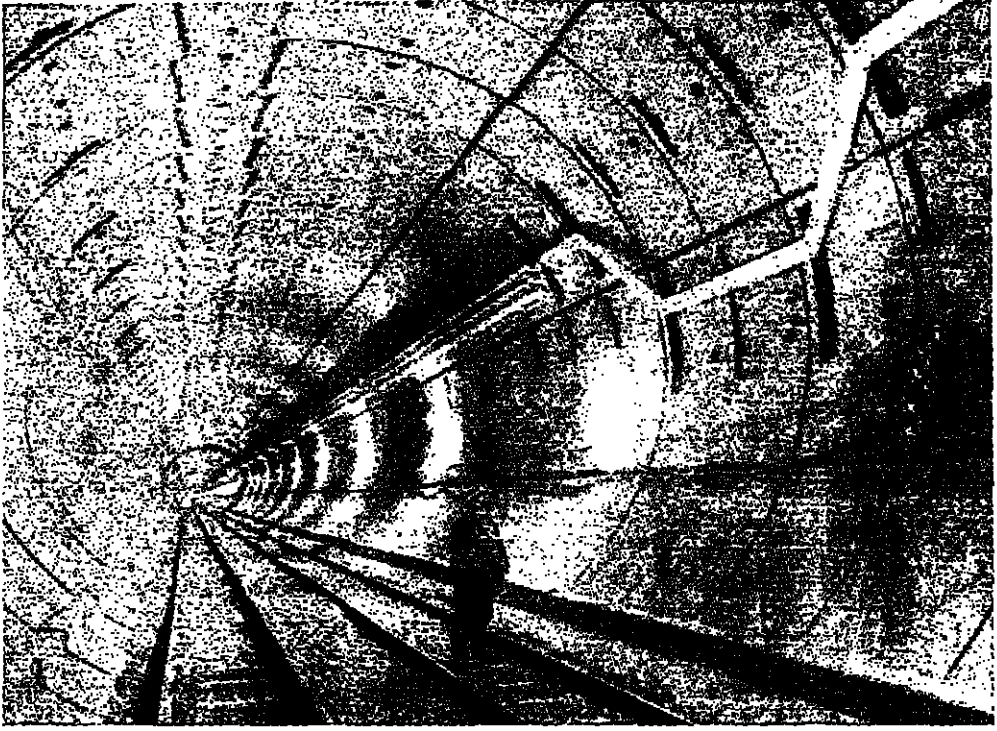
The German construction sector has outperformed the Frankfurt equity market consistently during the past two years, apart from a blip last autumn.

By the middle of last month, the share price of Bilfinger & Berger had risen by 78 per cent since the end of October 1989, outperforming the FAZ index by 64 per cent. On the same basis, Hochtief shares had outperformed the index by 46 per cent.

The enthusiasm for German building stocks is understand-



The Channel Tunnel is Europe's largest transport project. After a long period of stagnation, civil engineering in many countries is increasing



able. Growth in annual construction output, although not expected to be as strong as the 5 per cent achieved in 1989 and again last year, is still forecast to increase by a further 3.5 per cent this year.

In the longer term, German construction companies can also expect to benefit from rebuilding plans for the former East Germany.

Large sums will need to be spent by the German government to improve the economy and raise living standards in the east.

This is likely to show through first in the housing sector. Other investment is likely to take longer to work through to firm orders.

Elsewhere in northern Europe, construction output is already showing signs of slowing.

In France, output is forecast to rise by less than 0.5 per cent this year after increasing at an annual average rate of 4 per cent during the last four years. Some analysts believe French construction output could even fall this year.

Output in Holland is also expected to decline. In Italy, output is expected to increase only marginally, according to Centro Ricerche Economiche e di Mercato Nell'Edilizia (CREME), an independent organisation which carries out research for the Italian construction industry.

Even Spain, Europe's fastest growing construction market, is expected to see increase at a slower rate this year.

Mr Malcolm Brown, construction analyst with stockbrokers James Capel says: "With the exception of Germany, there is a perceptible slowing in the rhythm of construction growth throughout Europe as high interest rates take their toll on the private sector."

"Commercial and industrial building work is slackening and the private housing sector is generally in recession. Civil engineering, particularly transport-related schemes, appear one of the few areas of resilience where the imperative of the wider market and longer term government funding has

left it largely unscathed."

After a long period of decline and stagnation, civil engineering in many European countries is increasing.

Investment in transport is forecast to rise sharply over the next few years, although some road and rail programmes may be delayed as a result of attempts to control public expenditure and reduce inflation.

Europe currently boasts two of the world's largest transport projects: the Channel tunnel, which will link Britain and France, and the Storebælt project which will complete the link between the island of Zealand and the Jutland peninsula in Denmark.

Increased investment by European countries in transport and other infrastructure will help offset the decline in other areas of construction, such as housing and private sector investment in offices, shops, factories and warehouses.

Commercial and industrial construction has increased sharply in recent years as

domestic economies have grown.

Inward investment also has been attracted from non-EC companies anxious to establish a European base before trade barriers between EC countries are dismantled at the end of 1992.

EC directives have been designed to make it easier for companies to bid for construction contracts in rival EC countries - although most large construction groups expect that the bulk of work will continue to be won by domestic companies.

This has prompted a number of continental European to purchase strategic stakes in construction companies in other EC countries.

Not all of these purchases have gone well. Hochtief, a German contractor, which had acquired a 25 per cent stake in Rush & Tompkins, was caught out when the British developer and contractor went into receivership last April.

Part of Rush & Tompkins' contracting business was subsequently sold by the receivers

to Ballast Nedam, a Dutch contractor which was acquired by British Aerospace in 1987.

For its part, Hochtief has been able to build on its relationship with Rush & Tompkins to become one of the first continental European companies to win a British road contract.

Another feature of the European construction market has been the increased presence of Japanese developers such as Kumagai Gumi, which until recently had been taking advantage of sharply rising commercial property values - particularly in London and Frankfurt.

The pace of private sector investment in commercial property is likely to slow for two reasons.

First, high interest rates and slower growth in world economies will temper companies' investment plans.

Second, the enormous amount of development which has taken place (and is still continuing in some European cities) has meant that

### IN THIS SURVEY

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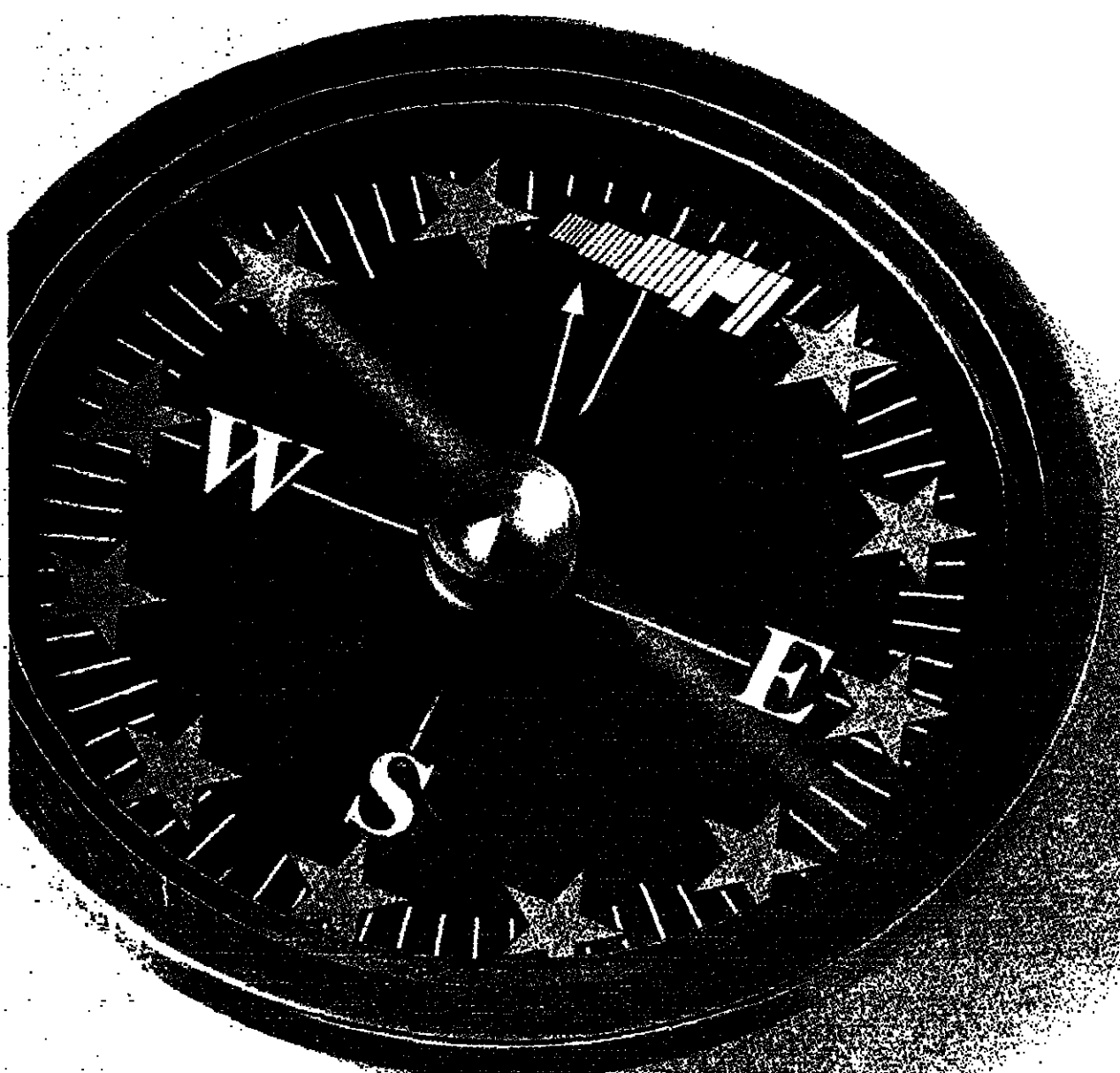
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LIFE



## BUILDING AND CONSTRUCTION 2

The onset of 1992 prompts more cross-border activities. Andrew Taylor reports

## Flurry of takeovers and mergers

THE PROSPECT of the removal of remaining trade barriers between European Community countries from the end of 1992 has prompted a flurry of cross-border takeovers, strategic stake-building and joint ventures between construction and building companies.

French and German companies have been particularly active among contractors. British building material producers, by comparison, have become European market leaders for a number of construction products.

Not all purchases have gone well. The acquisition by Hochtief, a German contractor, of a 25 per cent stake in Rush & Tompkins came under fire last summer when the British developer and contractor went into receivership.

Hochtief, however, was able to build on its relationship with Rush & Tompkins to become one of the first continental European companies to win a major British road contract.

Part of Rush & Tompkins' contracting business subsequently was sold by the receivers to Ballast Neudham, a Dutch contractor acquired by British Aerospace in 1987.

The level of cross border stake-building and acquisitions has reduced recently as domestic construction markets have slowed. German companies also have their hands full in preparing for a sharp increase in work in eastern Germany, following unification.

Philipp Holzmann, the German contractor, is typical of French, German and Dutch contractors, which have acquired stakes in companies in other EC countries in the hope that this will open the door for more work.

Last summer Holzmann paid less than £20m for a 14.05 per cent stake in Tilbury, the British contractor. Holzmann had previously acquired a 50 per cent stake in Jotisa of Spain. It also had interests in French and Dutch companies.

Tilbury last month announced it had formed a joint venture with Holzmann and Jotisa to build a 370,000 sq ft industrial and office development south of Madrid.

European Community directives have been designed to

make it easier for companies after 1992 to bid for construction contracts in rival EC countries - and harder for clients, particularly public sector bodies, to reject bids on grounds of nationality.

Most contractors, however, expect the bulk of work will continue to be won by domestic companies. They argue that if they wish to win work in another country they will need to work in partnership with

Hochtief, Holzmann and Dywidag of Germany.

French companies have been particularly active in acquiring strategic stakes to boost their presence in other European countries. Dumez, the large French contractor, has an option to increase its stake in Alfred McAlpine, the British contractor, to 12 per cent. It also has modest stakes in German and Belgian companies.

Hollandsche Beton Groep (HBG), the large Dutch construction company, owns Edmund Nuttall, the British contractor and tunnelling specialist, and Kyle Stewart, previously one of the UK's largest privately-owned construction companies.

British companies, although less active than continental European groups, have taken stakes in continental European companies. John Brown, the engineering subsidiary of Trafalgar House, the British construction, property, shipping and hotels group, has a stake in Sofresid, France's second largest process plant developer.

It has also established a joint venture company with Sener Ingenieria y Sistemas, the Spanish construction group specialising in building process plant, nuclear power plants and aerospace defence systems.

British and continental companies have formed one-off joint ventures to bid for major contracts. John Laing, the British construction group, in partnership with with GTM Entreprense of France, has won the concession to build a privately financed bridge across the River Severn.

Italian and French toll road operators are included among the membership of three consortia bidding to build a privately financed toll road around part of Birmingham.

The Channel tunnel, Europe's largest transport project, is being built by a consortium of five British and five French construction companies.

Italy has a large number of private family-owned construction companies which are suspicious of taking stakes in businesses which they cannot own and control outright. For this reason, they have been reluctant to take strategic stakes in companies from other

EC countries. It has also proved difficult for rivals to break into the Italian market.

British building material producers, in sharp contrast to UK contractors, have been active in making acquisitions in continental Europe on the continent. The large size of many of Britain's publicly-quoted building material manufacturers gives them a distinct edge when it comes to making acquisitions on the

continent where most building material producers tend to be small to medium sized family businesses.

As a result, Radland is Europe's biggest roof tile manufacturer; RMC is the biggest concrete producer; BPB is the largest producer of plasterboard; Steelsley is the biggest aggregate producer in France; and Pilkington is one of Europe's biggest manufacturers of glass.



The Channel tunnel is being built by a consortium of five British and five French companies

The 'officers' have joined the 'footsoldiers' in the race for partnerships in Europe

## Search for rich pickings in new alliances

IT IS hard to walk through a European airport lounge nowadays without bumping into someone clutching a well-travelled brochure case and grimly studying a long list of names culled from a construction directory.

At one time the foot soldiers of the construction industry went trailing after work on foreign building sites. Now, the officers have joined the chase. Recession at home and rich pickings promised by the single market abroad have sent the professionals off to seek new alliances in Europe. Surveyors, architects and engineers are in the vanguard.

Many already have a long history of continental activity. GMW, for instance, one of the UK's top six architectural practices, has been working out of Brussels for 15 years.

Its UK landmarks, like the award-winning St Enoch's Shopping Centre in Glasgow and City landmarks such as the Commercial Union building, have been matched by airport, retail and business park projects abroad. But stronger links are now necessary.

"You have to overcome more than language barriers," says Mr Lyn Edwards, a GMW partner. "There is a lot of work where politics demands a mix of disciplines and nationalities."

The group has joined forces with SERAUF in France and de Bormant & Gerard in Brussels, and plans further partnerships in Germany and Portugal. GMW insists on calling these

"affiliations" in a network which will interchange information and work. "This avoids the business risks of takeovers and the possible loss of status," says Mr Edwards. But it links the expertise of one practice with local market knowledge in another.

The connection has already won jobs such as stores for Marks & Spencer in Liège and Brussels; a European ministers

David Owen, who heads the building surveying division, feels his troops have not been as close to the front line as he would like.

Raw turnover does not frighten Mr Owen - in fact, he positively relishes it. He is, however, following a different route to groups such as GMW. No affiliations are involved in the Bureau of European Building Consultants - apart, that

to have a partner out doing the same work," he says. The term "building surveyor" has been carefully avoided - in French, the group is known as the Bureau of Building Consultants and Experts - because the title is little-known on the continent.

But Mr Owen believes they can play an important role, offering project management services, structural surveys and feasibility studies. "Development-monitoring will be very important. It is a highly specialised skill which all big investors require, and is badly lacking in mainland Europe," he says.

Another gap is being filled by FMI, the project management specialist, which took a different road again into Europe.

"We opted for our own Paris office - but working in partnership with a Briton who has been based here for many years and knows the local market," says Mr Chris Gilmore, of FMI France.

The intention was to serve speculative developers but most of our work is coming from owner-occupiers looking for property expertise.

The company is currently handling four projects involving international groups moving out of Paris to greenfield sites. Brent Chemicals, for instance, is building more than 50,000 sq ft to replace Paris offices and antiquated out-of-town manufacturing facilities for its paint and ink operations.

Such companies are having to rationalise and seek better buildings to compete, often

through a "friendly" local authority providing grants and cheap land.

"There is a role for professionals who know the market and can communicate with a UK or American board," says Mr Gilmore. But they must be able to pick up local business to survive - and adjust to different standards and practices. Quantity surveyors have a much lighter role: architects face a heavier administrative burden and less detailed work. Specifications are less onerous, so buildings are produced to lower standards. Lower rents make high-specification property difficult, anyway.

French construction is polarised between a handful of giants and thousands of small operators, so a project may involve half a dozen individual contractors. With no overall management contractor, that means having to keep six eyes open at once to watch each one.

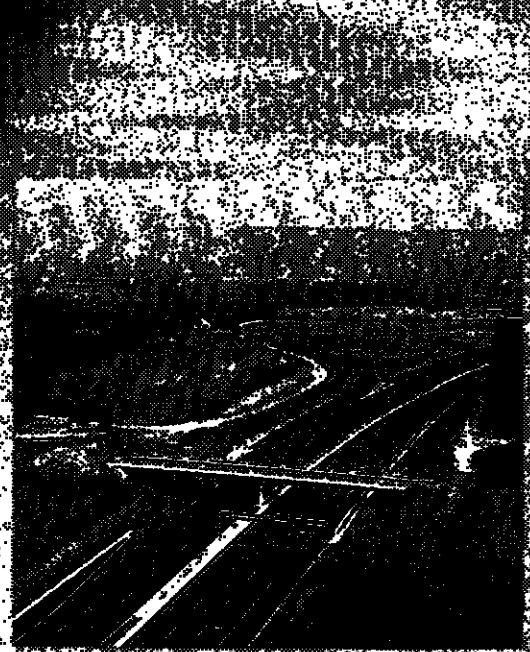
David Lawson

The writer, a regular contributor to FT property surveys, has won this year's Commercial Property Journalist of the Year award.

The award is made by the Incorporated Society of Valuers and Auctioneers, which reviewed articles from 80 national, regional and specialist publications throughout the UK.

David was praised by the judges "for his perceptive insights". Anne Steadman, who also writes about property in the FT, was highly commended.

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italstrade, established in 1985, became part of the IRI group in 1986. Today, as part of the Gruppo IRI-Istait, it is the leading company of the group's numerous construction companies specialised in various civil engineering sectors. These companies play an all-important role in designing, building and maintaining the Italian motorway network. Italstrade, its subsidiaries and sister companies have built or are at present building: roads, motorways, railways, airports, port facilities and hydraulic, hydro-electric and nuclear generating plants. Italstrade also operates abroad, in Algeria, Argentina, Iran, Iraq, Kuwait, Morocco, Mozambique, Portugal, Tanzania, Tunisia and Turkey.

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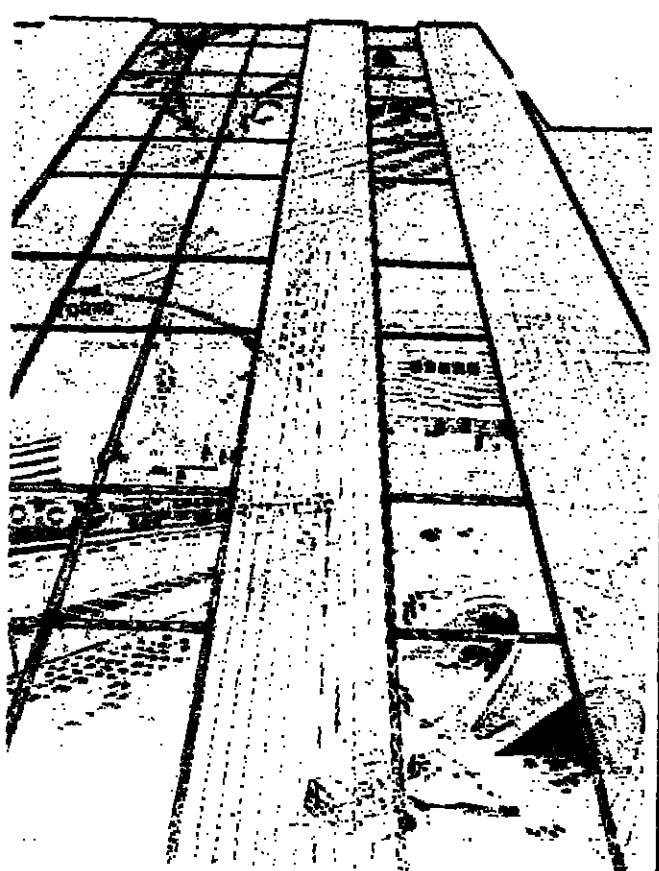
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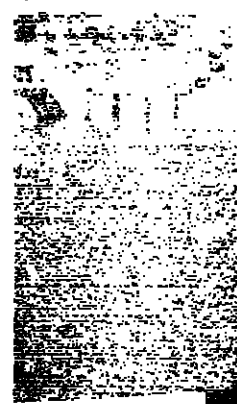
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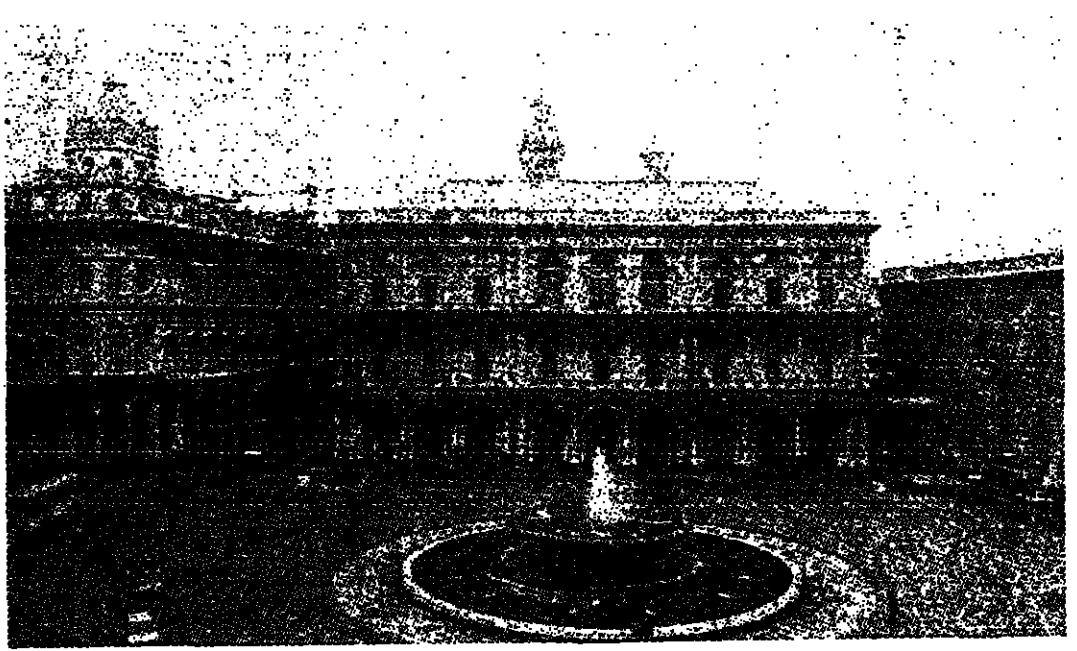
David Lawson

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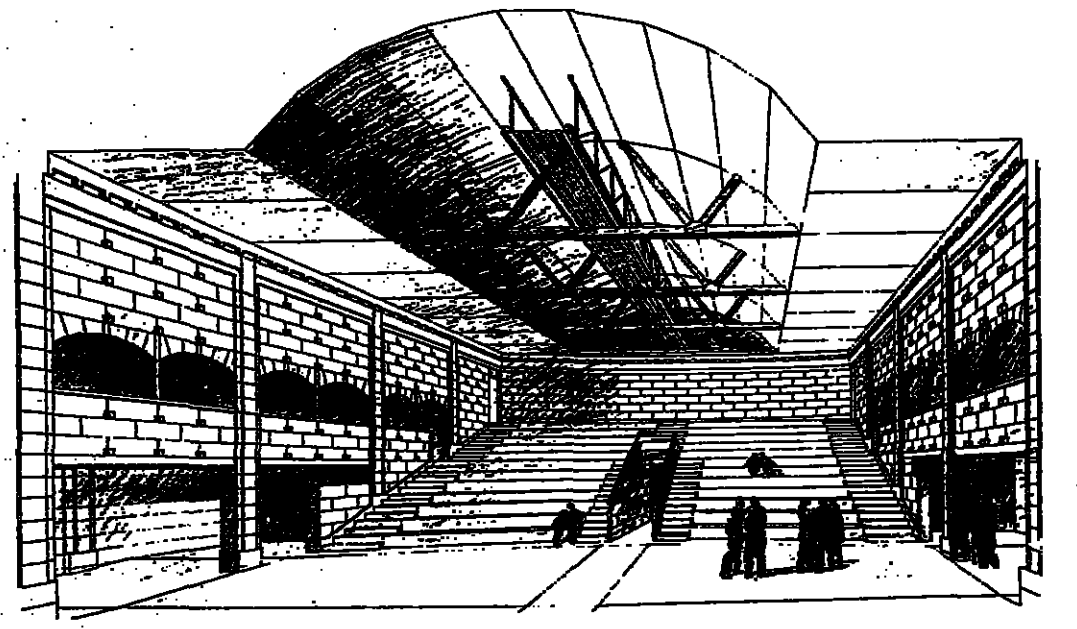
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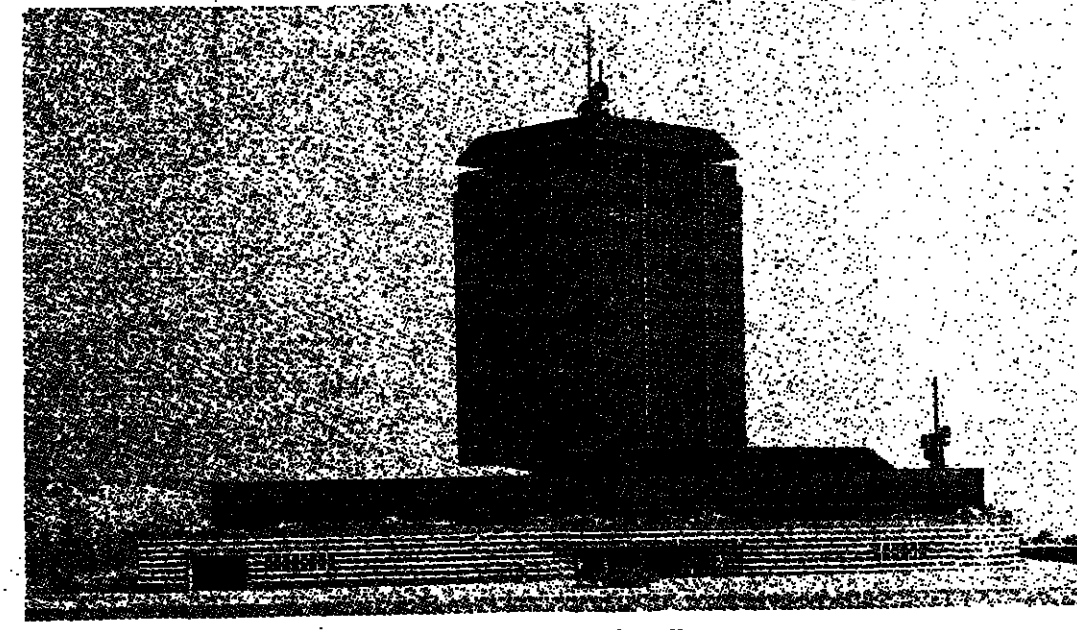
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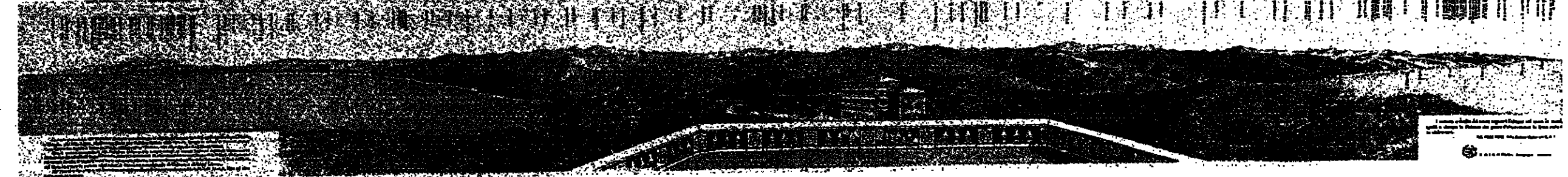
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Milan / Luxury Residential Scheme / Brera Village

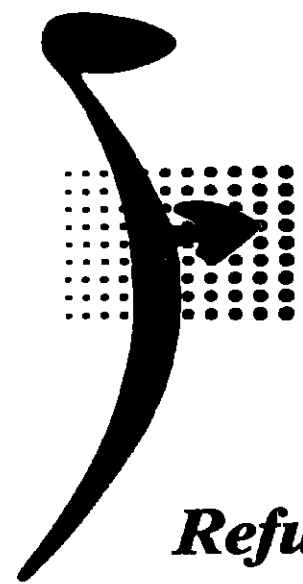


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## BUILDING AND CONSTRUCTION 4



The Cannon Bridge development in the City: a garden is being created on the roof

## THE UK

## First fall in output for decade likely

ANNOUNCING a large fall in group profits, Sir Clifford Chatwood, chairman of Wimpey, Britain's second largest house builder, warned shareholders last month that "prospects for this year are as tough, if not tougher, than last year."

Wimpey's pre-tax profits fell by more than two-thirds in 1990 to £43.3m. The group was able to maintain its total dividend at 10.5p, the same as in 1989, only by transferring £26m from reserves.

In the same week that Wimpey announced its steep fall in profits, Mr Peter Drew, chairman of Taylor Woodrow, revealed the commercial property, housebuilding group's first fall in annual pre-tax profits for 30 years. Profits last year fell by 28 per cent to £28.4m, down from £116.9m in 1989.

After almost a decade of continuous growth, Britain's construction industry is in retreat. Hundreds of small and medium-sized contractors and developers have been forced into receivership as residential and commercial property prices have fallen.

Companies which had borrowed heavily to finance developments have found themselves unable to sell buildings for sufficient money to repay the debt.

Edward Rushton, Son and Kenyon, one of Britain's biggest valuers and auctioneers of industrial plant and equipment, says it has raised about 25m during the past six months from sales of construction equipment previously operated by failed companies. This compares with about £750,000 from construction equipment auctions for the whole of 1989, says Mr Peter Bache, an insolvency partner and auctioneer at the firm.

Profits of contractors, developers and building material producers have slumped as demand for houses and office blocks has declined.

The National Economic Development Office (NEDO) has forecast that that construction output in Great Britain will fall by 4 per cent this year. This would be the first decline since 1981.

Output would have fallen last year but for the fact that a number of large office developments commissioned in the late 1980s had still to be completed. Services such as lifts, air conditioning equipment, telecommunications are the last things to be installed in a building, but can account for up to 50 per cent of the cost of an office block.

The heavier end of construction and building materials had already seen sharp falls in orders and sales. UK cement sales - one of the best guides to overall construction activity - fell by around 12 per cent last year.

The effect of this overbuilding is most evident in London and the south-east where a recovery in commercial construction is not expected for at least 18 months - irrespective of whether interest rates come down further.

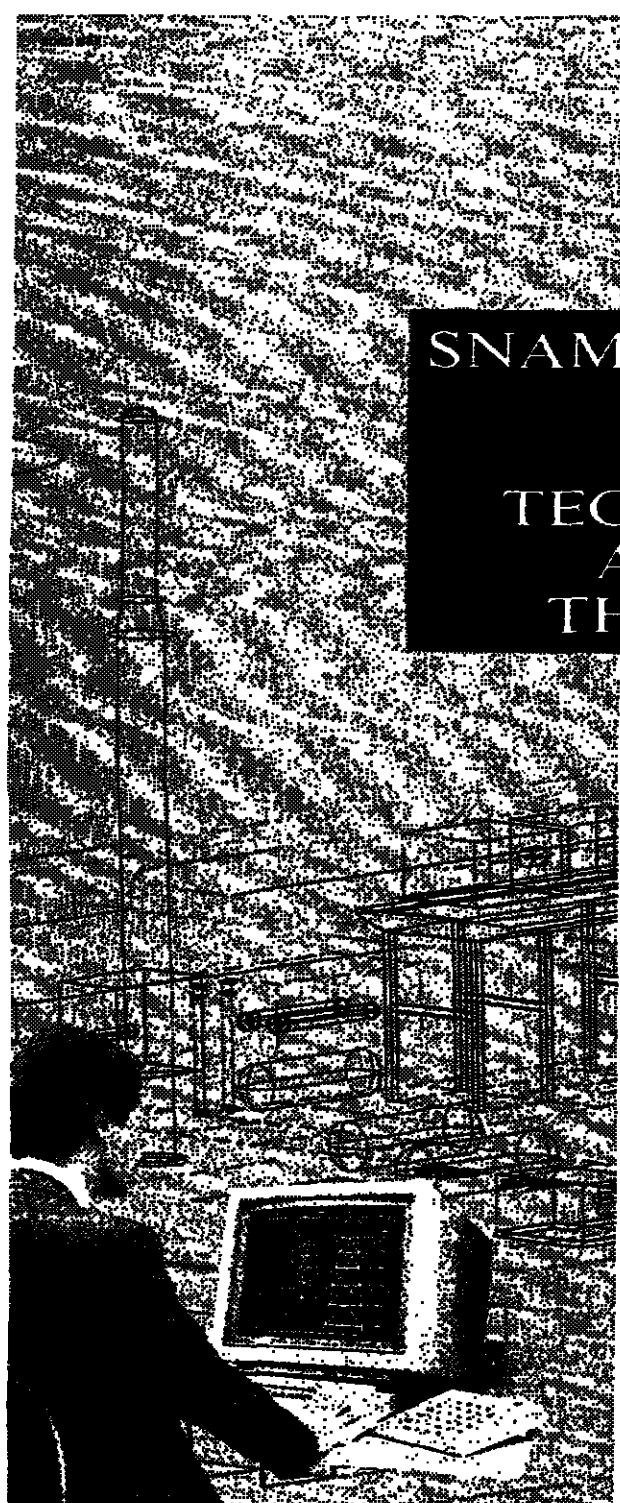
However, there are signs that a small recovery in housebuilding may be under way following recent reductions in interest rates - though this is likely to be a slow thaw rather than a rapid recovery.

Wimpey's Sir Clifford Chatwood, who is also president of the Building Employers' Confederation, has estimated that there is a backlog of between 1.5m and 2m secondhand homes which will need to be sold before sales and margins on new houses see any significant pick-up.

In a bid to promote sales, builders have been offering a wide range of sales incentives:



Canary Wharf in London Docklands



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Peter Draw, chairman of Taylor Woodrow: first downturn in 30 years

from subsidised mortgages and part exchange deals to straightforward discounts which in isolated cases have been as much as 30 per cent, says Sir Clifford. He does not expect to see any real improvement in profit margins until towards the end of this year, even if the UK housing market starts an immediate recovery. Builders say that incentives will continue to be offered for some time after sales start to pick up.

The housebuilding market in some parts of London and the south-east have been in recession since August 1989. The housing market in London's former docklands has been in recession since the stock market crash of October 1987.

The number of starts made on new private homes by builders in the UK has declined from almost 222,000 in 1988 to 133,000 last year.

NEDO has forecast that builders may start work on 140,000 private sector homes this year. But this would still be the second lowest total since 1981. Even 150,000 starts would be the second lowest total since 1982.

Most housebuilders are looking to 1992, rather than 1991 for a recovery in profits, even if sales improve this year. This has not prevented their shares from bounding up at the prospect of a recovery, however.

The FT-A Contracting and Construction index during the six weeks between February 1 and March 18 outperformed the FT-All Share index by 10 per cent. After rising sharply, building material shares fell towards the end of this period. Sales of cement, concrete and bricks and glass for commercial construction are likely to remain depressed even as sales to housebuilders improve.

The effect of the downturn in the commercial property market has been to drive down orders. The value of construction orders received by contractors in the UK fell last year by 17 per cent to £22.47bn from £27.14bn in 1989, according to the Department of the Environment.

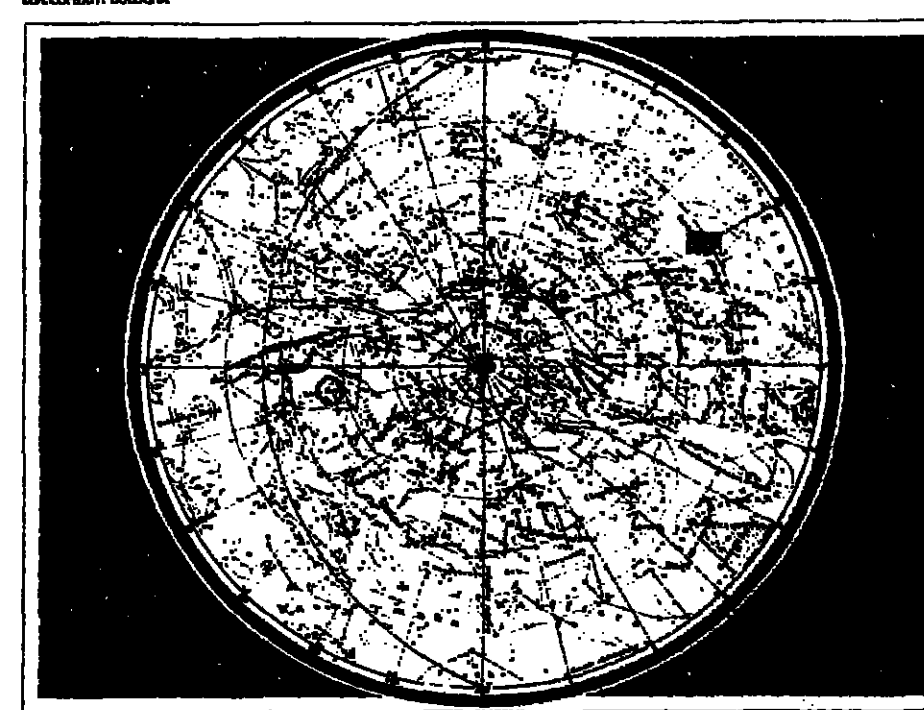
Orders for offices fell by more than 21bn from £5.27bn to £4.21bn. Orders for offices during the final three months of last year were almost 25 per cent lower than during the final quarter of 1989.

Some companies, in a bid to maintain cash flow (possibly to meet the cost of interest on development loans) have been winning work on what appears to be very little margin for profit.

According to some contractors, average gross margins vary from zero to 2 per cent. This compares with average margins of between 3 and 5 per cent on work won three years ago, when contractors were reporting shortages of skilled labour and some building materials.

Andrew Taylor

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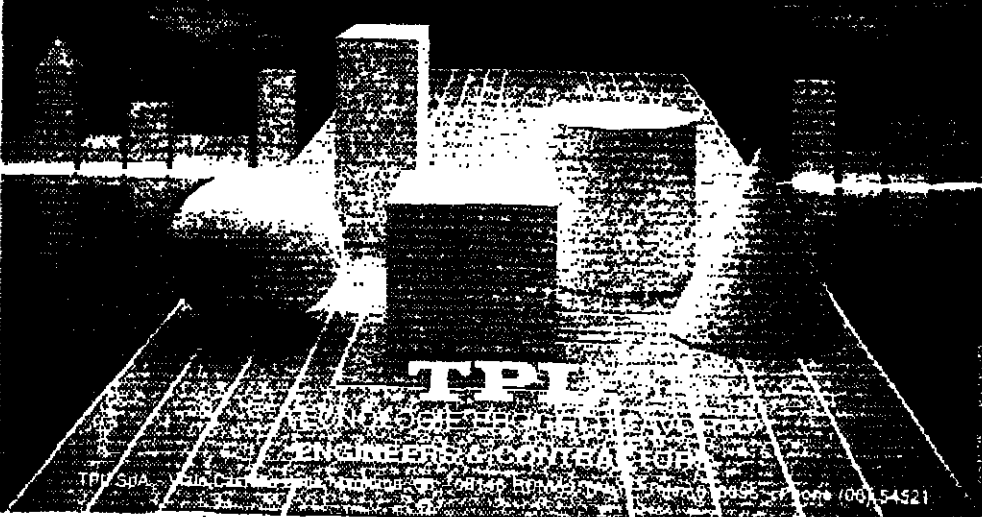
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BUILDING AND CONSTRUCTION 5

THE GULF War was over in a matter of weeks, but its impact on the order books of public works contractors could last much longer.

The industry reckons that FF10bn of the FF10bn to be cut from government spending to help finance the French military effort in the Gulf will come from cancelled investments in public sector building and repair works. Road construction will be trimmed by 16 per cent, accounting for FF1bn of the savings.

The National Federation of Public Works (Fédération Nationale des Travaux Publics) is particularly worried about the possible ripple effect of the reductions. If they are taken from road projects - financed 60 per cent by central government and 40 per cent by local authorities - the FF1bn cut-back could cost the sector FF2.5bn in lost work and up to 4,000 jobs, the federation explains.

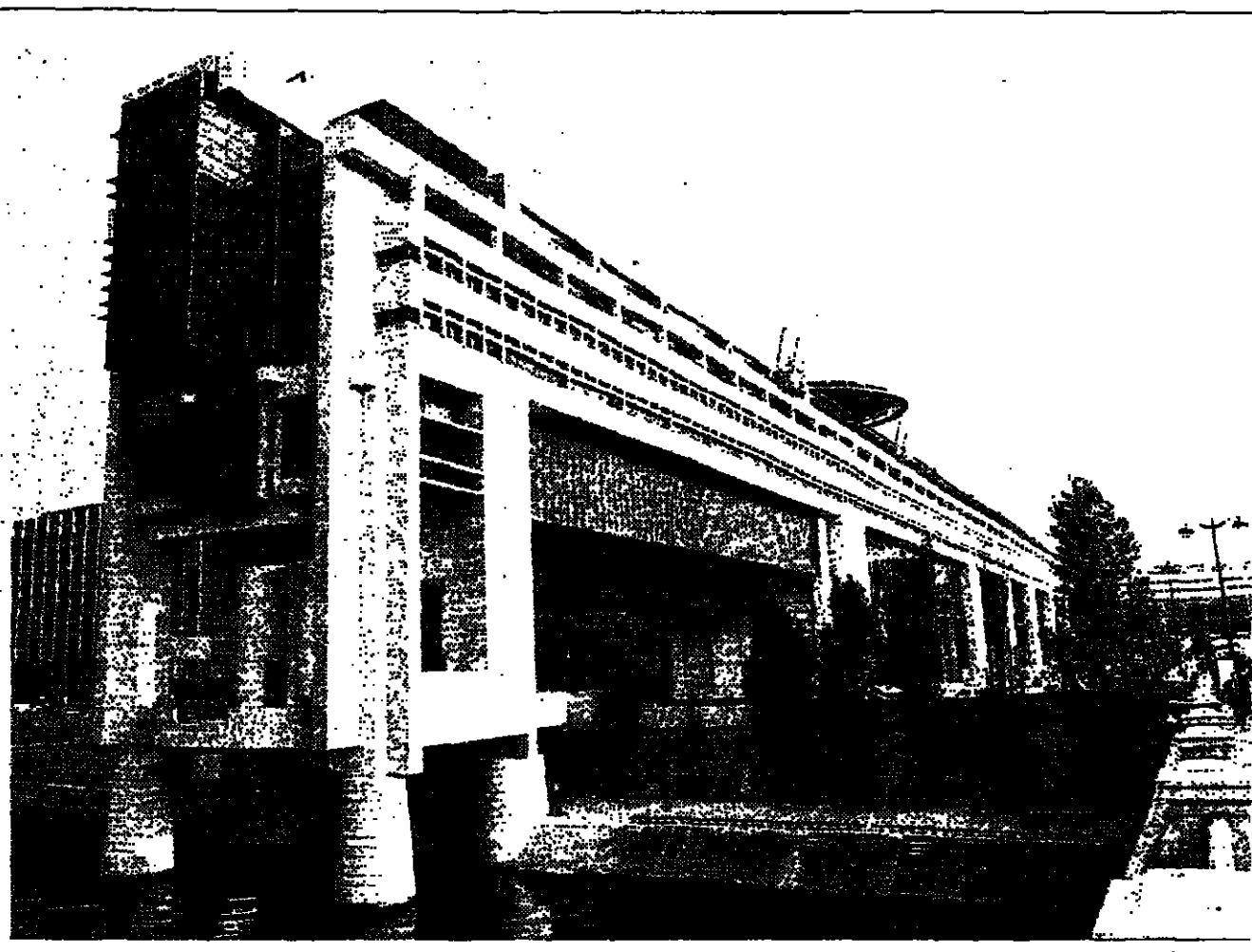
And even if the FF1bn cut-back comes from state funds only, which would be outside regional development tax, 1,500 to 2,000 jobs are forecast to go. No decision has been taken yet on which projects will bear the brunt of the cancellations.

To rectify matters, the federation is calling on the government to introduce a public tax that might be reimbursed instead of exempting the allocations and risking jeopardising the government-region pact. It is also lobbying for a 3.5 per cent rise in motorway tolls to bring them into line with the higher cost of living.

The toll increase appears to have more chance of going through than the "compulsory loan", government officials say. Mr Pierre Bérégovoy, finance minister, has ruled out any tax increase in the interests of stimulating the flagging economy, but officials say they will consider requests from motorway operators for higher tolls, as long as these do not push up inflation.

The industry dismisses that concern. According to federation calculations, an extra 3.5 per cent in revenues would add only 0.006 of a percentage point to the consumer price index, but would earn another FF600m. This would mean FF900m more in road maintenance works this year and other new building projects in 1992.

The federation is confident of French contractors' ability to compete when European public procurement markets are opened up. The government's determination to achieve full clarity in tender procedures is not a problem, so



The new Ministry of the Economy and Finance at Bercy

Why the country's public contractors want motorway tolls raised

## French road plans trimmed

long as Germany, Italy and other countries play the game by the same rules, according to an industry source.

"Construction is one sector where French companies are strong in terms of financial position, international presence, technology and techniques", says Mr Gérard Lombrez, who handles the equity portfolio for the BTP Banque (literally translated, the building and public works bank).

The commercial and residential construction market is also in for a lean time this year. The National Building Federation (Fédération Nationale du Bâtiment) is betting on a growth of only 0.5 per cent, down from 2.5 per cent in 1990, 3.5 per cent in 1989 and 4.5 per cent in 1988. The decline last

year was due entirely to the slump in housing. New residential starts are estimated to have fallen from 339,000 in 1989 to 315,000 last year, and are predicted to slide again this year to about 300,000, representing a 5 per cent drop in production.

Interest rates may be easing but they are still high in real. "Ten per cent is high when inflation is running at only 3 per cent a year", comments Mr Dominique Hardy, the building federation's information director. "We estimate that each time interest rates rise 1 per cent, we lose about 10 per cent of potential property buyers in the Paris region."

For Mr Lombrez, current interest rates are so high that they "practically preclude the

possibility of real growth" in the construction sector. He contends that bringing down the cost of money on its own is not enough. It is impossible to build property without creating inflationary pressure unless sufficient land is available at reasonable prices, he adds.

Housing qualifying for subsidised finance was hit particularly hard last year, with a 20 per cent fall in new starts compared to a 6 per cent drop for homes financed at market rates. The drop stems from high taxation on let properties as well as high interest rates,

High taxation on let properties is blamed

Mr Hardy says. Despite big rents in the major cities, the yield on lettings can range from zero to 2 or 3 per cent against 10 per cent on bonds, he points out. In the mid-1970s, 35 per cent of rental income was tax-deductible, but the allowance has gradually fallen to only 8 per cent this year.

Commercial property construction looks less gloomy, even though some companies have scaled down investment plans.

Basing its forecast on current patterns of construction permits and new starts, the building federation says commercial property output slowed by 4.5 per cent this year compared to 7 per cent in 1990.

Barbara Casassus

Andrew Fisher looks at prospects in Germany

## A boost from the east

IF ANY industrial sector in Germany is destined to participate fully in the economic recovery of the united country's five new eastern states, it is construction.

It takes only the briefest of visits to an east German city, town or village to see that the task is enormous. The needs range from the simplest of housing renovations to large infrastructure projects in the areas of transport, energy, telecommunications and the environment. Many roads have bone-shaking surfaces, the railways are in dire need of modernisation and the heavy use of lignite (brown coal) for home and industrial fuel has led to noxious air pollution, boarded up windows and crumbling walls. Many factories in east Germany have not had any significant new investment for decades. And since consumer choice was highly restricted, there is plenty of scope for new building in the retail and service sectors.

Even in east Berlin, which was given priority over such cities as Magdeburg, Leipzig and Dresden, some outlying streets contain houses in an advanced state of disrepair with peeling plaster, boarded up windows and crumbling walls. Many factories in east Germany have not had any significant new investment for decades. And since consumer choice was highly restricted, there is plenty of scope for new building in the retail and service sectors.

Yet while the potential for a sharp rise in east German building activity is enormous, the pace of new orders has yet to develop any real momentum. In fact, the opposite has occurred. Last year, building production slumped by more than 20 per cent in east Germany, as the collapse of the old centralised economic system was followed by the introduction of the D-Mark and the exposure of the country's industry to the full force of western competition.

In 1991, however, the trend is expected to show a sharp improvement. The German building industry association expects construction volume to grow by at least 10 per cent in east Germany, around three times the rate in west Germany. The main thrust will come from commercial and public sector building orders, as investors start to build new factories and existing ones are modernised, and state-funded infrastructure projects get under way.

The association gives three main reasons for its more optimistic assessment. Latest

enquiries by the IFO economic research institute showed that east German building companies themselves were now more positive; new orders for west German construction machinery rose further in the last quarter of 1990 as a result of rising orders from east German builders; and construction demand last November did not fall further from October's level, a change from the usual seasonal trend.

Moreover, the influx of east German migrants has increased demand for new building in west Germany, especially housing. Thus, the benefits should accrue on both sides of the former border. "Unification will provide a

major stimulus for construction in Germany," says a recent research report from US investment house, Salomon Brothers. "The existing infrastructure in the former east Germany is wholly inadequate, while numerous industrial sites require substantial development to meet European environmental standards."

Last year, new orders received by the west German building industry increased by 8 per cent in real terms. At the start of 1991, the industry had enough work for nearly three months, an improvement over the position a year ago. In the commercial sector, the order inflow approached 9 per cent in real terms, with orders stretching nearly four months ahead. In the housing sector, approvals for new buildings rose by 23 per cent in 1990; activity is picking up sharply after several slow years which have contributed to long housing queues, even without the addition of demand from those moving over from the east.

In recent years, the construction sector has been one of the main engines of West Germany's impressive economic growth. Buoyant demand, mild winters and low interest rates kept the industry operating at full stretch. Many east German immigrants have been recruited to west German building sites to help offset

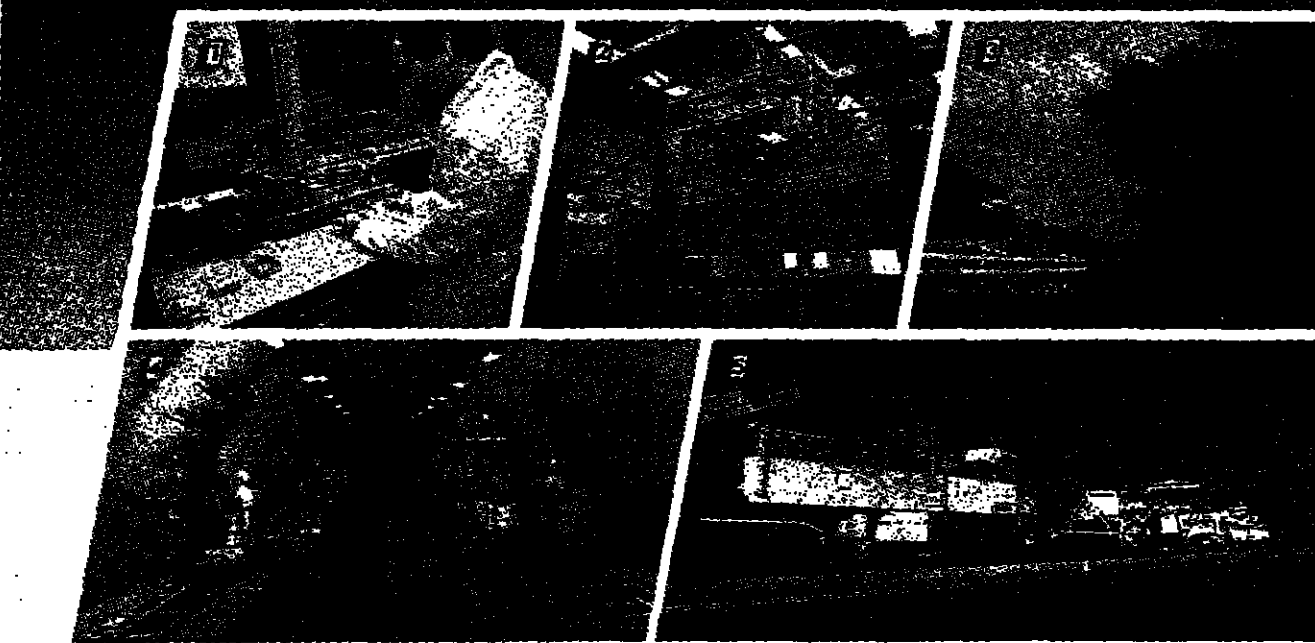
labour shortages. The surge of activity has been a welcome change from the rougher conditions of the early 1980s, when business in Opec countries fell away as a result of their economic difficulties. Public projects also suffered as the Bonn government strove to improve the federal finances and new housing activity dropped because the supply was then deemed to be adequate. Now, however, says Salomon, "the outlook for the industry is excellent."

As a result, investment analysts are recommending building stocks again. Salomon's favourite is Hochtief, Germany's second largest construction group. UK stockbrokers Barclays de Zoot Weid also think it is time for investors to buy building stocks, adding Philipp Holzmann (the biggest in the sector) and Dyckerhoff to the list. BZW expects commercial construction to stay lively as industrial companies seek to expand capacity to cope with domestic and foreign demand. More housing will also be needed in unified Germany, especially with the expected influx of ethnic Germans from eastern Europe.

In east Germany, housing additions and improvements will have to go hand-in-hand with a massive clean-up programme. According to IFO, more than DM200bn will need to be spent up to the end of the century to deal with the most severe environmental problems. Of this, the construction share will amount to some DM150bn. Most of the money will need to be spent on sewage systems, the rest going on waste disposal, air purification, drinking water supply and the clean-up of past pollution.

It all sounds as if east Germany could soon become one vast building site, something that may not be too far from the truth. But as well as money - the government is now making more funds available to help finance the huge cost of unification - reconstruction also requires effective planning and administration. Since state and local authorities in east Germany lack experience in both, erecting an efficient new economic and social structure from the ruins of the old will be a Herculean task.

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**Model Green Screens (R)** Noise-absorbing barriers in bright green. Sole licensee: Todini SpA

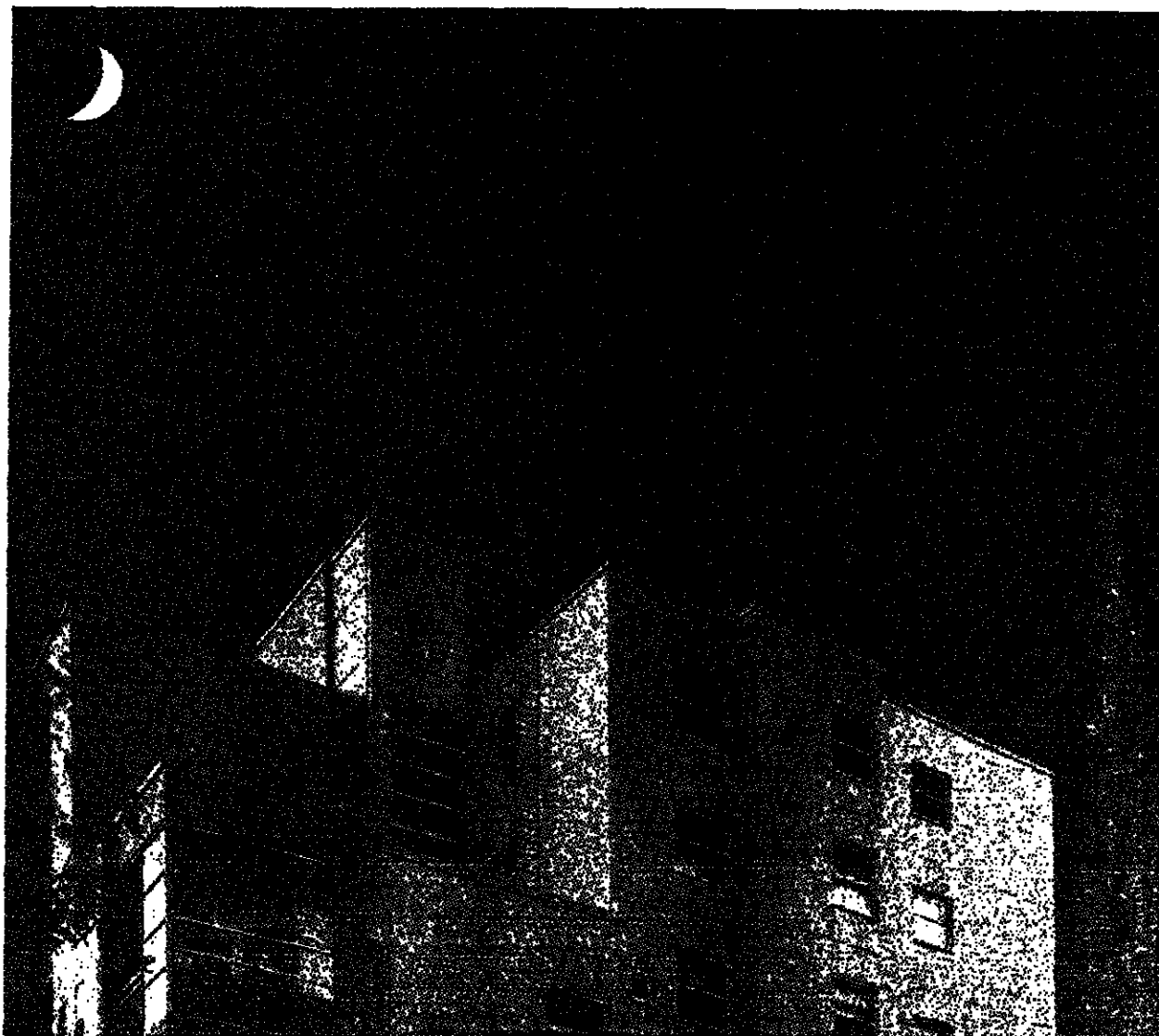
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## BUILDING AND CONSTRUCTION 6

## NORDIC REGION

## Downturn hits Sweden

THE construction slowdown that has already hit Norway and Denmark is now reaching Sweden after four strong years of building activity.

The decline in Swedish construction volume, which is expected to fall by an average of 5 per cent in both 1991 and 1992, will be less severe than in Norway, which has suffered an annual decline of 15 per cent in the past two years, or Denmark, with an annual fall of 10 per cent in the same period.

Sweden's building boom of the late 1980s, which was aided by a series of mild winters, was aimed at reducing a housing shortage in the main cities. Demand has eased since 1989 owing to rising costs caused by higher prices for building materials and a labour shortage that drove up construction wages. Heavy interest rates and a fall in industrial investment have increased pressure on the construction industry.

The government, which contributed to the building boom by subsidising housing renovation and improvements, has reined back its financial support owing to budget austerity. It has also cut subsidies for housing loans and reduced deductions for mortgages as part of the recent tax reform programme.

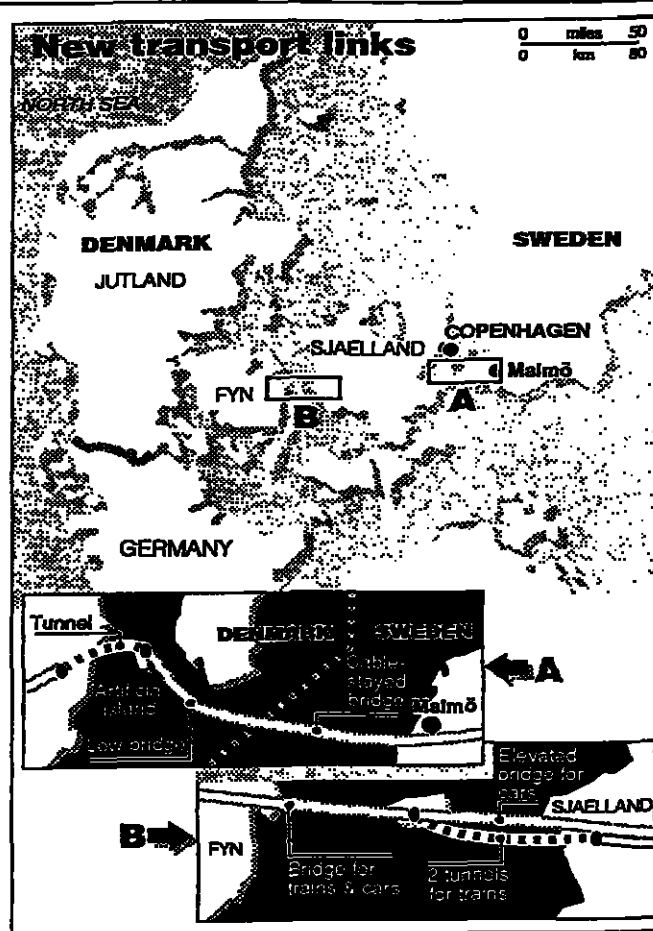
The construction industry

has suffered from a special 30 per cent investment tax on office projects in Stockholm and Gothenburg that was introduced last year to curtail building. The measure was imposed to dampen wage growth in the construction industry, which was affecting national labour costs generally. There are hopes that long-delayed civil engineering projects will counterbalance the fall in housing construction.

The state has recently proposed spending SKr100bn, or SKr10bn a year, on a host of infrastructure projects, such as highways, mass transit systems and railroads during the 1990s. This amount represents only 10 per cent of the SKr100bn spent annually on construction in Sweden and so may only marginally soften the slowdown.

Infrastructure spending, however, would be boosted by other projects not included in the government's programme. This includes the building of the proposed bridge over the Öresund strait that separates Sweden and Denmark. The project is expected to involve Skanska and NCC, the two biggest Swedish construction companies, as well as several Danish companies.

The Öresund project, with an estimated budget of SKr12bn,



is the second major step towards erecting a series of bridges and tunnels that will link Scandinavia with the mainland European continent. It coincides with the construction of a bridge and tunnel over the Great Belt to connect the Danish island of Zealand

with the Jutland peninsula.

Skanska, the largest construction firm in Scandinavia, hopes to counter falling demand at home by boosting construction activity abroad, a strategy it successfully pursued in the 1970s when 30 per cent of its building projects were foreign, primarily in the Middle East.

But the decline in oil revenues in the early 1980s, combined with increased competition in the international construction market, forced Skanska to concentrate its operations at home during the past decade.

Mr Lars-Ove Hakansson, the Skanska president who was recently appointed its chairman, believes that Skanska is in a stronger position to expand overseas since "the strong con-

## Bridges and tunnels linking Scandinavia with mainland Europe

struction market in Sweden has helped accelerate technical developments and the accumulation of expertise at Skanska." Foreign construction reports about 15 per cent of Skanska's total building activity and the share increases to 20 per cent if the company's one-third stake in Selmar-Sander, Norway's largest construction concern, is included.

The company has also acquired stakes in three building concerns in the US, where half its construction work outside Sweden is located. Future US projects include the repair of Williamsburg Bridge in New York City and construction of a new headquarters for Bristol-Myers in New Jersey. Skanska's revenues from construction amount to SKr21bn out of its total income of SKr38bn, with the rest mainly provided from its holdings as the country's largest private property owner. Skanska is also expanding its network of building material companies, which now generate SKr4bn in revenues. The largest company in the sector is the Myresjö Group, which makes prefabricated housing.

NCC, the abbreviation for Nordic Construction Company, has emerged as a competitor to Skanska since it was created from a merger between the building companies ABV and JCC in 1988. It has almost a fifth of the Swedish construction market and is expanding throughout the Nordic region. The goal of NCC, which forms the nucleus of the Nordstjernan conglomerate, is to become one of Europe's five biggest construction and property companies by 1993. It now ranks 11th in Europe, while Skanska is sixth. NCC has embarked on a series of acquisitions costing SKr1.2bn to fulfil that ambition.

In Norway, where it has its own subsidiary, NCC has also acquired 33 per cent of Norway's fourth largest construction company Reg-Henricson. In the fragmented Danish market, it controls 41 per cent of the building company Rasmussen & Schiødt, the largest construction company. In addition to its wholly owned subsidiary, Arntsen Entreprenør.

It has withdrawn from the US market, which it judges to be high risk, to concentrate on developing its European operations. It wants to expand in eastern Europe as well as Germany, the UK and the Iberian peninsula through alliances and possible cross-ownership arrangements with local construction companies.

"NCC's business concept of providing a total commitment for all phases of a project, from concept to property management, is a great asset in the rest of Europe, where such a focus is unusual," says Mr Torsten Eriksson, its president. "We are continuing to transform NCC into a complete-services construction company."

John Burton

## Tom Burns explains why the sector is buoyant

## The road to growth in Spain

A STRONG infrastructure deficit, and an even stronger political commitment to remedy the shortfall combine to make Spain's construction sector one of the most buoyant in Europe. It grew by around 10 per cent last year, after a 13 per cent growth in 1989, and public works contracts will continue to pull the sector forward for the foreseeable future.

The most telling indicator of the overall prospects of Spain's main contractors is a 1989-2000 Second National Road Plan that will add some 4,000km of motorway to the main highway network and which will involve Pta1,500bn (\$15.7bn) of government spending.

The plan, due to be approved by parliament in the near future, almost doubles the already high expenditure on overhauling the road network under a 1986-91 Public Works ministry plan. The first plan led to the construction of 500km-600km of motorways and bypasses a year and the construction companies turned in spectacular results last year as a result.

Analysts see a somewhat lower rate of growth, and perhaps a blip in the order books in 1992, between the completion of the first National Road Plan and the start of the second one. Concern over a sudden slowdown between the two plans has prompted a government proposal of a "bridge plan" to maintain the momentum of the infrastructure investment.

"Order books probably peaked in 1990 when they grew to around 18-20 months," says Mr Luis Phillips of brokers Barclays de Zoete Wedd. "Gross margins will probably peak at 4 per cent this year."

Mr Leonor Aresti, of Madrid brokers FG, estimates that the sector will grow below 10 per cent this year although it will remain well above the European average; "growth could be between 5.5 and 6 per cent over the next three years."

This sustained growth will be due to the successive road plans which revitalised the sector when it was languishing in the early 1980s and have since, to a great extent, become its life support mechanism. Public works contracts represent nearly 75 per cent of the volume of the sector's business and the high spending associated with them is a reflection of the urgent need to bring the domestic road network up to European standards.

Road haulage plays a major role in Spain and the political commitment to improve the existing highway infrastructure with the aid of EC structural funds handouts is a key element in the government's bid to improve the competitiveness of Spanish exports.

In 1984, at the start of the First National Road Plan, the domestic network with only 1,800km of motorways was woefully deficient. When the programme winds up at the end of this year there will be 6,000km of motorways in Spain, narrowly ahead of France and Italy, which have 5,000km and 8,000km respectively.

The construction business has also benefited from the major works in Barcelona, the site of next year's Summer Olympic games, and Seville, which will stage a Universal Exposition, also in 1992. The six-month long event, Expo '92, will celebrate the quincentenary of Columbus' first voyage to the New World and will be the biggest World Fair to date.

In both Barcelona and Seville, Spain's second and third largest cities, the staging of the global happenings has been seized on as an opportunity for an urban overhaul. Ring road expressways and new developments are being built in both places. The fever has spread to Madrid where a second ring road is being completed; a third is planned for the late 1990s.

The sector has finally been pulled by the government's more than Pta2bn investment in a high-speed railway linking Madrid and Seville that is due to be in operation in time for the Expo '92 opening. Two more high-speed links (both from Madrid to the French railway network, with one passing through Barcelona and another through Bilbao) are likely to be undertaken within the next 10 years.

One consequence of such activity is that labour costs have risen sharply. The construction sector won an 8.5 per cent across the board wage rise last year, more than two points above government pay guidelines, and the real rise in take home pay was closer to 13 per cent.

Stories abound of foremen and skilled workers being hired away from their jobs by



The Marbella region (above); now the building industry is benefiting from works in Barcelona and Seville, sites of the Summer Olympics and Expo '92. (picture: Ashley Ashwood)

rival companies offering vastly increased pay packets. But such rising costs seem to have made little impact on profits posted by the main general contractors.

The only dent in the sector's profile appears among the small contractors - in line with EC averages, some 90 per cent of Spain's 30,000-odd construction companies have less

than 10 employees - that have done well out of subcontracting agreements but which also concentrate strongly on the housing market.

Housing starts rose from 250,000 a year in 1988 to 270,000 in 1989 and were estimated to have dropped to 240,000 last year in the wake of a series of government credit squeezes, adopted in order to slow the

giddy growth of the domestic economy.

The cautious relaxation of these measures since the beginning of the year and the prospect of a more significant drop in interest rates in the second half of the year nevertheless suggests that the smaller fish in the Spanish construction pond will be able to recover their strength.

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T H E A R T

At the end of this year there will be 6,000km of motorways in Spain, narrowing the gap with France and Italy (9,000km and 8,000km respectively)



O F B U I L D I N G

DAMS, BRIDGES, ROADS, INDUSTRIAL SETTLEMENTS, HOUSING COMPLEXES: THE MAJOR WORKS OF CIVIL ENGINEERING THAT RECCHI BUILDS THROUGHOUT THE WORLD WITH THE EXPERIENCE OF A COMPANY WHICH FOR OVER HALF A CENTURY HAS CHOSEN RESEARCH, TECHNOLOGY AND INNOVATION TO BACK THEIR OWN PROFESSIONALISM. A CHOICE THAT HAS MADE RECCHI CAPABLE OF FACING THE DEVELOPMENT THEMSELVES AS AN IMPORTANT INTERNATIONAL GROUP WITH 41 AFFILIATES A GROUP THAT EVERYWHERE IN THE WORLD GIVES EVIDENCE OF THE CONTINUITY OF A LARGE TRADITION OF BUILDERS.

RECCHI  
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MM STRUCTURES AND  
INFRASTRUCTURES  
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## Planning and realization of heavy and light railways

Milan  
Three lines are in operation now: 62 Km with 74 stations; under construction: Line 3 as well as Line 1 and Line 2 new extensions; 6 Km with 9 stations.  
In planning: Line 3 northward extension and Line 2 extension, 14 Km with 15 stations.

Naples  
Planning of Line 1, 18 Km long with 19 stations; under construction: P.zza Varricelli - P.zza Medaglie d'Oro section.

Turin  
Feasibility project for the first functional section of Line 1 light metro: 4 Km long with 6 stations.

Alexandria of Egypt  
Feasibility project for a regional light metro line.

Buenos Aires  
Executive design of the metro line A modernization project as well as its extension project, in cooperation with another Italian partner.

Tunis  
Contribution to a metro line project.

Shanghai  
Advice on construction methods for the first metro line.

## Planning and construction of urban and regional railway lines

Milan  
The Urban Railway Junction, mostly underground, connects Certosa FS and Bovis FNM stations with Porta Vittoria FS: 18 Km with 10 stations.  
Study of the Regional Railway lines converging to Milan to promote high speed networks.

Lombardy Region  
Study of the FNM Railway Network modernization: 217 Km with 85 stations.

Lazio Region  
Project for the Lazio Railway lines modernization: Rome - Viterbo and Rome - Fregene.

Naples  
Project for the restructuring of the Athens and Cisternigara railway lines.

Modena  
Feasibility study of a railway link among Sassuolo - Modena - Capri.

Alexandria of Egypt  
Co-ordination of the Plan of Transport.

## Territorial and transport planning

Milan  
Official acknowledgement, from the Milan Municipality as well as Province and Regional authorities, of the capabilities of MM, to deal with planning, together with other Italian companies, of the urban and metropolitan Transport Master Plan.

Naples  
Co-ordination of the Transport Master Plan.

Bari  
Transport study of the metropolitan area.

Sardinia  
Regional Transport Plan.

Casale Monferrato  
Municipal Plan of Transport.

Santo Domingo  
Plan of the territorial and transport system of the Town and its district.

Alexandria of Egypt  
Co-ordination of the Plan of Transport.

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Telex 32070 RECCHI I

APPLICAZIONE



Spain



works in Barcelona (shwood)

growth of the domestic autonomous relaxation of measures since the end of the year and the effect of a more significant interest rates in the half of the year never suggests that the Irish in the Spanish crown point will be able to their strength.

CTION DE



CHI

# Intense competition for international projects Italian contractors face order cutbacks

AFTER several years of strong growth, the Italian construction industry is facing a more difficult period as public and private investment have come under pressure. As in other European countries, construction output is expected to stagnate as the economy slows.

High interest rates and moves by the government to restrain Italy's mounting public sector debt will curtail construction activity over the next 18 months - and may even lead to a decline in output in some sectors.

Gross domestic product, which rose by 3.2 per cent in 1989 and 4.2 per cent in 1990, is thought to have risen by no more than 2.5 per cent last year. Confindustria, an organisation of private industrialists, forecasts that growth this year will barely exceed 1 per cent.

The biggest problem facing the economy is the size of the public sector debt, amounting to a million billion lira - equivalent to the whole Italy's GDP.

The government this year intends to cut its annual budget deficit from L141,000bn to L133,000bn. This would still be equivalent to 9.3 per cent of GDP. The 1990 budget deficit of L141,000bn represented an increase of some L8,000bn on the previous year and was attributable solely to higher interest costs on public debt.

The government is seeking to stabilise the outstanding debt through higher taxes, sales of public assets and reduced expenditure. The construction industry fears it will be unable to make sufficient inroads by cutting expenditure and that big capital projects will suffer from increased delays.

Construction output rose by 3.6 per cent in 1989 and by 2.5 per cent in 1990, according to Ecosfera, an independent research organisation for the construction industry. This year, it forecasts an increase of only 0.7 per cent.

Ecosfera expects growth in private sector investment in commercial and industrial construction to slow considerably, while new housebuilding is forecast to decline by about one-half of one per cent this year. Civil engineering, which

is heavily dominated by the public sector and which is thought to have increased by about 3.5 per cent last year, is forecast to grow by only 0.6 per cent during 1991.

Housebuilding rose sharply during the late 1980s as the domestic economy grew and individual spending power increased. About 70 per cent of Italian families own their homes, according to Ecosfera.

Public expenditure on housing, by comparison, has fallen as large building programmes started earlier in the 1980s have been completed and local authorities struggle to implement projected spending programmes.

High interest rates, together with a reduction in the amount of money families have to spend on housing, are expected to lead to a small fall in residential construction this year. This follows increases of 4.4 per cent in 1989 and 1.5 per cent last year.

Increased taxation on housing will also act as a brake on the market, according to Centro Ricerche Economiche e di Mercato - Nell'Edilizia (CREME), an independent organisation which carries out research for the construction industry. It says the sale of a home can carry taxes accounting for up to one-quarter of the property's value.

Growth in private sector investment in commercial and industrial construction is forecast to fall from an estimated 9 per cent last year to 3 per cent this year. The expected decline would be even greater but for the fact that a number of building programmes, commissioned in the late 1980s, have still to be completed.

As programmes come to an end, so output can be expected to decline. The slowdown in the economy means that companies are less likely to invest in new buildings, particularly while interest rates remain high.

Given the upsurge in development at the end of the 1980s, it is arguable that a pause in investment was likely.

In this respect, Italy is no different from several other European countries which can also expect slower growth, and in some cases a decline, in private residential and commercial construction.

The most important area for Italian construction is public sector spending by government and local authorities. Excluding housing, public works account for almost a third of all construction output.

Civil engineering, mostly paid for by the public sector, rose by 3.4 per cent in 1989 and 3.6 per cent in 1990. This year, output is forecast to grow by less than 1 per cent. Output might even fall should spending cuts be higher and work through more quickly than expected.

Forecasts for public spending on construction are notoriously difficult to make. Expenditure targets are seldom met by government, nationalised industries, state and local authorities.

According to CREME, there are about L8,300bn of allocations held over from previous years and still available to various authorities.

In a bid to keep a tighter grip on public expenditure and reduce inefficiency, graft and fraud which affects much local spending, the government is attempting to bring control of expenditure back to the centre and away from local authorities. However, it will be difficult to break down the power of politically-strong regional and local authorities.

Italian contractors have traditionally been among the most aggressive competitors for overseas orders.

The country's share of international orders, however, has fallen in recent years as spending by developing nations has dropped.

Contractors are looking to eastern Europe and the Middle East to offset a slower market at home. This will not be easy, however, and construction companies can expect stiff competition from other European contractors experiencing similar domestic difficulties.

FOR MUCH of the 1980s, the Irish economy was in the doldrums. With falling activity at home, Irish building and construction companies rushed to expand into the UK to take advantage of rising house prices and high levels of activity.

The more adventurous also expanded into Continental Europe, in particular into "sunspot" developments in Spain and Portugal.

Now it is not uncommon to find Irish firms based in the UK returning to Ireland to price and bid for projects. As the UK construction sector has gone into recession, in Ireland there has been a mini-boom.

In each of the last two years, the Irish construction sector has expanded by between eight and nine per cent. The industry is now estimated to be worth £13bn per annum, employing about 70,000, of whom 18,000 are in the public sector.

The Irish Construction Industry Federation estimates that about 6,000 companies are involved in the building sector, though many of these would have under a dozen employees. While pleased with the recovery of the past two years, the federation points out that activity still falls short of that of 10 years ago.

"We calculate that activity levels in the construction sector in Ireland dropped by a third in the 1980-88 period", says Mr George Hennessy of the federation. "There have been a couple of good years, but generally we feel that there will be no growth in the present year."

Though the public sector has traditionally been the engine of growth in the Irish economy, it has been the private sector which has led the recovery in the construction industry in the 1988-90 period - a time when the overall performance of the Irish economy has improved considerably.

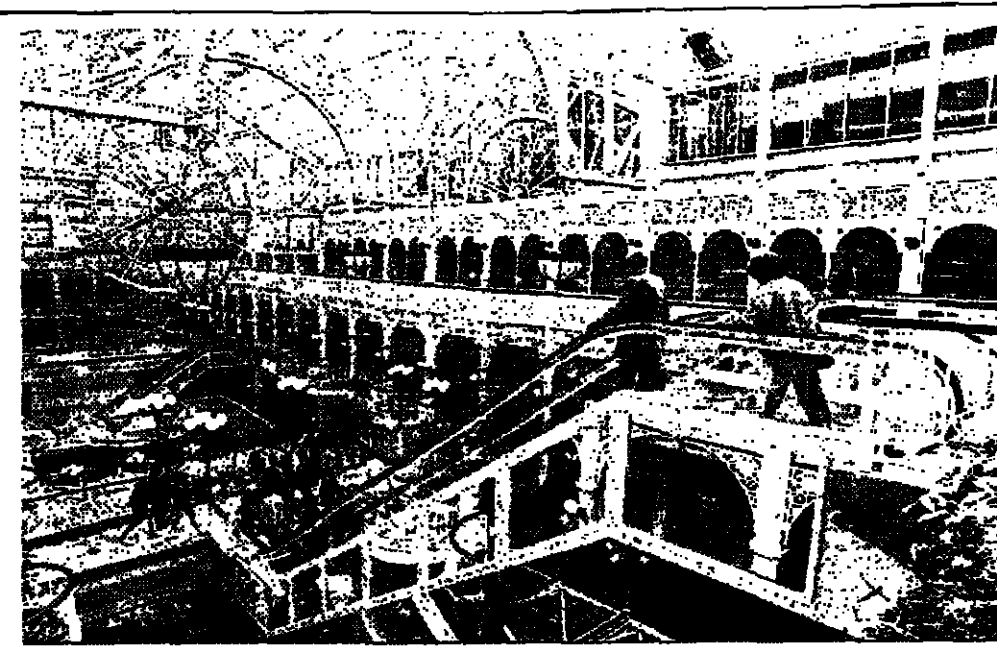
This can be seen in the numerous new developments in Dublin and other cities. The Customs House development on the banks of the River Liffey in central Dublin is Ireland's biggest single privately-financed construction project. The scheme, which could eventually cost as much as £145bn, includes the provision of about 1m sq ft of office space on a 27-acre inner city dock site, which will also include residential units, an hotel, a conference centre and other amenities.

The centrepiece of the Customs House development is Dublin's International Financial Services Centre, parts of which are already open. The bulk of the work is being carried out by a consortium headed by Hardwicke, (Ireland's largest privately owned development company), British Land and McInerney Properties.

Housing accounts for about a third of total construction industry output. In the late 1970s, more than 7,000 public sector houses were built each year. In both 1988 and 1989, less than 1,000 public sector houses were built.

In the early 1980s, nearly 30,000 houses were built by the private sector. By 1986 that number had fallen to 16,000. While increasing demand, coupled with rising prices, has encouraged private sector housing over the last two years, activity is still well down on 10 years ago: last year 19,600 private sector houses were built.

While some companies have weathered the ups and downs of the domestic and international construction scene, others have been forced to cut back operations. McInerney Properties, once one of Ireland's biggest companies,



Innovation in Dublin: St Stephen's Green shopping centre

## £13bn-a-year sector has 6,000 companies Recovery rate slows down in Ireland

was last year forced to undertake financial restructuring in the face of growing losses in its UK operations.

Cement Roadstone Holdings, the Dublin-based building materials group, is reaping the benefits of its carefully judged acquisition programme of recent years. CRH recently announced pre-tax profits of £28.57m in 1990 - a 27 per cent rise over the previous year.

Though operations in the US and UK had a tough time in 1990, CRH has managed to retain a substantial share of the home market while expanding its European operations. Trading profits in Ireland almost doubled in 1990 from £16.18m to £30.63m. Difficult trading conditions for CRH in the US and UK were also offset by strong performances in the Netherlands and Spain.

Power Corporation, the publicly-quoted Dublin company headed by Mr Robin Power, has also successfully manoeuvred through troubled times in the US and UK. Power has developed a number of centres combining fashion, food and leisure. In the UK, Power's big-

gest development is the Trocadero site in London's Piccadilly. In Los Angeles, Power is involved in Rodeo Drive, an up-market retail area known as "the street of gold".

On the materials side, there is concern about whether new EC regulations will prove effective. Ireland is a relatively open market and imports more than half of the total value of its building materials. In 1989, Ireland imported £541m worth of building materials and exported £263m worth.

Mr Derek Maynard of the Confederation of Irish Industry says it is important that EC directives specifying technical requirements on building materials and guaranteeing Irish exporters access to other markets be properly enforced.

"Sub-standard materials must not be allowed to come on to our market, nor must EC countries be allowed to erect artificial technical barriers to prevent us exporting."

As the effects of recession elsewhere begin to influence economic activity in Ireland, the outlook over the next 12 months is uncertain. Construction activity is well down in the agricultural sector. The

housing market is no longer as buoyant as it once was, although some benefits could come from a massive building and construction programme planned by the government with the aid of £2.86bn from EC structural funds in the period 1989-1993 period.

The programme, billed as the "biggest development plan in the history of the Irish state", aims to modernise the road and communications network. But some construction companies have expressed disappointment that, so far, the government has shown no particular urgency, with no major projects started over the last 12 months.

### EUROPEAN CONTRACTORS

The construction industry: approximate percentage of domestic market shares of major European contractors in 1990:

ITALY	
Cogefarimpresit	0.5
halstrade	0.5
Lodigiani	0.3
Condotta	0.3
CMC	0.2
Callagironne	0.2
Astaldi	0.2
Grassetto	0.2
GERMANY	
Hochtief	1.2
Bilfinger & Berger	1.1
Strabag	0.6
Dywidag	0.6
WTB	0.5
UNITED KINGDOM	
Traylor House	3.2
AMEC	3.2
Bellflower Beatty	2.6
John Laing	1.9
Tarmac	1.8
Wimpey	1.7
Taylor Woodrow	1.6
Mowlem	1.6
Beazer	1.4
FRANCE	
Bouygues	3.3
SOG	3.3
SAE	2.0
GTM Entrepouse	1.8
Spie Batignolles	1.7
Fougerolle	1.2
Dumez	0.8
NETHERLANDS	
HSG	3.0
Volker Stevin	2.8
Bam Holding	2.1
Balast Nedam	1.3

Source: Swiss Bank Corporation, Equities Group: Report on European Contractors, June, 1990.

Kieran Cooke

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## BUILDING AND CONSTRUCTION 8

Nicholas Denton on prospects and problems in eastern Europe

## The rebuilding of a region

THE enormity of the task of reconstruction: the phrase is more than just another cliché to apply to eastern Europe. The region literally needs rebuilding, and even before the work can begin, the building industry itself needs to be refashioned to meet new needs.

Economic and political liberalisation, reorientation towards the west, and an emphasis on individual rather than collective preferences are revolutionising construction work across the entire industry.

Opening up to western investment has brought a burst of still largely unsatisfied demand for office space in its wake. This influx of western business, combined with tourists, has stretched existing hotels to capacity and encouraged the building of more.

Moreover, investors' joint ventures in manufacturing need new or revamped factories. Hungary, which received half of all foreign investment in eastern Europe in 1990, has seen the most of the related construction. Estate agents estimated last year that office space in Budapest's central business district sold for Ft150,000-Ft200,000 per square metre, although it only cost about Ft70,000 to build: a common complaint by investors.

But construction companies stand to benefit from the end of a 15-year drought in new office building. Skanska of Sweden,

for instance, has developed a large office building at the edge of Budapest city centre and bases its optimistic forecasts on east European prospects.

Hotel construction is also attractive in a city where some hotels last summer were booked ahead for several months. The Hungarian tourist office estimates that 3,500 beds will be added by current projects, which include a Budapest Kempinski and Oberoi. The Vienna-Budapest Expo, likely to take place in 1995, would provide an estimated Ft230m worth (\$320m worth) of hotel and other construction.

Opening up to the world promises an export boom too. Poland has traditionally been the most important exporter of construction materials and services (and organised moonlighting), both to its east European neighbours and further afield. Extrad, the flagship of Poland's first privatisation package, at one point had 8,000 of its 11,000 workers abroad. The company's hard currency exports are growing strongly.

Hungary, too, expects construction exports to boom: at least \$250m in 1991, compared with hard currency exports last year of \$154m, mainly to Austria and West Germany. Construction supplies are also in strong demand from barter partners. Czechoslovakia has contracted to provide construction equipment in exchange for oil from the Tyumen region of the Soviet Union, and construction materials in exchange for oil from Iran.

Political developments also have their effect. Democracy has amplified concerns about the environment, forcing governments to scrap some power plants and plan others. Cleaning up the environment is another new priority.

Worries about water pollution, for example, stopped Hungary from continuing with its side of the Boe-Nagyvaros hydroelectric power project.

## Opening up to western investment has led to a burst of demand for office space

Poland has frozen work on the Zarnowice nuclear power plant. Czechoslovakia has abandoned the Stouava coke works and two of the planned four nuclear reactors at Temelin.

But energy will have to come from somewhere. Czechoslovakia plans a new power line to link it to Austria; Skoda Engineering has joined with Westinghouse to design two new and safer nuclear power stations, and cleaner fossil fuel plants. Poland intends to build a 6m tonnes a year oil refinery near Blachownia.

The break-up of the Soviet bloc is a further factor. First, the Soviet Union's former allies are trying to reduce their dependence on oil supplies from the east. This desire lies behind a Hungarian-Kuwaiti construction plan to enable the Sazhalombata refinery to desulphurise Middle East oil.

Second, the withdrawal of Soviet troops involves German-financed construction of new flats for them in their own country. Lead contractors, likely to be German, may subcontract work to Polish, Czech and Hungarian firms which have the advantage of proximity to and familiarity with the Soviet Union.

The infrastructure also needs

to be brought up to western standards. Take motorways: in the communist states, they rarely ventured more than a few miles from the capitals. Money to remedy this lack will have to come from tolls and international credits rather than impoverished governments. Czechoslovakia plans a toll motorway to link Plzen to the German border. Co-Nexus, Hungarian financial institution, is organising a 260km toll motorway to link Budapest with Yugoslavia.

House-building is also changing as people reject large-scale housing projects which cash-strapped state budgets cannot in any case afford. The development threatens manufacturers of prefabricated elements for system-building but presents an opportunity for smaller.

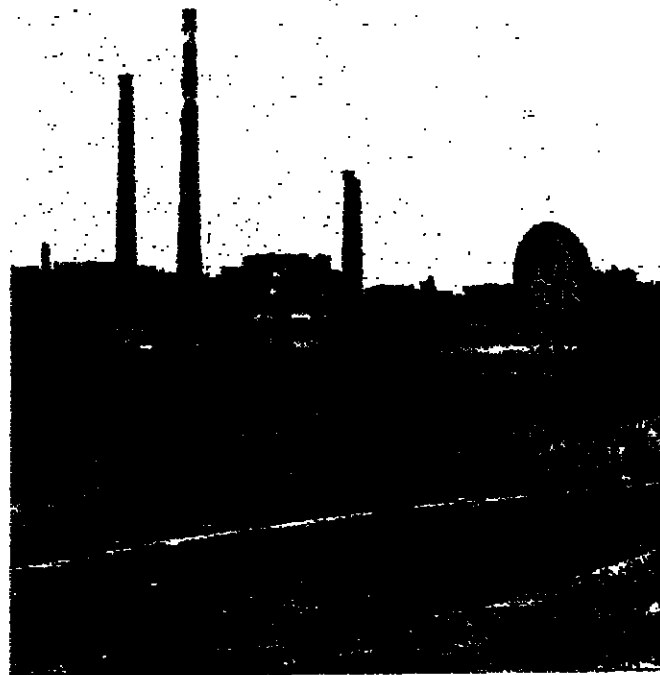
In Hungary, for example, the number of new homes fell from 90,000 in 1980 to 51,000 in 1989. But much of the decline was in system-built housing which fell to 10,000 units. The average size of flat increased by over 30 per cent, along with quality. As a result, the proportion of new homes built by large state companies fell from about one half in 1986 to one fifth in 1990.

The trend towards smaller companies is reinforced by the growing importance of refurbishment, for which they are more suited. New buildings accounted for 82 per cent of activity in 1989 but only 71 per cent in 1990.

In 1990 alone, the number of small construction companies in Hungary grew fourfold, from 500 to 2,000. The situation is better now than in 1987, when Hungary had 59 firms with over 1,000 employees and West Germany, a far larger country, only 17. But the industry in Hungary remains very concentrated and even more so in the country's east European neighbours.

Alongside the tendency towards smaller firms is an ever higher premium for skilled work. A stonemason can earn Ft5,000 tax-free for a day's work in Hungary, nearly half the average monthly wage.

Whereas the direction of the shift of construction industry is clear, the sum effect on output is not, at least in the short term. Official measures of construction output in the main east European countries show it falling everywhere. But out-



Dereliction in east Germany: new ventures need new factories

put by small firms is growing rapidly, and what is measured is only part of the total.

Moreover, confidence that the future is bright is shown by the strong performance of some construction shares on the back of hopes of east European business, and foreign interest in local construction companies.

Last spring saw a temporary boost to the share prices of Hochtief, Holzmann and Bilfinger & Berger of West Germany, and Wienerberger and Porr of Austria, in the expectation of east European work. Several construction companies have offices in eastern Europe including Shimizu of Japan in Budapest, Bovis in Czechoslovakia. Investment funds in Hungary have targeted the construction sector, though without much result yet.

Responding to this interest, east European governments have made privatisation of the construction industry a priority. Most strikingly, the sale of Poland's Exbud construction company was the only clear success of the country's first five privatisations. Furthermore, one of Hungary's forthcoming government privatisation programmes is likely to cover the transformation of 20-25 of the country's 50 largest

state construction companies. But privatisation will not be easy. The industry needs to be restructured, some say even before it is privatised.

First, the concentration of firms is far too great for efficiency or competition. One Hungarian bank reportedly avoids open tenders because it says the method just encourages construction companies to collude and charge higher prices. Second, the larger firms are encumbered with paraphernalia of socialist colorations: workers' hostels and holiday resorts, for example. These non-productive parts would have to be hived off before foreign investors would look beyond eastern Europe's few flagship building companies.

But foreign investors face a double hurdle. In addition to the awkward structure of the industry, construction projects are complicated by the confusion over property. A site could easily have four claims to it: one from the former owner, whose property was confiscated by the communists, one from the existing occupiers, who have tradeable rental rights which come very close to property rights; and from the state of government which contest the title.

## Recession takes its toll

Continued from Page 1

there are too many buildings chasing too few tenants and owner occupiers.

A pause in investment was therefore always likely to occur at some stage, given the excess of supply over demand. This is most evident in London and south-east England, where commercial property values have fallen sharply during the past 12 months.

The UK's National Economic Development Office (NEDO) has forecast that private commercial output, mostly offices and shops, will fall by 15 per cent this year and by 25 per cent next year.

There is also likely to be a slowdown in commercial development in other European centres, although this may take a little time to show through in output figures as existing schemes may still have to be completed.

The extent of the downturn will depend on the success of current economic policies to bring interest rates down and prevent the recession from deepening, particularly in the United States.

The current uncertainty about the outlook for the world economy, the danger of unrest and instability in eastern Europe and concern over the long term prospects for peace

expected to be in house building. Investment in homes has fallen as the rising cost of borrowing has deterred many private sector buyers.

Public sector investment in many countries has also declined, as central and local governments seek to control public expenditure.

The strongest housing market is in Germany, where residential output, having risen by one-tenth last year, is expected to rise by a further 6 per cent this year.

A major factor behind the big increase in demand for housing has been the flow of immigrants into the western part of the country from the former East Germany and from other eastern European countries which have strong Ger-

## Public sector investment in many countries has also declined

man ethnic minorities. Braas, Germany's biggest roof tile manufacturer which is 51 per cent owned by British building materials group Redland, has estimated that demand from refugees is creating an additional 110,000-160,000 new households a year. The company says that between 1980-89, losses in housing from demolition and reconstruction had created a shortfall of about 1m homes.

In a bid to close this gap and cope with the refugee problem, the German government is providing substantial amounts of money in the form of direct aid and tax incentives.

In contrast, house building in Italy, France and Holland is expected to decline.

In Britain, housebuilding in London and the south-east of England has been in recession since August 1988. The number of private homes started by builders has declined from almost 222,000 in 1988 to 193,000 last year.

Falling interest rates are expected to push the figure up this year but only slightly. The NEDO has forecast that builders may start work on 140,000 private sector homes this year - the second lowest total since 1981.

## The biggest falls in European construction output are expected in house building

in the Gulf region make it unusually difficult to forecast how domestic economies and the corporate sector, particularly in construction, will respond.

Demand for investment in new construction in eastern Europe remains high, as it does in parts of the war damaged Middle East.

Opportunities for work clearly exist but they are unlikely to emerge until political and financial problems are resolved.

There will be opportunities, however, for British and French companies to win contracts in Kuwait.

The biggest falls in European construction output are

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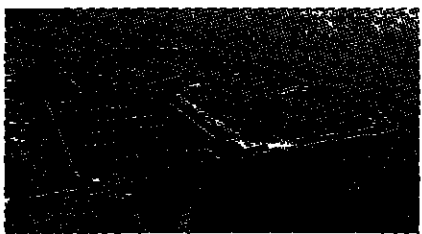
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